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SECRETARY OF STATE  
OFFICE OF CLERK

ARTICLES OF INCORPORATION OF  
KOOTENAI COUNTY POLICE AND FIRE MEMORIAL FOUNDATION, INC.  
(an Idaho non-profit corporation)

The undersigned natural person(s) acting as incorporator(s) of a Corporation, hereinafter referred to as "CORPORATION" under the provisions of Title 30, Chapter 3, Idaho Code, known as the Idaho Non-profit Corporation Act, (this Code as amended from time to time is referred to herein as the "CODE"), adopts the following ARTICLES OF INCORPORATION:

ARTICLE 1

NAME

The name of the Corporation is KOOTENAI COUNTY POLICE AND FIRE MEMORIAL FOUNDATION, INC.

ARTICLE 2

PERIOD OF DURATION

The period of duration of the Corporation is perpetual.

ARTICLE 3

PURPOSES

Section 3.01. PURPOSES. The purposes for which this Corporation is organized are as follows:

CLAUSE (a). This Corporation does not contemplate pecuniary gain or profit to the members thereof and the same is prohibited; the purpose for which this corporation is formed is not for profit. The exclusive purpose of this Corporation is to receive contributions from the public to provide funds for the maintenance and support of officers of the various Police and Fire Departments who have been disabled within Kootenai County, Idaho in the line of duty and for the maintenance and support of widows and orphans of officers of the various Police and Fire Departments who have been killed in the line of duty.

1. ARTICLES OF INCORPORATION

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CLAUSE (b). To conduct activities in order to raise funds for the uses specified in Paragraph 3.01(a) of this Article III.

CLAUSE (c). To provide funds for the maintenance and support of officers of the various Police and Fire Departments within Kootenai County, Idaho who are disabled in the line of duty during their disablement and for the maintenance and support of widows and orphans of officers of said Police and Fire Departments killed in the line of duty.

1. To do all things necessary and appropriate, authorized by Title 30, Chapter 3 of Idaho Code, or the codes, statutes, or regulations of the United States Government governing non-profit corporations.
2. To borrow money and give security therefore.
3. To enter into, make, perform and carry out contracts of every kind for any lawful purpose pertaining to its business, with any individual, and any firm, association, corporation, or any government, municipality, or public authority, domestic or foreign.
4. To do everything necessary, proper, convenient or incidental to the accomplishment of the purposes and objects of this Corporation.
5. To do any and all things in this article set forth to the same extent a natural person might or could do and in any part of the world as principals, agents, contractors, trustees or otherwise, either alone or in the company with others.

CLAUSE (c). AUXILIARY PURPOSES. To do everything necessary, proper, advisable, or convenient, for the accomplishment of the foregoing purposes, and to do all other things incidental to them or connected with them that are not forbidden by the Code, by other law, or by these ARTICLES OF INCORPORATION.

SECTION 3.02. POWERS. The Corporation, subject to any specific written limitations or restrictions imposed by the Code or by these ARTICLES OF INCORPORATION, shall have and exercise the following powers:

CLAUSE (a). STATUTORY POWERS. To have and exercise all the powers specified in the Code.

## 2. ARTICLES OF INCORPORATION

CLAUSE (b). NON-PROFIT PRECLUSIONS. No part of the net earnings of the Corporation shall inure to the benefit of or be distributed either to its members, directors, officers, or private persons not otherwise provided for in Section 3.01, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth herein. No part of the activities of the Corporation shall be the carrying on of propaganda or otherwise attempting to influence partisan legislation, and the organization shall not participate in, or intervene in (including the publishing or distribution of statements) any political campaign on behalf of any candidate of public office. Nothing contained herein however, shall forbid the Corporation from publicly stating its position on any issue or question of legitimate concern to or relevant to the purpose for which the Corporation has been organized. Notwithstanding any provision to the contrary in the Articles, the Corporation shall not carry on any activities not permitted to be carried on (a) by the corporation exempt from federal tax under Section 501(c)(3) of the Internal Revenue code of 1986 as amended, or any corresponding provisions of any future United States Internal Revenue law; or (b) by a corporation, contributions to which are deductible under the applicable portion of Section 170 of the Internal Revenue Code of 1986 as amended or the corresponding provision of any future United States Internal Revenue law.

CLAUSE (c). TERMINATION OR LIQUIDATION. Upon termination, liquidation, dissolution or abandonment of the corporation for any purpose, the Board of Directors shall, after paying or making provisions for the payment of all of the lawful liabilities of the Corporation, as required by I.C. 30-3-1 et seq., dispose of all of the remaining assets of the Corporation to such organization or organizations organized and operated exclusively for purposes as shall at the time qualify as an exempt organization or organizations under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended, or corresponding provisions of any future United States Internal Revenue Law, as the Board of Directors shall determine.

CLAUSE (d). CONSTRUCTION OF POWERS. Each of the foregoing clauses of this section shall be construed as independent powers and the matters expressed in each clause shall not unless otherwise expressly provided, be limited by reference to, or inference from, the terms of any other clause. The enumeration of specific powers shall not be construed as limiting or restricting in any manner either the meaning of general terms used in any of these clauses, or the scope of the general powers of the Corporation created by them; nor shall the expression of one thing in any of these clauses be deemed to exclude another not expressed, although it be of like nature.

SECTION 3.03. CARRYING OUT OF PURPOSES AND EXERCISE OF POWERS IN ANY JURISDICTION. The Corporation may carry out its purposes and exercise its powers in any state, territory, district or possession of the United States, or in any foreign country, to the extent that

### 3. ARTICLES OF INCORPORATION

these purposes and powers are not forbidden by the law of the State, territory, district, or possession of the United States, or by the foreign country and it may limit the purpose or purposes that it proposes to carry out or the powers it proposes to exercise in any application to do business in any State, territory, district, or possession of the United States, or foreign country.

**SECTION 3.04. DIRECTION OF PURPOSES AND EXERCISE OF POWERS BY DIRECTORS.** The Board of Directors, subject to any specific written limitations or restrictions imposed by the Code or by these ARTICLES OF INCORPORATION, shall direct the carrying out of the purposes and exercise the powers of the Corporation without previous authorization or subsequent approval by the members of the Corporation.

**SECTION 3.05. LIMITING PROVISION.**

A. Nothing contained in this Article shall be construed to authorize the Corporation to engage in the business of banking or insurance.

B. The corporation shall, to the extent reasonable, distribute its income for each tax year at a time and in a manner as not to become subject to the tax on undistributed income imposed by Section 4942 of the Internal Revenue Code, or the corresponding section of any future federal tax code.

C. The corporation will not engage in any act of self-dealing as defined in section 4941(d) of the Internal Revenue Code, or the corresponding section of any future federal tax code.

D. The corporation will not retain any excess business holdings as defined in section 4943(c) of the Internal Revenue Code, or the corresponding section of any future federal tax code.

E. The corporation will not make any investments in a manner as to subject it to tax under section 4944 of the Internal Revenue Code, or the corresponding section of any future federal tax code.

F. The corporation will not make any taxable expenditures as defined in section 4945(d) of the Internal Revenue Code, or the corresponding section of any future federal tax code.

**ARTICLE 4**

**MEMBERSHIPS**

**SECTION 4.01. NUMBER.** The Corporation shall be a non-stock corporation, and no dividends or pecuniary profit shall be declared or paid to any of the members thereof. Membership in said Corporation shall be unlimited to any person, entity or individual who desires to participate on behalf of the corporation recognizing the primary purpose as set forth above.

**4. ARTICLES OF INCORPORATION**

SECTION 4.02. MEMBERSHIP ROLE. The Corporation shall have, within the Corporate books and records, a Membership Role wherein members of the corporation shall be maintained by the Secretary of said Corporation. No person shall be a member unless they otherwise serve as a Director of the Corporation.

SECTION 4.03. NO MEMBERSHIP FEES. A membership in the Corporation shall not be required to contribute any fees.

SECTION 4.04. MEMBERSHIP QUALIFICATION. Any person or entity may be a member of the Corporation and membership shall not be denied on account of race, creed, color, sex, age or national origin.

SECTION 4.05. LIMITATION ON CONTROL. The control and operation of the corporation shall be vested in the directors, who shall be the only members of the corporation.

## ARTICLE 5

### DIRECTORS

SECTION 5.01. NUMBER. The number of directors constituting the Board of Directors of the Corporation consists of twelve (12). The names and addresses of the persons who are Directors are as follows:

<u>NAME</u>	<u>ADDRESS</u>	<u>POSITION</u>
Michael J. Murphy	11714 N. Friar Drive Hayden Lake ID 83835	Director
Eugene McCloskey	11714 N. Friar Drive Hayden Lake ID 83835	Director
Eric Schubert	11714 N. Friar Drive Hayden Lake ID 83835	Director
Steve McCaughan	11714 N. Friar Drive Hayden Lake ID 83835	Director

## 5. ARTICLES OF INCORPORATION

Addison Arce	11714 N. Friar Drive Hayden Lake ID 83835	Director
William Dodd	11714 N. Friar Drive Hayden Lake ID 83835	Director
Lee Brainard	11714 N. Friar Drive Hayden Lake ID 83835	Director
Dennis Hague	11714 N. Friar Drive Hayden Lake ID 83835	Director
Sally Robideaux	11714 N. Friar Drive Hayden Lake ID 83835	Director
Karen Corcoran	11714 N. Friar Drive Hayden Lake ID 83835	Director
C. J. Buck	11714 N. Friar Drive Hayden Lake ID 83835	Director
John Frieze	11714 N. Friar Drive Hayden Lake ID 83835	Director

## ARTICLE 6

### ELECTION OF DIRECTORS

SECTION 6.01 MANNER OF ELECTION. The manner in which the Directors are to be elected by the then remaining Directors shall be set forth in the By-Laws.

## ARTICLE 7

### CORPORATE OFFICERS AND THEIR FUNCTIONS

SECTION 7.01. GENERAL OFFICERS. The general officers of the Corporation shall be

## 6. ARTICLES OF INCORPORATION

the President, Vice President(s), Secretary and Treasurer. The Directors may appoint various Vice Presidents to serve distinct and defined functions.

SECTION 7.02. DUTIES OF THE PRESIDENT. The principal duties of the President shall be to preside at all meetings of the members and Board of Directors and to have general supervision of the affairs of the Corporation.

SECTION 7.03. DUTIES OF THE VICE PRESIDENT. The principal duties of the Vice President shall be to discharge the duties of the President in the event of absence or disability for any cause whatsoever of the President. Various Vice Presidents may be appointed for specific functions other than as the first Vice President.

SECTION 7.04. DUTIES OF THE SECRETARY. The principal duties of the Secretary shall be to countersign all deeds, leases and conveyances executed by the Corporation, affix the seal of the Corporation thereto, and to such other papers as shall be required and directed to be sealed, to keep a record of the proceedings of the Board of Directors and the Members, and to safely and systematically keep all books, papers, records and documents belonging to the corporation, or in any way pertaining to the business thereof, except the books and records incidental to the duties of the Treasurer.

SECTION 7.05. DUTIES OF THE TREASURER. The principal duties of the Treasurer shall be to keep an account of all monies, credits and property of any and every nature of the Corporation which shall come into his/her hands and to keep an accurate account of all monies received and disbursed and of money and property on hand and generally of all matters pertaining to his/her office, as shall be required by the Board of Directors.

SECTION 7.06. APPOINTMENT OF ADDITIONAL OFFICERS. The Board of Directors may provide for the appointment of such additional officers as they deem in the best interest of the Corporation.

SECTION 7.07. Whenever the Board of Directors may so order any two officers, the duties of which do not conflict, may be held by one person, except the office of President and Secretary.

SECTION 7.08. The officers shall perform such additional or different duties as shall, from time to time, be imposed or required by the Board of Directors or as may be prescribed, from time to time, by the By-Laws.

## 7. ARTICLES OF INCORPORATION

## ARTICLE 8

### APPOINTMENT OF OFFICERS

SECTION 8.01. APPOINTMENT. The officers shall be appointed by the Directors, and shall serve at the leisure of the Directors, until they are removed, resign, or replaced by the Directors. There will be no term limits on the terms of the officers except and to the extent an officer either resigns or is replaced by action of the Board of Directors.

## ARTICLE 9

### PROVISIONS FOR REGULATION OF THE INTERNAL AFFAIRS OF THE CORPORATION

SECTION 9.01 BYLAWS. The initial Bylaws shall be adopted by the Board of Directors. The power to alter, amend, or repeal the Bylaws or to adopt new Bylaws shall be vested in the Board of Directors. The Bylaws may contain any provisions for the regulation and management of the affairs of the corporation not inconsistent with the Code or these ARTICLES OF INCORPORATION or the Internal Revenue Code.

SECTION 9.02. TRANSACTIONS IN WHICH DIRECTORS HAVE AN INTEREST. Any contract or other transaction between the Corporation and any firm of which one or more of its directors are members or employees, or in which they are interested, or between the Corporation and any Corporation or association of which one or more of its directors are shareholders, members, directors, officers or employees, or in which they are interested, shall be valid for all purposes, notwithstanding the presence of the director or directors at the meeting of the Board of Directors of the Corporation that acts upon, or in reference to, the contract or transaction, and notwithstanding his or their participation in the action, if the fact of such interest shall be disclosed or known to the Board of Directors and the Board of Directors shall, nevertheless, authorize or ratify the contract or transaction, the interested director or directors to be counted in determining whether a quorum is present and to be entitled to vote on such authorization or ratification. This section shall not be construed to invalidate any contract or other transaction that would otherwise be valid under the common and statutory law applicable to it.

### SECTION 9.03. INDEMNIFICATION AND RELATED MATTERS.

CLAUSE (a). POWER TO INDEMNIFY-THIRD PARTY ACTIONS. The Corporation shall have power to indemnify any person who was or is a party or is threatened to be made a party

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to any threatened, pending or completed action, suit or proceeding, whether civil, criminal, administrative, or investigative (other than an action by or in the right of the Corporation) by reason of the fact that he is or was a director, officer, employee, or is or was serving at the request of the Corporation as a director, officer, employee or agent of another Corporation, partnership, joint venture, trust or other enterprise, against expenses, (including attorneys fees), judgments, fines and amounts paid in settlement actually and reasonably incurred by him in connection with such action, suit or proceeding if he acted in good faith and in a manner he reasonably believed to be in or not opposed to the best interests of the Corporation, and, with respect to any criminal action or proceeding, had no reasonable cause to believe his conduct was unlawful. The termination of any action, suit or proceeding by judgment, order, settlement, conviction, or upon a plea of nolo contendere or its equivalent, shall not of itself create a presumption that the person did not act in good faith, and in a manner which he reasonably believed to be in or not opposed to the best interest of the Corporation, and, with respect to any criminal action or proceeding, or had reasonable cause to believe that his conduct was unlawful.

CLAUSE (b). POWER TO INDEMNIFY-ACTION BROUGHT IN THE RIGHT OF THE CORPORATION. The Corporation shall have power to indemnify any person who was or is a party or is threatened to be made a party to any threatened, pending or completed action or suit by or in the right of the Corporation to procure a judgment in its favor by reason of the fact that he is or was a director, officer, employee, or agent of the Corporation, or is or was serving at the request of the Corporation as a director, officer, employee or agent of another Corporation, partnership, joint venture, trust or other enterprise against expenses, (including attorneys fees) actually and reasonably incurred by him in connection with the defense or settlement of such action or suit if he acted in good faith and in a manner he reasonably believed to be in or not opposed to the best interests of the Corporation and except that no indemnification shall be made in respect of any claim, issue or matter as to which such person shall have been adjudged to be liable for negligence or misconduct in the performance of his duty to the Corporation unless and only to the extent that the Court in which such action or suit was brought shall determine upon application that, despite the adjudication of liability, but in view of all circumstances of the case, such person is fairly and reasonably entitled to indemnity for such expenses which such Court shall deem proper.

CLAUSE (c). RIGHT OF INDEMNIFICATION. To the extent that a director, officer or employee or agent of the Corporation has been successful on the merits or otherwise in defense of any action, suit, or proceeding referred to in Clauses (a) and (b), or in defense of any claim, issue or matter therein, he shall be indemnified against expenses (including attorneys fees) actually and reasonably incurred by him in connection therewith.

## 9. ARTICLES OF INCORPORATION

CLAUSE (d). DETERMINATION OF ENTITLEMENT TO INDEMNIFICATION. Any indemnification under Clauses (a) and (b) (unless ordered by a Court) shall be made by the Corporation only as authorized in the specific case upon a determination that indemnification of the director, officer, employee, or agent is proper in the circumstances because he has met the applicable standard of conduct set forth in clauses (a) and (b). Such determination shall be made (1) by the Board of Directors by a majority vote of a quorum consisting of directors who were not parties to such action, suit or proceeding, or (2) if such a quorum is not obtainable, or, even if obtainable, a quorum of disinterested directors so directs, by independent legal counsel in a written opinion, or (3) by the members.

CLAUSE (e). ADVANCEMENT OF EXPENSES. Expenses incurred in defending a civil or criminal action, suit or proceeding may be paid by the Corporation in advance of the final disposition of such action, suit or proceeding as authorized in the manner provided in Clause (d) upon receipt of an undertaking by or on behalf of the director, officer, employee, or agent to repay such amount unless it shall ultimately be determined that he is entitled to be indemnified by the Corporation as authorized in this section.

CLAUSE (f). SAVINGS CLAUSE. The indemnification provided by this section shall not be deemed exclusive of any other rights to which those indemnified may be entitled under any Bylaw, Agreement, vote of the members or disinterested directors or otherwise, both as to action in his official capacity and as to action in another capacity while holding such office, and shall continue as to a person who has ceased to be a director, officer, employee, or agent and shall inure to the benefit of the heirs, executors, and administrators of such a person.

CLAUSE (g). INSURANCE. The Corporation shall have power to purchase and maintain insurance on behalf of any person who is or was a director, officer, employee, or agent of the Corporation or is or was serving at the request of the Corporation as a director, officer, employee or agent of another Corporation, partnership, joint venture, trust or other enterprise against any liability asserted against him and incurred by him in any such capacity or arising out of his status as such, whether or not the Corporation would have the power to indemnify him against such liability under the provisions of this section.

SECTION 9.04. AMENDMENT OF ARTICLES OF INCORPORATION. The Corporation reserves the right to amend the ARTICLES OF INCORPORATION in any manner now or hereafter permitted by the Code.

## 10. ARTICLES OF INCORPORATION

ARTICLE 10

ADDRESS REGISTERED OFFICE  
AND  
NAME OF REGISTERED AGENT

SECTION 10.01. REGISTERED OFFICE. The address of the registered office of the Corporation is:

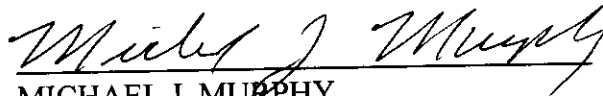
11714 N. Friar Drive  
Hayden Lake, Idaho 83835

MAILING ADDRESS  
P.O. Box 1748  
Coeur d'Alene, Idaho 83816-1748

SECTION 10.02. REGISTERED AGENT. The name of the registered agent of the Corporation, and individual in Idaho whose business office is at such address is:

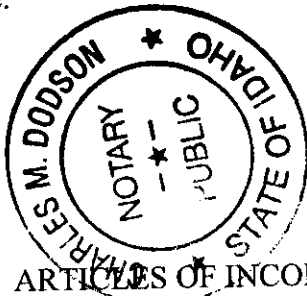
MICHAEL J. MURPHY

EXECUTED this 9 day of Nov, 2005.

  
MICHAEL J. MURPHY

STATE OF IDAHO     )  
                          ) ss.  
County of Kootenai    )

I, the undersigned, a Notary Public, duly commissioned to take acknowledgment in the State of Idaho, do hereby certify that on this day, ~~personally appeared before me~~, MICHAEL J. MURPHY, who, being by me first duly sworn, declare that he is a director referred in the foregoing Articles of Incorporation, and that he signed these Articles as such and that the statements contained therein are true.



  
NOTARY PUBLIC  
RESIDING AT: Coeur d'Alene  
MY COMMISSION EXPIRES: 2/20/10

11. ARTICLES OF INCORPORATION