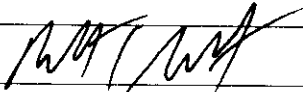


No. C 65053 Return to: SECRETARY OF STATE 700 WEST JEFFERSON PO BOX 83720 BOISE, ID 83720-0080 NO FILING FEE IF RECEIVED BY DUE DATE	Due no later than October 31, 2003 Annual Report Form 1 Mailing Address - Correct in this box, if applicable FEDERAL EXPRESS CORPORATION ANDREW W. KRAKOR ROBERT T. MOLINET 942 S SHADY GROVE RD MEMPHIS, TN 38120	2. Registered Agent and Office NO PO BOX C T CORPORATION SYSTEM 300 NORTH SIXTH STREET BOISE, ID 83701 3. <u>New</u> Registered Agent Signature
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4. Corporations: Enter Names and Business Addresses of President, Secretary and Directors.

<u>Office held</u>	<u>Name</u>	<u>Street or P.O. Address</u>	<u>City</u>	<u>State</u>	<u>Zip</u>
President	David J. Bronczek	3610 Hacks Cross Road	Memphis	TN	38125
Secretary	Robert T. Molinet	942 S. Shady Grove Road	Memphis	TN	38120

COMPLETE LIST OF OFFICERS AND DIRECTORS ATTACHED

5. Organized Under the Laws of: <div style="text-align: center;"> DELAWARE C 65053 </div>	6. Signature  <div style="display: flex; justify-content: space-between;"> Date _____ </div> <div style="display: flex; justify-content: space-between;"> Name <small>(Typed or Printed)</small> Robert T. Molinet Title Secretary </div>
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Federal Express Corporation

DIRECTORS

Frederick W. Smith Chairman of the Board	942 South Shady Grove Road, Memphis, TN 38120
David J. Bronczek	3610 Hacks Cross Road, Memphis, TN 38125
Robert B. Carter	942 South Shady Grove Road, Memphis, TN 38120
Michael L. Ducker	3610 Hacks Cross Road, Memphis, TN 38125
T. Michael Glenn	942 South Shady Grove Road, Memphis, TN 38120
Alan B. Graf, Jr.	942 South Shady Grove Road, Memphis, TN 38120
Kenneth R. Masterson	942 South Shady Grove Road, Memphis, TN 38120
David F. Rebholz	3610 Hacks Cross Road, Memphis, TN 38125
Christine P. Richards	942 South Shady Grove Road, Memphis, TN 38120

Federal Express Corporation

<u>Name</u>	<u>Title</u>	<u>Business Address</u>
David J. Bronczek	President and Chief Executive Officer	3610 Hacks Cross Road Memphis, TN 38125
Michael L. Ducker	Executive Vice President - International	3610 Hacks Cross Road Memphis, TN 38125
David F. Rebholz	Executive Vice President - Operations and Systems Support	3610 Hacks Cross Road Memphis, TN 38125
Donald O. Barber	Senior Vice President - Air Operations	3610 Hacks Cross Road Memphis, TN 38125
R. Larry Brown	Senior Vice President and Chief Human Resources Officer	3610 Hacks Cross Road Memphis, TN 38125
Juan N. Cento	Senior Vice President and President - Latin America and Caribbean	701 Waterford Way Miami, FL 33126
David L. Cunningham, Jr.	Senior Vice President and President - Asia Pacific Division	88 Queensway Hong Kong
Robert W. Elliott	Senior Vice President and President - Europe, Middle East and Africa Division	St. Goedeplein 1000 Brussels Belgium
Leonard B. Feiler	Senior Vice President - Central Operations Planning and Support	3610 Hacks Cross Road Memphis, TN 38125
William J. Logue	Senior Vice President - Air-Ground and Freight Services US/International	3610 Hacks Cross Road Memphis, TN 38125
Kenneth A. May	Senior Vice President - United States	3610 Hacks Cross Road Memphis, TN 38125
M. Rush O'Keefe, Jr.	Senior Vice President and General Counsel	3620 Hacks Cross Road Memphis, TN 38125

Federal Express Corporation

<u>Name</u>	<u>Title</u>	<u>Business Address</u>
Tracy G. Schmidt	Senior Vice President and Chief Financial Officer	3610 Hacks Cross Road Memphis, TN 38125
Dianne M. Stokely	Senior Vice President - Global Customer Services	3610 Hacks Cross Road Memphis, TN 38125
Rajesh Subramaniam	Senior Vice President - Canada	5985 Explorer Drive Mississauga, Ontario, Canada L4W 5K6
Mark R. Allen	Vice President - Legal - Europe, Middle East and Africa	St. Goedeplein 1000 Brussels, Belgium
John W. Allison	Vice President - Human Resources - Asia/Pacific	88 Queensway Road Hong Kong
Julio C. Barrionuevo	Vice President - Finance - Latin America and Caribbean	701 Waterford Way Miami, FL 33126
Robert J. Bennett	Vice President - Training and Safety	701 Waterford Way Miami, FL 33126
Terry R. Benton	Vice President -Sales - Latin America and Caribbean	701 Waterford Way Miami, FL 33126
David Binks	Vice President - Sales - Europe, Middle East and Africa	St. Goedeplein 1000 Brussels, Belgium
Mark S. Blair	Vice President - Air Operations Engineering and Planning	2892 Business Park Drive Memphis, TN 38118
Donna J. Brazelton	Vice President - Personnel – Canada	5985 Explorer Drive Mississauga, Ontario, Canada L4W 5K6
Linda C. Brigance	Vice President - Regional ITD Systems - Asia/Pacific	88 Queensway Road Hong Kong
Roby G. Brown	Vice President - Mexico/Central America & Andean	Av. Vasco De Quiroga 2999 Col. Pena Blanca Sante Fe, Distrito Federal Cp01207 Mexico City Df Mexico
Shannon A. Brown	Vice President - Human Resources and Diversity	1790 Kirby Parkway Memphis, TN 38138

Federal Express Corporation

<u>Name</u>	<u>Title</u>	<u>Business Address</u>
Scott K. Bunker	Vice President - Regional and Sort Operations Planning and Engineering	3620 Hacks Cross Rd Memphis, TN 38125
Alain Chaille	Vice President - Operations - Southern Europe	Zone D'entretien Route De L'arpenteur, Bp 10156 95702 Roissy cdg Cedex, France
Ka-Leung Chan	Vice President - China and Mid-Pacific	4 Des Voeux Road Hong Kong
Bruce B. Cheever II	Vice President - Flight Operations	3131 Democrat Road Memphis, TN 38118
Jay L. Cofield	Vice President - Worldwide Controller	3630 Hacks Cross Road Memphis, TN 38125
Julio Colomba	Vice President - South America and Caribbean	701 Waterford Way Miami, FL 33126
Douglas A. Cook	Vice President - Finance, Planning & Administration - Canada	5985 Explorer Drive Mississauga, Ontario, Canada L4W 5K6
Michael B. Cukor	Vice President - Aircraft Base Maintenance	3131 Democrat Road Memphis, TN 38118
Andrew J. da Roza	Vice President - Legal & Regulatory - Asia/Pacific	88 Queensway Road Hong Kong
Thomas J. Doherty	Vice President/General Manager - Air, Ground & Freight Services - Eastern Region	2903 Sprankle Drive Memphis, TN 38118
Thomas F. Donaldson, Jr.	Vice President - Regulatory & Industry Affairs	3620 Hacks Cross Road Memphis, TN 38125
Paul A. Evans	Vice President - Marketing and Communications	St. Goedeplein 1000 Brussels, Belgium

Federal Express Corporation

<u>Name</u>	<u>Title</u>	<u>Business Address</u>
John E. Formisano	Vice President - Worldwide Vehicle/GSE Maintenance	14900 Conference Center Drive Chantilly, VA 20151
Lynn Gorman	Vice President - Vehicle Maintenance	2007 Corporate Avenue Memphis, TN 38132
Clifford J. Hardt	Vice President	3630 Hacks Cross Road Memphis, TN 38125
Sheila T. Harrell	Vice President - Customer Service Strategic Planning and Analysis	3796 Lamar Avenue Memphis, TN 38118
William P. Henrikson	Vice President - Corporate Security	3610 Hacks Cross Road Memphis, TN 38125
Cynthia L. Henson	Vice President - Quality Operations & Customer Support	6625 Lenox Park Boulevard Memphis, TN 38115
Paul J. Herron	Vice President - Postal Transportation and Customer Engineering	3610 Hacks Cross Road Memphis, TN 38125
Thomas L. Holland	Vice President - Finance - Asia /Pacific	88 Queensway Road Hong Kong
Clifford P. Johnson	Vice President - Legal Services	3620 Hacks Cross Road Memphis, TN 38125
Eric L. Keane	Vice President - Supply Chain Services - Europe, Middle East & Africa	Airport Building 119 B-1820 Melsbroek, Belgium
Edith Kelly-Green	Vice President - Strategic Sourcing and Supply	3131 Democrat Memphis, TN 38118
Charles E. Kennedy	Vice President – Legal – Latin America and Caribbean	701 Waterford Way Miami, FL 33126
Kenneth F. Koval	Vice President – Finance – Europe, Middle East and Africa	Airport Building 119 B-1820 Melsbroek, Belgium

Federal Express Corporation

<u>Name</u>	<u>Title</u>	<u>Business Address</u>
Amy E. Langston	Vice President – Planning and Engineering Support	3101 Tchulahoma Memphis, TN 38118
Connie Lewis Lensing	Vice President – Legal	3620 Hacks Cross Road Memphis, TN 38125
Stephen P. Liberto	Vice President -- Global Trade Services, US/International	3650 Hacks Cross Road Memphis, TN 38125
Lisa S. Lisson	Vice President – Marketing & Communications, Canada	5985 Explorer Drive Mississauga, Ontario Canada L4W 5K6
Thomas E. Lynch	Vice President – Domestic Ground Operations – Eastern	1 Century Drive Parsippany, NJ 07054
Donald W. Maliniak	Vice President – Labor Relations	3620 Hacks Cross Road Memphis, TN 38125
Susan Matthews	Vice President – Express Business Systems	20 FedEx Parkway Collierville, TN 38017
Diane B. Mattman	Vice President - Worldwide Revenue Operations	2005 Corporate Avenue Memphis, TN 38132
Mary H. McDaniel	Vice President - Material and Corporate Sourcing	3131 Democrat Road Memphis, TN 38118
Sean S. McNamee	Vice President - Legal and Regulatory Affairs - Canada	5985 Explorer Drive Mississauga, Ontario, Canada L4W 5K6
Douglas J. McKenna	Vice President and General Manager - Air, Ground & Freight Services - Northeastern Region	One Penn Plaza New York, NY 10119
Bennett T. Merida	Vice President - Domestic Ground Operations - Southern	1790 Kirby Pkwy Memphis, TN 38138
John S. Miles	Vice President - Human Resources - Europe, Middle East and Africa	St. Goedeplein 1000 Brussels, Belgium

Federal Express Corporation

<u>Name</u>	<u>Title</u>	<u>Business Address</u>
Michael T. Mitchell	Vice President - Express Strategic Planning	3610 Hacks Cross Road Memphis, TN 38125
Desmond J. Morgan	Vice President - Northern Europe Operations	Stansted Airport, Cargo Area South Stansted CM248QJ Great Britain
James R. Muhs, Sr.	Vice President - Global Operations Scheduling and Control	3680 Hacks Cross Road Memphis, TN 38125
Ann M. Mullis	Vice President - Human Resources - Asia/Pacific	88 Queensway Road Hong Kong
Francis M. Murkowski	Vice President - Marketing - Latin America and Caribbean	701 Waterford Way Miami, FL 33126
Thomas W. O'Hearn	Vice President - Domestic Ground Operations - Western	2601 Main Street Irvine, CA 92614
Hamdi A. Osman	Vice President - Middle East Operations	Dubai World Trade Center Dubai, United Arab Emirates
Reginald Owens, Sr.	Vice President - Memphis/Night	2903 Sprinkle Drive Memphis, TN 38118
Robert A. Palmer	Vice President - Air, Ground & Freight Services - Central	6311 Air Way Drive Indianapolis, IN 46241
Cary C. Pappas	Vice President - Customer Service	3796 Lamar Avenue Memphis, TN 38118
James R. Parker	Vice President - Aircraft Acquisitions and Supplemental Air Operations	3610 Hacks Cross Road Memphis, TN 38125
Mark D. Patterson	Vice President - Sales - Asia/Pacific	88 Queensway Hong Kong
Michael K. Pigors	Vice President/General Manager AGFS Western Region	2100 Main Street Huntington Beach, CA 92648

Federal Express Corporation

<u>Name</u>	<u>Title</u>	<u>Business Address</u>
Roger A. Podwoski	Vice President - Business Development Planning and Analysis - Air-Ground and Freight Services	3640 Hacks Cross Road Memphis, TN 38125
Adam Psarianos	Vice President - Memphis/Day	4200 Regent Blvd Irving, TX 75063
Robert L. Rachor, Jr.	Vice President - Safety and Airworthiness	3131 Democrat Road Memphis, TN 38118
Dennis P. Roche	Vice President - Global Compensation/Benefits	3660 Hacks Cross Road Memphis, TN 38125
Cathy D. Ross	Vice President - Express Financial Planning	3620 Hacks Cross Road Memphis, TN 38125
David J. Ross	Vice President - Northern Pacific Region	16 Ichiban-Cho Chiyoda-Ku, Tokyo 102, Japan
Antje Schuett-Fahrenkrog	Vice President - Central and Eastern European Operations	AM Forthaus 9-11 63263 Gravenbruch Hessen, Germany
Glenn D. Sessoms	Vice President/General Manager - Air, Ground & Freight Services - Southern Region	1790 Kirby Parkway Memphis, TN 38138
David W. Slipper	Vice President - Planning, Engineering and Operations Support - Europe, Middle East and Africa	St. Goedeplein 1000 Brussels Belgium
David C. Slonim	Vice President - Line Maintenance	3131 Democrat Road Memphis, TN 38118
Graham R. Smith	Vice President - Properties and Facilities	3680 Hacks Cross Road Memphis, TN 38125
Arthur Stanley	Vice President - Canadian Ground Operations	5985 Explorer Drive Mississauga, Ontario, Canada L4W 5K6

Federal Express Corporation

<u>Name</u>	<u>Title</u>	<u>Business Address</u>
Pina Starnino	Vice President - Customer Service - Canada	5985 Explorer Drive Mississauga, Ontario, Canada L4W 5K6
Karl O. Stingily	Vice President - Worldwide Revenue Operations	5985 Explorer Drive Mississauga, Ontario, Canada L4W 5K6
Malcolm T. Sullivan	Vice President - Marketing and Communications - Asia/Pacific	4 Des Voeux Road 4/F Standard Chartered Bank Building Hong Kong
Matthew Thornton III	Vice President - Domestic Ground Operations - Central	1100 Lake Cook Road, 4 th Floor Buffalo Grove, IL 60089
Ronald D. Wickens	Vice President - AOD Strategic Projects	3680 Hacks Cross Road Memphis, TN 38125
Kenneth L. Willoughby	Vice President/General Manager - Air-Ground and Freight Services - Central Region	1100 Lake-Cook Road Buffalo Grove, IL 60089
Dennice A. Wilson	Vice President - Supply Chain Solutions - Asia/Pacific	88 Queensway Road Hong Kong
Peter P. Yin	Vice President – South Pacific	300 Beach Road Singapore 199555, Singapore
Robert T. Molinet	Secretary	942 South Shady Grove Road Memphis, TN 38120
Mark R. Allen	Assistant Secretary	St. Goedeplein 1000 Brussels, Belgium
Cary Blancett	Assistant Secretary	3620 Hacks Cross Road Memphis, TN 38125
Andrew J. da Roza	Assistant Secretary	88 Queensway Road Hong Kong
James H. Ferguson	Assistant Secretary	3620 Hacks Cross Road Memphis, TN 38125

Federal Express Corporation

<u>Name</u>	<u>Title</u>	<u>Business Address</u>
David A. Glauber	Assistant Secretary	St. Goedeplein 1000 Brussels, Belgium
Robert D. Henning	Assistant Secretary	942 South Shady Grove Road Memphis, TN 38120
John J. Lumley-Holmes	Assistant Secretary	300 Beach Road #26-01/06 The Concourse Singapore 199555, Singapore
Charles E. Kennedy	Assistant Secretary	701 Waterford Way Miami, FL 33126
Andrew S. Lynn	Assistant Secretary	3620 Hacks Cross Road Memphis, TN 38125
Adrian Wai-Lim Or	Assistant Secretary	4 Des Voeux Road 4/F Standard Chartered Bank Building Hong Kong
Christine P. Richards	Assistant Secretary	942 South Shady Grove Road Memphis, TN 38120
Joseph L. Schiffhouer	Assistant Secretary	942 South Shady Grove Road Memphis, TN 38120
John W. Bell	Assistant Treasurer	3630 Hacks Cross Road Memphis, TN 38125
Michael D. Fryt	Assistant Treasurer	942 South Shady Grove Road Memphis, TN 38120
John D. Hartney	Assistant Treasurer	942 S. Shady Grove Road Memphis, TN 38120
David G. Hinske	Assistant Treasurer	3630 Hacks Cross Road Memphis, TN 38125
Robert D. Mitchell	Assistant Treasurer	942 South Shady Grove Road Memphis, TN 38120

Federal Express Corporation

<u>Name</u>	<u>Title</u>	<u>Business Address</u>
Hugh A. Skinner	Assistant Treasurer	942 South Shady Grove Road Memphis, TN 38120
Burnetta B. Williams	Vice President and Assistant Treasurer	942 South Shady Grove Road Memphis, TN 38120
Charlotte S. Thoni	Assistant Controller	3630 Hacks Cross Road Memphis, TN 38125

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