

State of Idaho

Department of State

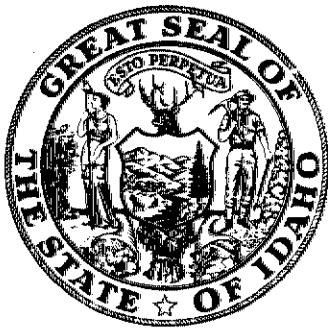
CERTIFICATE OF AUTHORITY OF

KINKO'S NEW MASTER CORPORATION
File number C 117231

I, PETE T. CENARRUSA, Secretary of State of the State of Idaho, hereby certify that duplicate originals of an Application of KINKO'S NEW MASTER CORPORATION for a Certificate of Authority to transact business in this State, duly signed and verified pursuant to the provisions of the Idaho Business Corporation Act, have been received in this office and are found to conform to law.

ACCORDINGLY and by virtue of the authority vested in me by law, I issue this Certificate of Authority to KINKO'S NEW MASTER CORPORATION to transact business in this State under the name KINKO'S NEW MASTER CORPORATION and attach hereto a duplicate original of the Application for such Certificate.

Dated: November 25, 1996



Pete T. Cenarrusa
Pete T. Cenarrusa
SECRETARY OF STATE

By *John Smith*

APPLICATION FOR CERTIFICATE OF AUTHORITY (For Profit)

To the Secretary of State of Idaho

The undersigned Corporation applies for a Certificate of Authority and states as follows:

Nov 25 10 56 AM '96

1. The name of the corporation is Kinko's New Master Corporation SECRETARY OF STATE
STATE OF IDAHO
2. The name which it shall use in Idaho is _____
3. It is incorporated under the laws of Delaware
4. Its date of incorporation is 1/23/96 and its duration, if other than perpetual, is Perpetual
5. The address of its principal office in the state or country under the laws of which it is incorporated is
9 East Loockerman Street, Dover, DE 19901
6. The address to which correspondence should be addressed, if different than item 5, is
255 West Stanley Ave., Ventura, CA 93002
7. The street address of its registered office in Idaho is 512 West Bannock, Boise, ID 83702
, and its registered agent in Idaho at that address is National Registered Agents, Inc.
8. The purpose or purposes which it is proposed to pursue in the transaction of business in Idaho are:
Retail printing, reproduction and other related services
9. The names and respective addresses of its directors and officers are:

Name	Office	Address
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SEE ATTACHED _____

10. The corporation accepts and shall comply with the Constitution and the laws of the State of Idaho.

Dated: Nov. 15, 1996

Kinko's New Master Corporation
(corporation name)

By _____

Its President, Vice President, Secretary or Assistant Secretary
(please specify)

Daniel R. Frederickson, President

SECRETARY OF STATE
Secretary of State use only
DATE 11/25/1996 0900 41647
CCAP

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CK #: CUST# 2225

AUTH PRO

1@ 100.00= 100.00
CORP SUR 1@ 20.00= 20.00

*: C

KINKO'S NEW MASTER CORPORATION

OFFICERS

Daniel R. Frederickson	President & Chief Operating Officer	255 West Stanley Ave. Ventura, CA 93002
Stuart B. Blake	Vice President, General Counsel & Secretary	255 West Stanley Ave. Ventura, CA 93002
Robert Gielow	Treasurer	255 West Stanley Ave. Ventura, CA 93002
David K. Beerman	Assistant Secretary	255 West Stanley Ave. Ventura, CA 93002

DIRECTORS

Daniel R. Frederickson	255 West Stanley Ave. Ventura, CA 93002
Bradley W. Krause	255 West Stanley Ave. Ventura, CA 93002
Paul J. Orfalea	255 West Stanley Ave. Ventura, CA 93002

State of Delaware
Office of the Secretary of State

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SECRETARY OF STATE
STATE OF IDAHO

I, EDWARD J. FREEL, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY "KINKO'S NEW MASTER CORPORATION" IS DULY INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE TWENTY-FIRST DAY OF NOVEMBER, A.D. 1996.

AND I DO HEREBY FURTHER CERTIFY THAT THE FRANCHISE TAXES HAVE NOT BEEN ASSESSED TO DATE.



Edward J. Freel

Edward J. Freel, Secretary of State

2584687 8300

960340359

AUTHENTICATION:

8203340

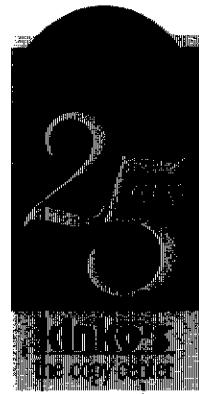
DATE:

11-21-96

Kinko's, Inc. ■ World Headquarters ■ 255 West Stanley Avenue ■ Ventura, California 93002-8000 ■ TEL (805)652-4000

Nov 25 10 56 AM '96

SECRETARY OF STATE
STATE OF IDAHO



TO:

Re: Kinko's New Master Corporation

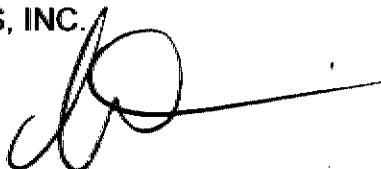
Dear Sir or Madam:

Kinko's Inc., a California corporation, hereby gives consent to the filing of an Application For Certificate of Authority by Kinko's New Master Corporation, a Delaware corporation, to allow it to qualify to transact business in this state under such name.

Very truly yours,

KINKO'S, INC.

By: _____


Daniel R. Frederickson, President

More than 800 Kinko's locations worldwide. ■ For the location nearest you, call 1-800-2-KINKO'S. ■ <http://www.kinkos.com>

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