

**ARTICLES OF ORGANIZATION  
LIMITED LIABILITY COMPANY**

To the Secretary of State of Idaho,  
Statehouse, Boise, Idaho 83720



2002 JUL 29 AM 9:46  
STATE OF IDAHO  
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1. The name of the limited liability company is: ERM, L.L.C.

2. The address of the initial registered office is: 291 North Main Street, Ketchum,  
(not a PO Box)

Idaho, 83340

and the name of the initial registered

agent at that address is: Fern MacKenzie

Signature of registered agent: SM

3. The latest date certain on which the limited liability company will dissolve: 1/1/17

4. Is management of the limited liability company vested in a manager or managers?

Yes       No (check appropriate box)

5. If management is vested in one or more manager(s), list the name(s) and address(es) of at least one initial manager. If management is vested in the members, list the name(s) and address(es) of at least one initial member.

Name:

Address:

Fern MacKenzie

P O Box 2502

Sun Valley, Idaho 83353

6. Signature of at least one person listed in #5 above:

Fern MacKenzie

Secretary of State use only

W20152

IDaho SECRETARY OF STATE  
07/29/2002 05:00  
CK: 3235 CT: 21422 BH: 47959  
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