

INSTRUCTIONS ON REVERSE SIDE

<b>No.</b> 37045	<b>Idaho Corporation Annual Report Form</b>  Due No Later Than November 30, 1. Mailing Address -- Please Correct If Not Correct  FORD LEASING DEVELOPMENT COMPANY <del>GENERAL ACCOUNTING SERVICE</del> <del>PO BOX 6051</del> DEARBORN MI 48121-0552 FORD MOTOR COMPANY WH- Room 888-552 The American Road Dearborn, MI 48121-0552	<b>2. Registered Agent and Office NOT A P.O. BOX</b>  CT CORPORATION SYSTEM 300 N 6TH ST BOISE ID 83701  <b>3. Incorporated Under The Laws of</b>  Delaware #37045																																			
<b>Return To</b>  Secretary of State 700 W Jefferson P.O. Box 83720 Boise, ID 83720-0080  NO FEE REQUIRED	<b>4. Names and Addresses of Officers and Directors</b> <table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 30%; text-align: left;">Name</th> <th style="width: 30%; text-align: left;">Street or P.O. Address</th> <th style="width: 15%; text-align: left;">City</th> <th style="width: 10%; text-align: left;">State</th> <th style="width: 15%; text-align: left;">Postal Code</th> </tr> </thead> <tbody> <tr> <td>President: Sean B. McCourt</td> <td>The American Rd.</td> <td>Dearborn, Mi</td> <td></td> <td>48121</td> </tr> <tr> <td>Secretary: Thomas H. Geggie</td> <td>The American Rd.</td> <td>Dearborn, Mi</td> <td></td> <td>48121</td> </tr> <tr> <td>Directors: Alex Goldberg</td> <td>The American Rd.</td> <td>Dearborn, Mi</td> <td></td> <td>48121</td> </tr> <tr> <td>" Elizabeth S. Acton</td> <td>The American Rd.</td> <td>Dearborn, Mi</td> <td></td> <td>48121</td> </tr> <tr> <td>" Sean B. McCourt</td> <td>The American Rd.</td> <td>Dearborn, Mi</td> <td></td> <td>48121</td> </tr> <tr> <td>" P.A. Nome</td> <td>The American Rd.</td> <td>Dearborn, Mi</td> <td></td> <td>48121</td> </tr> </tbody> </table>		Name	Street or P.O. Address	City	State	Postal Code	President: Sean B. McCourt	The American Rd.	Dearborn, Mi		48121	Secretary: Thomas H. Geggie	The American Rd.	Dearborn, Mi		48121	Directors: Alex Goldberg	The American Rd.	Dearborn, Mi		48121	" Elizabeth S. Acton	The American Rd.	Dearborn, Mi		48121	" Sean B. McCourt	The American Rd.	Dearborn, Mi		48121	" P.A. Nome	The American Rd.	Dearborn, Mi		48121
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<b>5. Nature of Business</b> Real Estate Leasing	<b>6. I certify that this Annual Report has been examined by me and is to the best of my knowledge true, correct and complete.</b> Signature <u>Paul E. Lura</u> Date <u>11-4-97</u> Name (Typed or Printed) _____ Title _____																																				

## Ford Leasing Development Company

Incorporated : Delaware  
 Dom/For : Domestic  
 Oversight : FAO  
 GC Contact : TGeggie  
 Division : Ford Land  
 Federal ID # : 38-1679543

As of 10/1/89 Ford Holdings, Inc. accepts Ford's contribution of the common stock of this subsidiary.

Annual Meeting: February, Fourth Monday, 09:00 a.m.

Primary Address:  
 The American Road  
 Dearborn, Michigan 48121

Statutory Address:  
 1209 Orange Street  
 Wilmington, Delaware 19801

Purpose of business:  
 Principally organized to own, develop, construct and manager dealership facilities to franchised Ford dealers.

Former Name(s):

## DIRECTORS:

Elizabeth S. Acton  
 Alex Goldberg  
 Sean B. McCourt  
 P. A. Nome

Director  
 Director  
 Director  
 Director

## OFFICERS:

Sean B. McCourt  
 William W. McNair  
 Nicholas E. Siroskey  
 David J. Woollard  
 Dennis E. Ross  
 Thomas H. Geggie  
 Nancy G. Beecher  
 Thomas J. DeZure  
 Marcia J. Nunn  
 Paul A. Swan  
 Jan A. Bertsch  
 Mark S. Erskine  
 Susan J. Tarpley  
 Alex Goldberg  
 R. G. Dupont  
 J. H. Gardner  
 Elizabeth S. Acton  
 Eric A. Law  
 Floyd Washington  
 Thomas J. Yatcko

President  
 Vice President  
 Vice President  
 Vice President  
 Vice President - Tax Affairs  
 Secretary  
 Assistant Secretary  
 Assistant Secretary  
 Assistant Secretary  
 Assistant Secretary  
 Assistant Treasurer  
 Assistant Treasurer  
 Assistant Treasurer  
 President  
 Vice President  
 Treasurer  
 Assistant Treasurer  
 Assistant Treasurer  
 Assistant Treasurer  
 Assistant Treasurer

## AGENTS/STAFF/COMMITTEE:

Alex Goldberg  
 Sean B. McCourt

Executive Committee  
 Executive Committee

## CAPITAL STOCK:

Common  
 Price/Par Value: \$100.00

Authorized: 10,000  
 Issued: 10,000  
 Outstanding: 10,000  
 # in Treasury: 0.00