

No. C 65053	Annual Report Form 1997 Due No Later Than November 30,		2. Registered Agent and Office NOT A P.O. BOX																			
Return to: SECRETARY OF STATE 700 WEST JEFFERSON PO BOX 83720 BOISE, ID 83720-0080 NO FEE REQUIRED * FIRST NOTICE *	1. Mailing Address - Please Correct, If Not Correct FEDERAL EXPRESS CORPORATION SCOTT E. HANSEN 1980 NONCONNAH BLVD MEMPHIS TN 38132		C T CORPORATION SYSTEM 300 NORTH SIXTH STREET BOISE ID 83701 3. Organized Under the Laws of: DE C 65053																			
4. Corporations: Enter Names and Business Addresses of President, Secretary and Directors Limited Liability Companies: Enter Names and Addresses of ☐ Managers or ☐ Members (check one) <table border="1"> <thead> <tr> <th>Office held</th> <th>Name</th> <th>Street or P.O. Address</th> <th>City</th> <th>State</th> <th>Zip</th> </tr> </thead> <tbody> <tr> <td>President</td> <td>Frederick W. Smith</td> <td>2005 Corporate Avenue</td> <td>Memphis</td> <td>TN</td> <td>38132</td> </tr> <tr> <td>Secretary</td> <td>Kenneth R. Masterson</td> <td>1980 Nonconnah Blvd.</td> <td>Memphis</td> <td>TN</td> <td>38132</td> </tr> </tbody> </table> Complete list of directors attached.					Office held	Name	Street or P.O. Address	City	State	Zip	President	Frederick W. Smith	2005 Corporate Avenue	Memphis	TN	38132	Secretary	Kenneth R. Masterson	1980 Nonconnah Blvd.	Memphis	TN	38132
Office held	Name	Street or P.O. Address	City	State	Zip																	
President	Frederick W. Smith	2005 Corporate Avenue	Memphis	TN	38132																	
Secretary	Kenneth R. Masterson	1980 Nonconnah Blvd.	Memphis	TN	38132																	
5.		6. Signature <u>Scott Hansen</u> Date <u>10/29/97</u> Name (Typed or Printed) <u>Scott E. Hansen</u> Title <u>Assistant Secretary</u>																				

ISSUED: 07-04-1997

↓ DO NOT TAPE OR STAPLE ↓

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DIRECTORS

Frederick W. Smith Chairman of the Board	Federal Express Corporation 2005 Corporate Avenue, Memphis, TN 38132
Robert H. Allen	1200 Smith Street, Suite 1111, Houston, TX 77002
Robert L. Cox	Waring Cox 50 North Front Street, Suite 1300, Memphis, TN 38103
Ralph D. DeNunzio	Harbor Point Associates, Inc. 375 Park Avenue, Suite 2602, New York, NY 10152
Judith L. Estrin	Precept Software, Inc. 1072 Arastradero, Palo Alto, CA 94304
Philip Greer	Weiss, Peck & Greer, L.L.C. One New York Plaza, 30th Floor, New York, NY 10004
J. R. Hyde, III	AutoZone, Inc. 123 S. Front Street, Memphis, TN 38103
Charles T. Manatt	Manatt, Phelps & Phillips 1501 M Street N.W., #700, Washington, D. C. 20005
Senator George J. Mitchell	Verner, Liipfert, Bernhard, McPherson and Hand 901 15th Street, N.W., Suite 700, Washington, D. C. 20005-2301
Jackson W. Smart, Jr.	MSP Communications, Inc. One Northfield Plaza, Suite 218, Northfield, IL 60093
Dr. Joshua I. Smith	The MAXIMA Corporation 4200 Parliament Place, Lanham, MD 20706
Paul S. Walsh	The Pillsbury Company 200 South Sixth Street, Minneapolis, MN 55402
Peter S. Willmott	Willmott Services, Inc. 919 N. Michigan Avenue, Suite 1220, Chicago, IL 60611