



CERTIFICATE OF ORGANIZATION LIMITED LIABILITY COMPANY

(Instructions on back of application)

FILED EFFECTIVE

10 DEC -9 PM 2:47

SECRETARY OF STATE
STATE OF IDAHO

1. The name of the limited liability company is:

Carlson and Associates, L.L.C.

2. The complete street and mailing addresses of the initial designated/principal office:

7 Wheeler Boise, ID 83705

(Street Address)

(Mailing Address, if different than street address)

3. The name and complete street address of the registered agent:

Jens Carlson

(Name)

7 Wheeler Boise, ID 83705

(Street Address)

4. The name and address of at least one member or manager of the limited liability company:

Name

Address

Jens Carlson

7 Wheeler Boise, ID 83705

5. Mailing address for future correspondence (annual report notices):

7 Wheeler Boise, ID 83705

6. Future effective date of filing (optional):

Signature of a manager, member or authorized person.

Signature

Typed Name: Jens Carlson

Signature

Typed Name:

Secretary of State use only

cert_org_llc Rev. 07/2010

IDAHO SECRETARY OF STATE
12/09/2010 05:00
CK: 1334 CT: 253414 BH: 1250290
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