

No. C 148364 Return to: SECRETARY OF STATE 700 WEST JEFFERSON PO BOX 83720 BOISE, ID 83720-0080 NO FILING FEE IF RECEIVED BY DUE DATE	Due no later than Mar 31, 2018 Annual Report Form 1. Mailing Address: Correct in this box if needed. THERMO FISHER SCIENTIFIC INC. 168 THIRD AVENUE WALTHAM MA 02451 USA	2. Registered Agent and Address (NO PO BOX) CAPITOL CORPORATE SERVICES INC 921 S ORCHARD ST STE G BOISE ID 83705 3. <u>New</u> Registered Agent Signature: *
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4. Corporations: Enter Names and Business Addresses of President, Secretary, and Directors. Treasurer (optional).						
Office Held	Name	Street or PO Address	City	State	Country	Postal Code
VICE PRESIDENT	SYED A JAFRY	168 THIRD AVENUE	WALTHAM	MA	USA	02451
VICE PRESIDENT	STEPHEN M WILLIAMSON	168 THIRD AVENUE	WALTHAM	MA	USA	02451
VICE PRESIDENT	SHIRAZ LADIWALA	168 THIRD AVENUE	WALTHAM	MA	USA	02451
VICE PRESIDENT	SHARON S BRIANSKY	168 THIRD AVENUE	WALTHAM	MA	USA	02451
VICE PRESIDENT	SETH H HOOGASIAN	168 THIRD AVENUE	WALTHAM	MA	USA	02451
VICE PRESIDENT	RICHARD L SPOOR	168 THIRD AVENUE	WALTHAM	MA	USA	02451
VICE PRESIDENT	PETER SILVESTER	168 THIRD AVENUE	WALTHAM	MA	USA	02451
VICE PRESIDENT	PETER E HORNSTRA	168 THIRD AVENUE	WALTHAM	MA	USA	02451
VICE PRESIDENT	PATRICK M DURBIN	168 THIRD AVENUE	WALTHAM	MA	USA	02451
VICE PRESIDENT	MICHEL LAGARDE	168 THIRD AVENUE	WALTHAM	MA	USA	02451
VICE PRESIDENT	MICHAEL A BOXER	168 THIRD AVENUE	WALTHAM	MA	USA	02451
VICE PRESIDENT	MARK P STEVENSON	5781 VAN ALLEN WAY	CARLSBAD	CA	USA	92008
VICE PRESIDENT	LISA P BRITT	168 THIRD AVENUE	WALTHAM	MA	USA	02451
VICE PRESIDENT	KENNETH J APICERNO	168 THIRD AVENUE	WALTHAM	MA	USA	02451
VICE PRESIDENT	JOSEPH C BEERY	168 THIRD AVENUE	WALTHAM	MA	USA	02451
VICE PRESIDENT	GREGORY J HERREMA	168 THIRD AVENUE	WALTHAM	MA	USA	02451
VICE PRESIDENT	FREDERICK M LOWERY	168 THIRD AVENUE	WALTHAM	MA	USA	02451
DIRECTOR	DION J WEISLER	168 THIRD AVENUE	WALTHAM	MA	USA	02451
VICE PRESIDENT	DANIEL P SHINE	168 THIRD AVENUE	WALTHAM	MA	USA	02451
VICE PRESIDENT	ANTHONY H SMITH	168 THIRD AVENUE	WALTHAM	MA	USA	02451
VICE PRESIDENT	ANDREW J THOMSON	168 THIRD AVENUE	WALTHAM	MA	USA	02451
DIRECTOR	ELAINE S ULLIAN	168 THIRD AVENUE	WALTHAM	MA	USA	02451
DIRECTOR	SCOTT M SPERLING	168 THIRD AVENUE	WALTHAM	MA	USA	02451
DIRECTOR	C. MARTIN HARRIS	168 THIRD AVENUE	WALTHAM	MA	USA	02451
DIRECTOR	WILLIAM G PARRETT	168 THIRD AVENUE	WALTHAM	MA	USA	02451
DIRECTOR	JIM P MANZI	168 THIRD AVENUE	WALTHAM	MA	USA	02451
DIRECTOR	LARS REBIEN SORENSEN	168 THIRD AVENUE	WALTHAM	MA	USA	02451
DIRECTOR	JUDY C LEWENT	168 THIRD AVENUE	WALTHAM	MA	USA	02451
DIRECTOR	NELSON J CHAI	168 THIRD AVENUE	WALTHAM	MA	USA	02451
SECRETARY	SHARON S BRIANSKY	168 THIRD AVENUE	WALTHAM	MA	USA	02451
TREASURER	ANTHONY H SMITH	168 THIRD AVENUE	WALTHAM	MA	USA	02451
DIRECTOR	THOMAS J LYNCH	168 THIRD AVENUE	WALTHAM	MA	USA	02451
DIRECTOR	TYLER JACKS	168 THIRD AVENUE	WALTHAM	MA	USA	02451
PRESIDENT	MARC N CASPER	168 THIRD AVENUE	WALTHAM	MA	USA	02451
DIRECTOR	MARC N CASPER	168 THIRD AVENUE	WALTHAM	MA	USA	02451

5. Organized Under the Laws of: DE C 148364	6. Annual Report must be signed.* <div style="display: flex; justify-content: space-between;"> <div>Signature: JAMES E. BRUNI</div> <div>Date: 03/21/2018</div> </div> <div style="display: flex; justify-content: space-between;"> <div>Name (type or print): JAMES E. BRUNI</div> <div>Title: ASSISTANT SECRETARY</div> </div>
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Processed 03/21/2018
* Electronically provided signatures are accepted as original signatures.