

CERTIFICATE OF INCORPORATION OF

ARROW AMBULANCE, INC.

I, PETE T. CENARRUSA, Secretary of State of the State of Idaho, hereby certify that duplicate originals of Articles of Incorporation for the incorporation of the above named corporation, duly signed pursuant to the provisions of the Idaho Business Corporation Act, have been received in this office and are found to conform to law.

ACCORDINGLY and by virtue of the authority vested in me by law, I issue this Certificate of Incorporation and attach hereto a duplicate original of the Articles of Incorporation.

Dated: May 6, 1987



SECRETARY OF STATE

ARTICLES OF INCORPORATION

 \mathbf{OF}

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ARROW AMBULANCE, INC.

The undersigned, acting as incorporator of a corporation under the Idaho Business Corporation Act, adopts the following Articles of Incorporation for such corporation:

I.

The name of the corporation is ARROW AMBULANCE, INC.

II.

The purpose for which the corporation is formed is to engage in any lawful act or activity for which a corporation may be organized under the Idaho Business Corporation Act.

III.

The period of existence of this corporation shall be perpetual.

IV.

The location and post office address of the registered office of the corporation in the State of Idaho is 2411 Government Way, Coeur d'Alene, Idaho. The name of the registered agent at that address is JANIS E. FENTON.

V.

The total authorized number of par value shares of stock is ONE THOUSAND (1,000). The par value of each authorized share shall be ONE DOLLAR (\$1.00), and the aggregate par value of the total authorized number of par value shares is therefore ONE THOUSAND DOLLARS (\$1,000.00). There are no shares without par value.

VI.

The name and post office address of the incorporator is:

NAME

ADDRESS

JANIS E. FENTON

2411 Government Way Coeur d'Alene, ID 83814

VII.

The business of the corporation shall be managed and conducted by a Board of Directors of not less than two (2) nor more than seven (7) directors. The Board of Directors shall be elected in the manner set forth in the By-Laws.

The Board of Directors shall have authority to issue bonds, debentures, or other obligations of the corporation from time-to-time for any of the objects or purposes of the corporation and to secure them by mortgage, deed of trust, or pledge of any or all of the real and personal property, rights, privileges, and franchises of the corporation wheresoever situated, acquired, and to be acquired, and to sell or otherwise dispose of any or all of such obligations in any manner and on such terms as the Board of Directors may deem proper.

The corporation shall have the power to purchase, receive, redeem, or otherwise acquire, own, hold, sell, mortgage, pledge, or otherwise acquire or dispose of and otherwise use and deal in and with its own shares of stock.

VIII.

The corporation shall indemnify any and all persons who may serve or who have served at any time as directors or officers, or who at the request of the Board of Directors of the corporation may serve or at any time have served as directors or officers of another corporation in which the corporation at such time owned or may own shares of stock or of which it was or may be a creditor, and their respective heirs, administrators, successors, and assigns, against any and all expenses, including amounts paid upon judgments, counsel fees, and amounts paid in settlement (before or after suit is commenced), actually and necessarily incurred by such persons in connection with the defense or settlement of any claim, action, suit, or proceeding in which they, or any of them, are made parties, or a party, or which may be asserted against them or any of them, by reason of being or having been directors or officers or a director or officer of the corporation, or of such other corporation, except in relation to matters as to which any such director or officer or former director or officer or person shall be adjudged in any action, suit, or proceeding to be liable for his own negligence or misconduct in the performance of his duty, such indemnification shall be in addition to any other rights to which those indemnified may be entitled under any law, bylaw, agreement, vote of stockholders, or otherwise.

IX.

In addition to the powers and authority granted to the directors in the Articles of Incorporation and in addition to the

powers and authority expressly conferred upon them by statute, the Board of Directors of the corporation shall have additional powers and authority not inconsistent with the laws as may be set forth in the By-Laws.

х.

The corporation reserves the right to amend, add to, or repeal any provision contained in these Articles of Incorporation in the manner consistent with law and in conformity with the provisions set forth in the By-Laws.

XI.

The initial Board of Directors is composed of the following persons whose addresses are specified opposite their names:

NAME

ADDRESS

JANIS E. FENTON

P.O. Box 2126

Coeur d'Alene, ID 83814

DAVID A. FENTON

P.O. Box 2126

Coeur d'Alene, ID 83814

IN WITNESS WHEREOF, I have hereunto set my hand and seal this 28 day of April, 1987.

Janis E-Tentun Janis E. Fenton

STATE OF IDAHO

SS.

County of Kootenai)

On this 28 day of April, 1987, before me, Sandy Manier, a Notary Public for the State of Idaho, personally appeared JANIS E. FENTON, known or identified to me to be the person whose name is subscribed to the foregoing instrument and acknowledged to me that she executed the same.

IN WITNESS WHEREOF, I have hereunto set my hand and seal the name and year in this certificate first above written.

Notary Public for Idaho

Residing in: CDA

My Commission Expires