

State of Idaho

Department of State

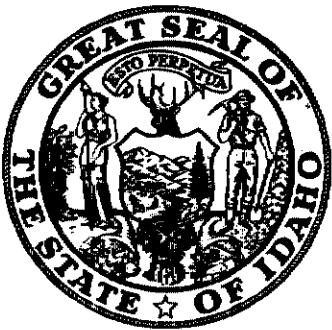
CERTIFICATE OF INCORPORATION OF

BORLAND, INC.
File number C 111058

I, PETE T. CENARRUSA, Secretary of State of the State of Idaho, hereby certify that duplicate originals of Articles of Incorporation for the incorporation of the above named corporation, duly signed pursuant to the provisions of the Idaho Business Corporation Act, have been received in this office and are found to conform to law.

ACCORDINGLY and by virtue of the authority vested in me by law, I issue this Certificate of Incorporation and attach hereto a duplicate original of the Articles of Incorporation.

Dated: June 19, 1995



Pete T. Cenarrusa
SECRETARY OF STATE
By *Dee Sikel*

ARTICLES OF INCORPORATION
OF
BORLAND, INC.

June 19 4:01 PM '95

SECRETARY OF STATE
STATE OF IDAHO

The undersigned hereby states the following to form a corporation under the laws of the State of Idaho.

The name of the corporation is **BORLAND, INC.**

The corporation shall have perpetual duration.

The purpose of the corporation is the transaction of all lawful business.

The corporation shall have the authority to issue Fifty Thousand (50,000) shares of its common stock with a par value of One Dollar (\$1.00) each. Such stock shall not be assessable for any purpose.

The address of the registered office of the corporation is 150 N. Eighth St., Ste. 320, Boise, Idaho 83702.

The name of the registered agent of the corporation is Albert F. Stansell, 150 N. Eighth St., Ste. 320, Boise, Idaho 83702.

The initial board of directors shall number One, whose names and addresses are:

Richard I. Borland
1601 NW 42d Pl.
Oklahoma City, OK 73118

The initial board of directors shall serve until the first annual meeting of shareholders or until their successors are elected and qualified.

The name and address of the incorporator of the corporation is:

Iver J. Longeteig
817 W. Franklin
Boise, ID 83702

June 19, 1995.


IVER J. LONGETEIG IDAHO SECRETARY OF STATE
Incorporator 19950619 0300 98531 2
 OK 8 3703 QUST 45183
 CORP
10 100.00= 100.00

ARTICLES OF INCORPORATION - P. 1

*: C