

Department of State.

CERTIFICATE OF INCORPORATION OF

BISON CO. INC.

I, PETE T. CENARRUSA, Secretary of State of the State of Idaho, hereby certify that duplicate originals of Articles of Incorporation for the incorporation of the above named corporation, duly signed pursuant to the provisions of the Idaho Business Corporation Act, have been received in this office and are found to conform to law.

ACCORDINGLY and by virtue of the authority vested in me by law, I issue this Certificate of Incorporation and attach hereto a duplicate original of the Articles of Incorporation.

Dated: December 2, 1987



Pete T. Cenarrusa

SECRETARY OF STATE

by *Sandra Manley*

DEC 2 4 26 PM '71

SECRETARY OF STATE

ARTICLES OF INCORPORATION

OF

Bison Co. Inc.

The undersigned, in order to form a corporation pursuant to the Idaho Business Corporation Act, certify as follows:

ARTICLE I

The name of the corporation is Bison Co. Inc.
(hereafter "Corporation").

ARTICLE II

The purposes for which this Corporation is organized are as follows:

1. To engage in Construction & Development; and
2. To engage in any other lawful activity or business for which corporations may be incorporated under the Idaho Business Corporation Act.

ARTICLE III

The Corporation shall have perpetual existence.

ARTICLE IV

The address of the initial registered office of the Corporation shall be P.O. Box 65 McCall, Idaho, and
403 N 300 St
the name of its initial registered agent at such address is
Ramon L. Alford.

ARTICLE V

The shares of stock to be issued by the Corporation shall consist of one class only, and the aggregate number of shares which the Corporation shall be authorized to issue shall be 10,000 shares of stock, each having a par value of \$1.00 per share. All shares of stock shall have the same rights in such Corporation and shall be nonassessable when paid in full.

ARTICLE VI

The names and post office addresses of the incorporators and organizers, who have named themselves as the initial directors to serve until the first election of directors of the Corporation, are as follows:

| Name: | Address: |
|------------------|-------------------------------|
| Ramon L. Alford | P.O. Box 65 McCall, Id. 83638 |
| Karen A. Alford | P.O. Boxx65 McCall, Id. 83638 |
| Norman L. Alford | 735 N. 28th Boise, Id. 83702 |

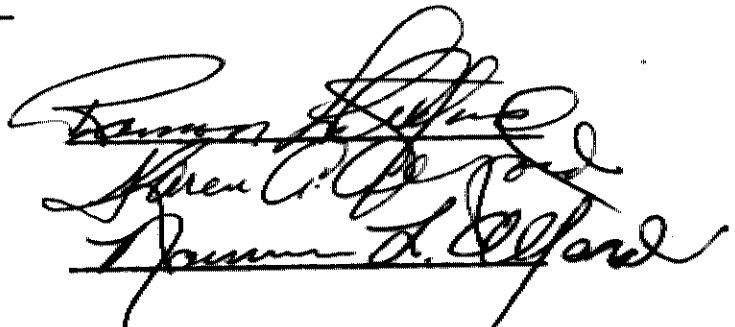
ARTICLE VII

The private property of the stockholders of this Corporation shall not be subject to the payment of the corporate debts in any amount or to any extent whatever.

ARTICLE VIII

The Corporation reserves the right to amend, alter, change or repeal any provisions contained in these Articles of Incorporation in the manner now or hereafter prescribed by statute, and all rights conferred upon stockholders herein are granted subject to this reservation.

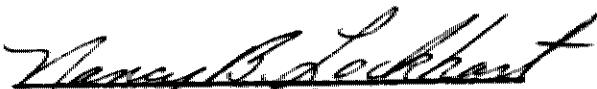
Dated: December 2, 1987



STATE OF IDAHO)
)
 ss
County of Ada)

On this 2nd day of December, 1987, before me, the undersigned, a Notary Public in and for said State, personally appeared Ramon L. Karen A. & Norman L. Alford, known to me to be the person(s) whose name(s) are subscribed to the within instrument, and acknowledged to me that the statements contained therein are true.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal the day and year in this certificate first above written.



Nancy R. Lockhart
Notary Public for Idaho
Residing at McCall, Idaho