

CERTIFICATE OF ORGANIZATION LIMITED LIABILITY COMPANY

(Instructions on back of application)

2014 HAY 27 PM 2: 02

SECRETARY OF STATE STATE OF IDAHO

	STATE OF IDAHO
The name of the limited liabil	ity company is:
Spark Strategic Solutions, LLC	
The complete street and mail	ing addresses of the initial designated office:
3527 S. Federal Way, Ste. 103 #1	-
(Street Address)	
PO BOX 6866 Boise, ID 83707 (Mailing Address, if different than street as	idress)
· -	et address of the registered agent:
Shannon McGuire	3527 S. Federal Way, Ste. 103 #13 Boise, ID 83705
(Name)	(Street Address)
	east one member or manager of the limited liability
company:	Address
Shannon McGuire	PO BOX 6866 Boise, ID 83707
Mailing address for future cor	respondence (annual report notices):
PO Box 6866 Boise II	·
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Future effective date of filing	(ontional):
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