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ARTICLES OF INCORPORATION

OF

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J, INC.

CALCAR DAHO

The undersigned incorporator, desiring to form a corporation pursuant to the provisions of the Idaho Business Corporation Act, adopts the following articles of incorporation:

ARTICLE I

The name of the corporation is J, Inc.

ARTICLE II

The purpose of the corporation is to engage in any or all lawful business for which corporations may be organized under the Idaho Business Corporation Act. Further, to establish, purchase, lease as lessee, or otherwise acquire, own operate, and maintain, sell mortgage, deed of trust, lease as lessor, and otherwise dispose of retail stores or departments; to buy, sell, trade, manufacture, deal in goods, wares, and merchandise of every kind and nature, and to carry on such business as wholesalers, retailers, importers, and exporters; to acquire all merchandise, supplies, materials, and other articles as shall be necessary or incidental to such business; and to have all powers to carry out the purposes above set forth as fully as natural persons, whether as principals, agents, trustees, or otherwise.

The corporation shall be further authorized to acquire, manage, mortgage, pledge, or otherwise deal in real or personal property, to participate in general or limited partnerships to

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establish and franchise other similar businesses, and to carry on such other business as may be necessary, convenient, or desirable and to engage in all other activities and businesses not prohibited by law.

ARTICLE III

The period of duration of the corporation is perpetual.

ARTICLE IV

The address of the corporation's initial registered office in the state of Idaho is: 1410 S. Blaine Street, Moscow, Idaho 83843. The name of the corporation's initial registered agent at such address is: John A. Weber.

ARTICLE V

The total authorized number of par value shares of stock is 10,000 shares having a par value of \$1.00 per share. The aggregate par value of the total authorized number of par value shares is TEN THOUSAND AND 00/100 DOLLARS (\$10,000.00). The total authorized number of shares without par value is none. All stock of the corporation shall be common stock.

ARTICLE VI

Pursuant to Idaho Code §30-1-630, the corporation elects to have preemptive rights. The provisions of Idaho Code §30-1-630 as amended from time to time shall be controlling with respect to preemptive rights of shareholders.

ARTICLE VII

The number of directors constituting the initial board of directors is three (3) and the names and addresses of the persons

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who are to serve as directors until the first annual meeting of the shareholders or until their successors are elected and qualify are:

John A. Weber 905 E. Kenneth Street Moscow, ID 83843

James L. Barrett 1307 Four Mile Road Viola, ID 83872

Jennifer M. Barrett 1307 Four Mile Road Viola, ID 83872

ARTICLE VIII

The name and address of the incorporator is:

John A. Weber 905 E. Kenneth Street Moscow, ID 83843

IN WITNESS WHEREOF, the incorporator hereinabove named has hereunto set his hand in duplicate this 14th day of August, 2003.

STATE OF IDAHO

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County of Latah

I, the undersigned, a Notary Public, do hereby certify that on this 14th day of August, 2003, personally appeared before me, JOHN A. WEBER, who being by me first duly sworn, declared that he is the person who signed the foregoing document as the incorporator, and that the statement therein contained are true.

Notary Public for Idaho,

Residing in Latah County

My commission expires: (()

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