



ARTICLES OF ORGANIZATION LIMITED LIABILITY COMPANY

(Instructions on back of application)

2002 DEC -9 AM 8: 58

1. The name of the limited liability company is: R. D. Rowland and Associates SECRETARY OF STATE
IDAHO
2. The address of the initial registered office is: 11733 N. Rimrock
Hayden, Idaho 83835 and the name of the initial registered
agent at that address is: Pamela Bell Rowland
3. The mailing address for future correspondence: 11733 N. Rimrock Rd., Hayden, Idaho 83835

4. Management of the limited liability company will be vested in:

Manager(s) ☐ or Member(s) ☒ (please check the appropriate box)

5. If management is to be vested in one or more manager(s), list the name(s) and address(es) of at least one initial manager. If management is to be vested in the members, list the name(s) and address(es) of at least one initial member.

<u>Name</u>	<u>Address</u>
Roger Rowland	11733 N. Rimrock Rd. Hayden, Idaho 83835

6. Signature of at least one person responsible for forming the limited liability company:

Signature
Typed Name Roger Rowland
Capacity Organizer

Signature _____
Typed Name _____
Capacity _____

Secretary of State use only

IDAHO SECRETARY OF STATE
12/09/2002 05:00
CK: 8223 CT: 165577 BH: 650253
1 @ 100.00 = 100.00 ORGAN LLC # 2
1 @ 20.00 = 20.00 EXPEDITE C # 3

W 21692