

CERTIFICATE OF AUTHORITY OF

BIG O TIRES, INC.

| I, PETE T. CENARRUSA, Secretary of State of the State of Idaho, hereby certify that |
|---|
| duplicate originals of an Application of BIG O TIRES, INC. |
| for a Certificate of Authority to transact business in this State |
| duly signed and verified pursuant to the provisions of the Idaho Business Corporation Act, have |
| been received in this office and are found to conform to law. |
| ACCORDINGLY and by virtue of the authority vested in me by law, I issue this Certificate of |
| Authority to BIG O TIRES, INC. |
| to transact business in this State under the name BIG O TIRES, INC. |
| and attach hereto a duplicate original of the Application |
| for such Certificate. |
| Dated June 1, 1937 |
| SECRETARY OF STATE |

Corporation Clerk

| Name | Office · | Address |
|---|---------------------------------------|--|
| | | |
| | | |
| | | |
| | | |
| | , * :- | ii Cîres |
| | • | |
| | | |
| | | |
| | | |
| - | | |
| | | |
| | | |
| | · · · · · · · · · · · · · · · · · · · | B ¹ . 7.3 [™] |
| <u>. </u> | | ^M modagogi |
| The corporation accepts and sh Idaho. | nall comply with the pro | ovisions of the Constitution and the laws of the State of |
| Idano. | | The state of the s |
| I. This Application is accompanie | ed by a certificate of Co | rporate Status or Existence, duly authenticated by the |
| | | e laws of which it is incorporated. |
| | • • • | ా కార్యాన్ ఇంటాంట్ ఎక్కార్క్ విచ్చార్ ఉన్ |
| Dated: 5-18-3 | | |
| | B: | ig O Tires, Inc. |
| ្រីរូវ ប្រឹក្សា | eder in die eine | Corporation Name) |
| | By | LT 15Cme |
| s | teven P. Clowerd. | Its President/Nices Considera (please specify) |
| _ | .) | Some |
| P 2.09 | 4114 | Its Secretary/ Axiinxing Socretary (please specify) |
| W11 STATE OF <u>Colorado</u> | liam H. Spencer, | its secretary managements (presse sprengy) |
| |) ss: | |
| COUNTY OF Arapahoe | <u> </u> | Taller than the first of the state of the st |
| 1 Deriva C Ha | WYNESS | , a notary public, do hereby certify that on |
| | | |
| hisday | of | , 19_87, personally appeared before |
| mc Steven P. Cloward | • | , who being by me first duly sworn, declared that (s)he |
| | | |
| is the <u>President</u> | of <u>Rig O T</u> | ires, Inc. |
| | | |
| , | | • |
| that (s)he signed the foregoing docu | ment asP | resident of the corporation and that |
| the statements therein contained are | | |
| Seal . | 115 AS | |
| My Commission Expires: | 15 1 C | |
| | | - 4. |
| | 11.1 | bea Markains |
| | | Notary Public |
| | | |

APPLICATION FOR CERTIFICATE OF AUTHORITY

(Profit Corporation)

| To t | the | Secretary | of | State | of | Idaho |
|------|-----|-----------|----|-------|----|-------|
|------|-----|-----------|----|-------|----|-------|

Pursuant to Section 30-1-110, Idaho Code, the undersigned Corporation hereby applies for a Certificate of Authority to transact business in your State, and for that purpose submits the following statement:

| 1. The name of the corporation | is Big O Tires, Inc. | <u> </u> | <u> </u> |
|------------------------------------|---|-----------------------------------|---------------------|
| 2. The name which it shall use in | n Idaho is | | |
| | ired to avoid a conflict with a n n adopting assumed name in Ida | | accompanied by a |
| 3. It is incorporated under the la | iws of <u>Nevada</u> | | |
| 4. The date of its incorporation | is <u>December 30, 1982</u> | and the per | iod of its duration |
| is <u>Perpetual</u> | | | |
| 5. The address of its principal o | ffice in the state or country und | er the laws of which it is incorp | porated is |
| One East First Stree | t. Reno. Nevada 89501 | | |
| 6. The address to which corresp | ondence should be addressed, if | different from that in item 5. | |
| 6021 South Syracuse | Way, Suite 102, Englew | ood, Colorado 80111 | |
| | osed registered office in Idaho is | 300 North 6th Street | |
| Boise, Idaho 83701 | · / / / · · | , and the nar | ne of its proposed |
| registered agent in Idaho at th | nat address is <u>CTCORPOR</u> | ATION SYSTEM | |
| | ch it proposes to pursue in the t | | arc; |
| To engage in any lawf | ful act or activity. | | |
| | | | |
| | | | |
| The names and respective add | dresses of its directors and offic | ers are: | |
| 7. The names and respective add | dresses of its directors and office Office | ers are: Address | |
| Name | | | |
| | | | |
| Name | | | |
| Name | | | |
| Name | | | |
| | | | |

OFFICERS AND DIRECTORS OF BIG O TIRES, INC.

| Name | Residence Address | Social Security # |
|--|---|-------------------|
| John B. Adams Vice President-Accounting | 2925 E. Geddes Place Littleton, CO 80122 | 500-60-6052 |
| Ronald Asher Director | 15 Fleuti Drive Moraga, CA 94556 | 559-44-9807 |
| Dennis D. Brooks Vice President-Franchise Devel. | 3034 East Phillips Drive Littleton, CO 80122 | 529-62-9845 |
| Steven P. Cloward-Pres., Chief Ex. Off. & Director | 7732 S. Glencoe Street Littleton, CO 80122 | 528-70-1868 |
| Donald J. Horton Birector | 9138 North 6800 West American Fork, Utah 84003 | 529-56-5261 |
| Don E. Jones, Ph.D. Director | 802 Escalante Drive St. George, Utah 84770 | 529-22-5413 |
| Bernard C. Kovach-Chairman of the Board & Director | 5 Madonia Court Plandome, New York 11030 | 577-48-3219 |
| Nosl E. Long Director | 23285 Westwood Drive Grand Terrace, CA 92324 | 507-14-0575 |
| L. Keith Passey-Regional VP California Nevada Region | 190 Auburn Way Vacaville, CA 95688 | 529-40-2870 |
| Jerry E. Rogers-Regional VP Southwest Region | 1651 Paseo Grande Corona, CA 91720 | 332-34-0191 |
| Johnny R. Skaggs-Regional VP Northwest Region | 23321 115 PL., S.E. Kent, Washington 98032 | 404-76-2229 |
| Clarence P. Snow Director | 9385 S. Sneddon Drive Sandy, Utah 84070 | 529-09-4879 |
| William H. Spencer-Ex. Vice Pres., Chief Fin. Off., Secy. & Treas. | 10836 E. Crestline Place Englewood, CO 80111 | 509-44-5409 |
| James E. Stephenson Director | 4033 Vahe Circle Las Vegas, NV 89121 | 515-12-3213 |
| James P. Stiers Reg. VP-Central Region | 2665 S. Xanadu Way Aurora, CO 80111 | 541-52-3071 |
| William B. Thomas Director | P.O. Box 803 El Dorado, CA 95623 | 518-16-7210 |
| Thomas Wernholm Director | 1933 Joseph Drive Moraga, CA 94556 | 549-42-6107 |

Term expires at next meeting tentatively set for June 18, 1987.

STATE OF NEVADA DEPARTMENT OF STATE

CERTIFICATE OF CORPORATE STATUS

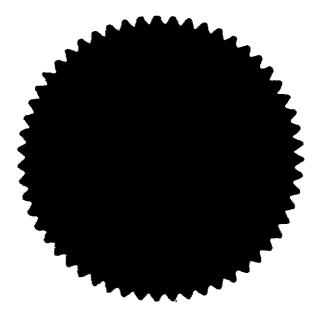
9 14

I, FRANKIE SUE DEL PAPA, the duly elected, qualified and acting Secretary of State of the State of Nevada, do hereby certify that I am, by the laws of said State, the custodian of the records relating to corporations organized under the laws thereof; the revocation or suspension of their corporate charters, and their right to transact and carry on their corporate business; and am the proper officer to execute this certificate.

I further certify that, at the date of this certificate,

BIG O TIRES, INC.

is a corporation duly organized and existing under and by virtue of the laws of the State of Nevada, having fully complied therewith; is entitled to exercise therein all the corporate powers and functions recited in its charter or articles of incorporation, and is in good standing in this State as a subsisting corporation.



IN WITNESS WHEREOF, I have hereunto set my hand and affixed the Great Seal of the State at my office in Carson City, Nevada, this 27TH day of

MAY , A.D., 19.87

L l aga

Denuty