# State of Idaho

Office of the Secretary of State

CERTIFICATE OF AUTHORITY
OF

DAMES & MOORE, INC. File number C 129742

I, PETE T. CENARRUSA, Secretary of State of the State of Idaho, hereby certify that an Application for Certificate of Authority to transact business in this State, duly executed pursuant to the provisions of the Idaho Business Corporation Act, have been received in this office and are found to conform to law.

ACCORDINGLY and by virtue of the authority vested in me by law, I issue this Certificate of Authority to transact business in this State attach hereto a duplicate of the Application for such Certificate.

Dated: July 20, 1999



Pet M Cemercusa SECRETARY OF STATE

By Jonya Herold

## APPLICATION FOR CERTIFICATE OF AUTHORITY (For Profit) (Instructions on Back of Application)

The name of the corporation is	DAMES & MOORE,	INC.	SECRETARY OF STATE
			STATE OF IDAHO
The name which it shall use in	Idaho is		
It is incorporated under the law	s of <u>Delaware</u>		
Its date of incorporation is 3/3	/98		
The address of its principal offi California 90017	ce is <u>911 Wilshir</u>	e Boulevar	d, Suite 700, Los Angeles,
The address to which correspon	ndence should be add	Iressed, if diffe	erent than item 5, is
The street address of its registe	ered office in Idaho is	300 North	6th Street, Boise, Idaho 8370
•			ess is C T Corporation System
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The names and respective bus	innee addragees of its	dimeter and	
rue names and respective busi	iliess audiesses of its	directors and	officers are:
·	Office	directors and	officers are: Address
Name See attached list of	Office		Address
Name See attached list of	Office		Address
Name See attached list of	Office		Address
Name See attached list of directors and officers	Office		Address
Name See attached list of	Office		Address
Name See attached list of	Office		Address
Name See attached list of directors and officers	Office		Address
Name See attached list of directors and officers  Dated:	Office		Address
Name See attached list of directors and officers	Office		Address  tomer Acct #:  IDANO SECRETARY OF STATE
Name  See attached list of directors and officers  Dated:  DAMES & MOO (Corporation)  By M M	Office  RE, INC.	Cust	Address  tomer Acct #:
Name See attached list of directors and officers  Dated:	Office  RE, INC.		Address  tomer Acct #:  IDANO SECRETARY OF STATE  (If using pre-paid account)

#### Dames & Moore, Inc.

Directors:

Arthur C. Darrow

Mark A. Snell

Officers:

Arthur C. Darrow - President

Mark A. Snell - VP, Chief Financial Officer and Sccretary

George W. Long - Assistant Secretary Michael A. Steuer - Assistant Secretary William L. Dunker - Assistant Secretary

The address for all officers is:

911 WILSHIRE BLVD, SUITE 300

LOS ANGELES CA 90017

#### State of Delaware

### Office of the Secretary of State

I, EDWARD J. FREEL, SECRETARY OF STATE OF THE STATE OF
DELAWARE, DO HEREBY CERTIFY "DAMES & MOORE, INC." IS DULY
INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN
GOOD STANDING AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE
RECORDS OF THIS OFFICE SHOW, AS OF THE NINETEENTH DAY OF JULY,
A.D. 1999.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL REPORTS HAVE BEEN FILED TO DATE.

AND I DO HEREBY FURTHER CERTIFY THAT THE FRANCHISE TAXES HAVE BEEN PAID TO DATE.

A AMARIE

Edward J. Freel, Secretary of State

**AUTHENTICATION:** 

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DATE:

07-19-99