

W5208

ARTICLES OF ORGANIZATION LIMITED LIABILITY COMPANY

To the Secretary of State of Idaho,
Statehouse, Boise, Idaho 83720

DEC 9 2 28 PM '96

SECRETARY OF STATE
STATE OF IDAHO



- The name of the limited liability company is: Phase III Excavation, L.L.C.
- The address of the initial registered office is: 2900 Govt. Way, Suite 301
(not a PO Box)
Coeur d'Alene, Idaho and the name of the initial registered agent at that address is: Terry Hollingworth
Signature of registered agent: *Terry Hollingworth*
- The latest date certain on which the limited liability company will dissolve: 12/05/2026
- Is management of the limited liability company vested in a manager or managers?
☒ Yes ☐ No (check appropriate box)
- If management is vested in one or more manager(s), list the name(s) and address(es) of at least one initial manager. If management is vested in the members, list the name(s) and address(es) of at least one initial member.

Name:	Address:
<u>Terry Hollingworth</u>	<u>2900 Govt. Way, Suite 301, Coeur d'Alene, ID 83814</u>
<u>Yvonne Starcardt</u>	<u>2900 Govt. Way, Suite 301, Coeur d'Alene, ID 83814</u>

6. Signature of at least one person listed in #5 above:

Terry Hollingworth
Terry Hollingworth

Secretary of State use only

IDAHO SECRETARY OF STATE

DATE 12/10/1996 0900 45390

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CX #: 1477 CUST#: 72999

ORGAN LLC

1@ 100.00= 100.00

PHASE III EXCAVATING, INC.

2900 Government Way, SUITE 301
COEUR D'ALENE, IDAHO 83814

(208) 661-0565

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SECRETARY OF STATE
STATE OF IDAHO

December 4, 1996

Secretary of State
State of Idaho
700 West Jefferson
Room 203, Statehouse
Boise, Idaho 83720

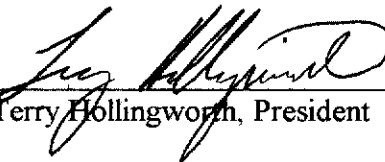
Re: Phase III Excavation, L.L.C.

Dear Sir/Madam:

Please accept this letter as written permission from the undersigned corporation for use of the name Phase III Excavation, L.L.C. as requested in the enclosed Articles of Organization.

PHASE III Excavating, Inc.

BY:


Terry Hollingworth, President