

No. C 49696

Annual Report Form

1997

2. Registered Agent and Office NOT A P.O. BOX

Return to:
SECRETARY OF STATE
700 WEST JEFFERSON
PO BOX 83720
BOISE, ID 83720-0080

NO FEE REQUIRED

1. Mailing Address - Please Correct, If Not Correct

TEXTRON, INC.
ROXANNE E CASSIDY
40 WESTMINSTER ST

C T CORPORATION SYSTEM
300 NORTH SIXTH STREET

BOISE ID 83701

3. Organized Under the Laws of:

DE C 49696

* FIRST NOTICE *

PROVIDENCE RI 02903

4. Corporations: Enter Names and Business Addresses of **President, Secretary and Directors**
Limited Liability Companies: Enter Names and Addresses of ☐ Managers or ☐ Members (check one)

Office heldNameStreet or P.O. AddressCityStateZipSEE LIST ATTACHED

5. NATURE OF BUSINESS:

MANUFACTURING + SALES

6.

Signature

Date

7/30/97

Name (Typed or Printed)

ROXANNE CASSIDY

Title

ASSISTANT TREASURER

ISSUED: 07-04-1997

↓ DO NOT TAPE OR STAPLE ↓

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TEXTRON INC.

OFFICERS

Management

James F. Hardyman
[REDACTED]

Chairman, and Chief
Executive Officer

40 Westminster Street
Providence, RI 02903

Lewis B. Campbell
[REDACTED]

President and Chief
Operating Officer

40 Westminster Street
Providence, RI 02903

Corporate Operating Management

Harold K. McCard
[REDACTED]

Senior Vice President
Operations

40 Westminster Street
Providence, RI 02903

Herbert L. Henkel
[REDACTED]

President, Textron Industrial
Products

40 Westminster Street
Providence, RI 02903

Derek Plummer
[REDACTED]

Chairman, Textron Automotive
Company

750 Stephenson Highway
Troy, MI 48083

Terry D. Stinson
[REDACTED]

President, Textron Aerospace
Systems and Components

40 Westminster Street
Providence, RI 03903

Corporate Staff Management

Mary L. Howell
[REDACTED]

Executive Vice President -
Government and International

1101 Pennsylvania Avenue, N.W.
Suite 400
Washington, D.C. 20004-2504

Wayne W. Juchatz
[REDACTED]

Executive Vice President and
General Counsel

40 Westminster Street
Providence, RI 02903

Stephen L. Key
[REDACTED]

Executive Vice President and
Chief Financial Officer

40 Westminster Street
Providence, RI 02903

Richard A. McWhirter
[REDACTED]

Executive Vice President and
Secretary

40 Westminster Street
Providence, RI 02903

William F. Wayland
[REDACTED]

Executive Vice President -
Administration and Chief
Human Resources Officer

40 Westminster Street
Providence, RI 02903

Richard A. Watson
[REDACTED]

Senior Vice President and
Treasurer

40 Westminster Street
Providence, RI 02903

Carl D. Burtner
[REDACTED]

Vice President -
Human Resources

40 Westminster Street
Providence, RI 02903

Peter B. S. Ellis
[REDACTED]

Vice President -
Strategic Planning

40 Westminster Street
Providence, RI 02903

Douglas A. Fahlbeck
[REDACTED]

Vice President - Acquisitions
and Dispositions

40 Westminster Street
Providence, RI 02903

Arnold M. Friedman
[REDACTED]

Vice President and
Deputy General Counsel

40 Westminster Street
Providence, RI 02903

William B. Gauld
[REDACTED]

Vice President - Corporate
Information Management and
Chief Information Officer

40 Westminster Street
Providence, RI 02903

Gregory E. Hudson
[REDACTED]

Vice President -
Taxes

40 Westminster Street
Providence, RI 02903

William P. Janovitz
[REDACTED]

Vice President -
Financial Reporting

40 Westminster Street
Providence, RI 02903

Mary F. Lovejoy
[REDACTED]

Vice President - Investor
Relations

40 Westminster Street
Providence, RI 02903

Frank W. McNally
[REDACTED]

Vice President - Employee
Relations and Benefits

40 Westminster Street
Providence, RI 02903

Gero K. H. Meyersiek
[REDACTED]

Vice President - International

40 Westminster Street
Providence, RI 02903

Daniel L. Shaffer
[REDACTED]

Vice President - Audit
and Business Ethics

40 Westminster Street
Providence, RI 02903

Richard F. Smith
[REDACTED]

Vice President -
Government Affairs

1101 Pennsylvania Avenue, N.W.
Suite 400
Washington, D.C. 20004-2504

Richard L. Yates
[REDACTED]

Vice President and
Controller

40 Westminster Street
Providence, RI 02903

John F. Zugschwert
[REDACTED]

Vice President -
Government Marketing

1101 Pennsylvania Avenue, N.W.
Suite 400
Washington, D.C. 20004-2504

Assistant Corporate Officers

Michael D. Cahn
[REDACTED]

Assistant General Counsel -
Corporate and Assistant Secretary

40 Westminster Street
Providence, RI 02903

Nancy K. Cassidy
[REDACTED]

Group General Counsel -
Textron Aircraft and Assistant
Secretary

40 Westminster Street
Providence, RI 02903

Roxanne E. Cassidy
[REDACTED]

Assistant Treasurer

40 Westminster Street
Providence, RI 02903

Thomas J. Fredericks
[REDACTED]

Assistant Treasurer

40 Westminster Street
Providence, RI 02903

Deborah A. Imondi
[REDACTED]

Assistant Treasurer

40 Westminster Street
Providence, RI 02903

Bhikhaji M. Maneckji
[REDACTED]

General Counsel - Textron
Industrial Products and
Assistant Secretary

40 Westminster Street
Providence, RI 02903

Ambrose C. Miller, Jr.
[REDACTED]

Director - Acquisition and
Disposition Analysis and
Assistant Controller

40 Westminster Street
Providence, RI 02903

Alan G. Passante
[REDACTED]

Assistant Treasurer

40 Westminster Street
Providence, RI 02903

Ann T. Willaman
[REDACTED]

Legal Department
Administrator and Assistant
Secretary

40 Westminster Street
Providence, RI 02903

TEXTRON INC.

BOARD OF DIRECTORS

James F. Hardymon	Chairman and Chief Executive Officer Textron Inc. 40 Westminster Street Providence, RI 02903
H. Jesse Arnelle	Senior Partner Arnelle, Hastie, McGee, Willis & Greene One Market Plaza Spear Street Tower 39th Floor San Francisco, CA 94105-1123
Lewis B. Campbell	President and Chief Operating Officer Textron Inc. 40 Westminster Street Providence, RI 02903
R. Stuart Dickson	Chairman of the Executive Committee Ruddick Corporation 2000 Two First Union Center Charlotte, NC 28282
Beverly F. Dolan	Retired Chairman Textron Inc. Two First Union Center Suite 1990 Charlotte NC 28282
John D. Macomber	Chairman JDM Investment Group 2806 N Street, N.W. Washington, D.C. 20007
Barbara Scott Preiskel	Consultant 60 East 42nd Street Suite 3125 New York, NY 10165-3125
Sam F. Segnar	Sam F. Segnar Interests 10077 Grogan's Mill Road Suite 530 The Woodlands, TX 77380
Jean Head Sisco	Partner Sisco Associates 2517 Massachusetts Ave., N.W. Washington, D. C. 20008-2823

John W. Snow

Chairman, President and Chief Executive Officer
CSX Corporation
One James Center
Richmond, VA 23219

Martin D. Walker

Chairman and Chief Executive Officer
M. A. Hanna Company
Suite 36-5000
200 Public Square
Cleveland, OH 44114-2304

Thomas B. Wheeler

President and Chief Executive Officer
Massachusetts Mutual Life Insurance Company
1295 State Street
Springfield, MA 01111