

No. **C 27295****Due no later than July 31, 2004**
Annual Report Form2. Registered Agent and Office **NO PO BOX**

Return to:

SECRETARY OF STATE
700 WEST JEFFERSON
PO BOX 83720
BOISE, ID 83720-0080**1. Mailing Address - Correct in this box, if applicable**CARGILL, INCORPORATED
LISA SCHATZ
PO BOX 5626
MINNEAPOLIS, MN 55440C. T. CORPORATION SYSTEM
300 NORTH SIXTH STREET
BOISE, ID 83701**NO FILING FEE IF
RECEIVED BY DUE DATE**3. New Registered Agent Signature

4. Corporations: Enter Names and Business Addresses of President, Secretary and Directors.

<u>Office held</u>	<u>Name</u>	<u>Street or P.O. Address</u>	<u>City</u>	<u>State</u>	<u>Zip</u>
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PLEASE SEE ATTACHED LIST OF ALL OFFICERS AND DIRECTORS

5. Organized Under the Laws of:

DELAWARE
C 27295

6.

Signature

Name (Typed or Printed)

James R. Clemens

Date 06-01-04

Title Ass't. Vice Pres.

Issued 05/03/2004

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DIRECTORS

Michael H. Arnacost	Director
F. Guillaume Bastiaens	Director
Martha MacMillan Bennett	Director
Susan M. Cargill	Director
Arthur D. Collins, Jr.	Director
S. Curtis Johnson	Director
Richard M. Kovacevich	Director
Robert L. Lumpkins	Director
John H. MacMillan IV	Director
John C. MacMillan	Director
Gregory R. Page	Director
David W. Raisbeck	Director
Warren R. Staley	Director
Lucy C. MacMillan Stitzer	Director
Michael W. Wright	Director

CORPORATE OFFICERS

Warren R. Staley	Chairman of the Board and Chief Executive Officer
Gregory R. Page	President and Chief Operating Officer
Robert L. Lumpkins	Vice Chairman and Chief Financial Officer
F. Guillaume Bastiaens	Vice Chairman
David W. Raisbeck	Vice Chairman
Fredric W. Corrigan	Executive Vice President
David M. Larson	Executive Vice President
Robbin S. Johnson	Senior Vice President, Director of Corporate Affairs
David W. Rogers	Senior Vice President
William A. Buckner	Corporate Vice President
Paul D. Conway	Corporate Vice President
John E. Geisler	Corporate Vice President
James N. Haymaker	Corporate Vice President
John D. March	Corporate Vice President
K. Scott Portnoy	Corporate Vice President
Steven C. Euler	Corporate Vice President, General Counsel and Corporate Secretary
Ronald L. Christenson	Corporate Vice President and Chief Technology Officer
Rita J. Heise	Corporate Vice President, Information Technology
Galen G. Johnson	Corporate Vice President and Controller
James T. Prokopanko	Corporate Vice President, Cargill Procurement
Bonnie E. Raquet	Corporate Vice President, Public Affairs
Frank L. Sims	Corporate Vice President, Transportation and Product Assurance
Nancy P. Siska	Corporate Vice President, Human Resources
William W. Veazey	Corporate Vice President and Treasurer

ELECTED OFFICERS

Martin G. Dudley
Richard D. Frasch
Gary W. Jarrett
David W. MacLennan
Henricus M. Mathot
Robert R. Parmelee
Guy R. Shoemaker
R. Wayne Teddy
James T. Thompson

President, Cargill Juice
President, Animal Nutrition
President, Global Capital Markets
President, Cargill Petroleum
President, Fertilizer
President, Food System Design
President, Horizon Milling
President, Grain and Oilseed Supply Chain, North America
President, Cargill Steel

APPOINTED OFFICERS

Hendrikus L. DeBeer
Craig A. Ekegren
Douglas J. Fick
Glenda R. Hoogland
George M. Kemp
Richard J. Peters
Karen R. Polzin
Scott L. Van Orsdal
William L. Varner
Dennis E. Walters
Darrell G. Gilmore
Joyce S. Keskitalo

Vice President and Controller
Vice President and Controller
Vice President and Controller
Vice President and Controller
Vice President and Controller
Vice President and Controller
Vice President and Controller
Vice President and Controller
Vice President and Controller
Vice President and Controller
Assistant Vice President and Controller
Assistant Vice President and Controller

Kimberly A. Lattu

Vice President, Corporate Audit

Nancy L. Ballsrud
Jayme D. Olson
Daniel v.O. Slingeland
Daryl L. Wikstrom
David B. Braden

Vice President and Assistant Treasurer
Vice President and Assistant Treasurer
Vice President and Assistant Treasurer
Vice President and Assistant Treasurer
Assistant Vice President and Assistant Treasurer

Linda L. Cutler

Vice President, Deputy General Counsel and Assistant Corporate Secretary

H. Jed Hepworth
Grace M. Musilek

Vice President and Latin American General Counsel
Vice President, Corporate Compliance Manager and Assistant General Counsel

Harry J. Gwinnell
Gretchen Q. Banks
Shirley R. Boyd
Frederick L. Budde
Felix A. Ricco
Laura H. Witte

Vice President and Chief Intellectual Property Counsel
Assistant Vice President and Assistant General Counsel
Assistant Vice President and Assistant General Counsel
Assistant Vice President and Assistant General Counsel
Assistant Vice President, Law
Assistant Vice President and Assistant General Counsel

Fred B. Lafferty

Assistant Vice President, Corporate Security

Jay A. Kroese
Jeanne Y. Smith

Assistant Corporate Secretary
Assistant Corporate Secretary

Patrice H. Halbach
James R. Clemens
David C. Link
Lillian I. Lundeen
Scott M. Naatjes

Vice President, Tax and Customs, and General Tax Counsel
Assistant Vice President, Tax and Customs
Assistant Vice President, Tax and Customs
Assistant Vice President, Tax and Customs
Assistant Vice President, Tax and Customs

James E. Van Valkenburg	Assistant Vice President, Tax and Customs
Michael J. Wilczynski	Assistant Vice President, Tax and Customs
Nathan P. Zietlow	Assistant Vice President, Tax and Customs
Jody L. Horner	Vice President, Human Resources
Rae A. Lesmeister	Vice President, Human Resources
David W. Wessling	Vice President, Human Resources
David J. Ferris	Assistant Vice President, Human Resources
Sue A. Sjeklocha	Assistant Vice President, Human Resources
James A. Dolynchuk	Assistant Vice President, Public Affairs
Michael L. Mullins	Assistant Vice President, Public Affairs
Peter A. Sidney	Assistant Vice President, Public Affairs
Van A. Yeutter	Assistant Vice President, Public Affairs
James S. Hield	Vice President, Marketing Services
Jeanne E. McCaherty	Vice President, Technology Development Center for Food
Carol H. Pletcher	Vice President, Corporate Innovation
Ian C. Purtle	Vice President, Technology Development for Process Solutions
Brian R. Pioske	Assistant Vice President, Shareholder Relations
John J. McCabe	Vice President, Office Services
Philip C. Forve	Assistant Vice President, Business Excellence
D. Ben Boyum	Vice President, Information Technology
Jerry D. Havemann	Vice President, Cargill I/T Services
Jenny L. Verner	Vice President, Supply Chain Management
Joseph P. Botos	Vice President, Safety, Environmental and Regulatory Affairs
LaRaye M. Osborne	Vice President, Corporate Environment, Health and Safety
Michael C. Robach	Vice President, Corporate Food Safety
Bernard J. Cerles	Vice President, Biotechnology Plant Operations
Scott J. Montgomery	Vice President, Dry Milling and Juice Plant Operations
H. S. Muralidhara	Vice President, Process Technology Plant Operations
Robert E. Siegert	Vice President, Sweeteners and Starch Plant Operations
Petrus Zaal	Vice President, Oilseed Plant Operations
Jerry R. Rose	President, McDonalds Business Unit
Richard T. Wyatt	Senior Vice President, Strategic Account Management
Catherine A. Gump	Vice President, Strategic Account Management
Peter J. Richter	Vice President, Strategic Account Management
Peter Cochrane	Vice President, Strategy and Business Development
Randall A. Brown	Vice President, Cargill Transportation and Logistics North America
Ruth S. Kimmelshue	Assistant Vice President, Product Assurance Solutions

**AG PRODUCER SERVICES
PLATFORM**

James T. Prokopanko

Senior Vice President, Ag Producer Services

Daniel P. Dye

President, Cargill AgHorizons United States

Douglas L. Dunlay

Vice President, Cargill AgHorizons United States

Robert Dean Grossmann

Vice President, Cargill AgHorizons United States

Dennis C. Inman

Vice President, Cargill AgHorizons United States

Donald H. Vogt

Vice President, Cargill AgHorizons United States

Alan D. Willits

Vice President, Cargill AgHorizons United States

Matthew W. Hanks

Assistant Vice President, Cargill AgHorizons United States and Canada

Bill G. Armstrong

Executive Vice President, Animal Nutrition

Douglas J. Barinsky

Senior Vice President, Animal Nutrition

David G. Cieslak

Vice President, Animal Nutrition

H. N. Eicher

Vice President, Animal Nutrition

Todd B. Hall

Vice President, Animal Nutrition

Ki Yong Kim

Vice President, Animal Nutrition

Michael A. Laughlin

Vice President, Animal Nutrition

John R. Peppel

Vice President, Animal Nutrition

John H. Ritzen

Vice President, Animal Nutrition

Patrick C. Webster

Vice President and Controller, Animal Nutrition

William M. Craig

Assistant Vice President, Animal Nutrition

Dana E. Nelson

Assistant Vice President, Animal Nutrition

EMERGING BUSINESS PLATFORM

James D. Sayre

President, Cargill Ventures

Deepak A. Malik

Vice President, Cargill Ventures

Monica R. Morse

Vice President, Cargill Ventures

David C. Patchen

Vice President, Emerging Business Accelerator

Kurtis E. Miller

Assistant Vice President, Industrial Oils and Lubricants

Ronald G. Dudley

President, Cargill Specialty Canola Oils

FERTILIZER/SALT PLATFORM

Steven L. Pinney

Senior Vice President, Fertilizer

Patricia E. Rogers

Senior Vice President, Fertilizer

John M. Bryant

Vice President, Fertilizer

Donald R. Clark

Vice President, Fertilizer

Gary (Bo) N. Davis

Vice President, Fertilizer

H. Gray Gordon

Vice President, Fertilizer

Edgar O. Morris

Vice President, Fertilizer

Thomas E. Myers, III

Vice President, Fertilizer

Michael R. Rahm

Vice President, Fertilizer

Corrine D. Ricard

Vice President, Fertilizer

Brent A. Shonka

Vice President, Fertilizer

Richard A. Sunderland

Vice President, Fertilizer

J. Leslie Wright

Vice President and Controller, Crop Nutrition

Greg A. Lefor

Assistant Vice President and Controller, Phosphate Production

Michael G. Venker

President, Salt

Dale A. Fehrenbach

President, Deicing Technology

William C. Britt

Vice President, Salt

Gregory M. Wold
Thomas S. Bell
James W. Heard
Micheal D. Lane
James N. Reimer
Michael R. Schmit
Thomas H. Schultz

Vice President, Salt
Assistant Vice President and Controller, Salt
Assistant Vice President, Salt
Assistant Vice President, Salt
Assistant Vice President, Salt
Assistant Vice President, Salt
Assistant Vice President, Salt

FOOD SYSTEM DESIGN PLATFORM

R. Creager Simpson
Joseph O. Paoli
James T. Kubczak

President, Cargill Food & Pharma Specialties North America
Vice President, Cargill Food & Pharma Specialties North America
Assistant Vice President, Cargill Food & Pharma Specialties North America
Assistant Vice President, Cargill Food & Pharma Specialties North America

Thomas E. Luallen

Ted E. Ziemann
Stephen K. Snyder
Kenneth A. Yoerg
Terry R. Daily

President, Health and Food Technologies
Vice President, Health and Food Technologies
Vice President, Health and Food Technologies
Assistant Vice President, Health and Food Technologies

Paul A. Hillen
Bruce J. Leslie
Gilbert R. Leveille
Marcelo Emilio Montero

Vice President, Food System Design
Vice President, Food System Design
Vice President, Technology, Food System Design
Vice President, Food System Design

Mary L. Thompson

Vice President, Soy Protein Solutions

GRAIN AND OILSEED SUPPLY CHAIN PLATFORM

William M. Hale
Richard R. Calhoun
Donald A. Hilger
Mark A. Stonacek
James T. Sutter
John W. Von Stein

Senior Vice President, Grain & Oilseed Supply Chain North America
Vice President, Grain & Oilseed Supply Chain North America
Vice President, Grain & Oilseed Supply Chain North America
Vice President, Grain & Oilseed Supply Chain North America
Vice President, Grain & Oilseed Supply Chain North America
Vice President, Information Technology, Grain & Oilseed Supply Chain North America and Ag Producer Services
Assistant Vice President and Controller, Grain & Oilseed Supply Chain North America

Andy K. Augustine

Randall L. Christy
Warren S. Feather
R. Chris Potter
Michael L. Ricks
Rachel K. Roen
Peter J. Rowe
Steven A. Smalley

Assistant Vice President, Grain & Oilseed Supply Chain North America
Assistant Vice President, Grain & Oilseed Supply Chain North America
Assistant Vice President, Grain & Oilseed Supply Chain North America
Assistant Vice President, Grain & Oilseed Supply Chain North America
Assistant Vice President, Grain & Oilseed Supply Chain North America
Assistant Vice President, Grain & Oilseed Supply Chain North America
Assistant Vice President, Grain & Oilseed Supply Chain North America

Howard J. Bohlander, Jr.

Vice President, Grain & Oilseed Supply Chain, Americas Marketing Group

Alan J. Tennessen

Vice President, Grain & Oilseed Supply Chain, Palm Plantations

MEAT SOLUTIONS PLATFORM

Zay W. Gilbreath
Alan D. Smith

President, Caprock Cattle Feeders
Vice President, Caprock Cattle Feeders

Larry K. Lewallen

Assistant Vice President and Controller, Caprock Cattle Feeders

Hugh G. Dorminy

Vice President, Cargill Pork

John J. O'Carroll

President, Turkey Products

Andrew B. Southerly

Senior Vice President, Turkey Products

H. Steven Willardsen

Senior Vice President, Turkey Products

Paul E. Lawrence

Vice President, Turkey Products

Kelly J. McCleary

Assistant Vice President and Controller, Turkey Products

David Barocco

Assistant Vice President, Turkey Products

Gregory S. Boulanger

Assistant Vice President, Turkey Products

Peter B. Brown

Assistant Vice President, Turkey Products

Kevin B. Kniefel

Assistant Vice President, Turkey Products

FOOD INGREDIENTS LATIN

AMERICA PLATFORM

Thomas P. Abrahamson

Vice President, Cargill Juice

FOOD INGREDIENTS NORTH

AMERICA PLATFORM

Jack M. Staloch

President, Acidulants

William M. Gruber

Vice President, Acidulants

Mark J. Christiansen

Assistant Vice President, Acidulants

Dianne L. Milianta

Assistant Vice President, Acidulants

Todd E. Schnobrich

Vice President, Information Technology, Food Ingredients North America

Stanley H. Ryan

President, Dressings, Sauces, and Oils North America

Fernando A. Arias

Vice President, Dressings, Sauces, and Oils North America

John R. Bill

Vice President, Dressings, Sauces, and Oils North America

Douglas J. Collison

Vice President, Dressings, Sauces, and Oils North America

Wyatt N. Elder

Vice President, Dressings, Sauces, and Oils North America

Robert Gordon Ervin

Vice President, Dressings, Sauces, and Oils North America

Robert E. Holden

Vice President, Dressings, Sauces, and Oils North America

Steven A. Rieke

Vice President, Dressings, Sauces, and Oils North America

Rod A. VanWyngarden

Vice President, Dressings, Sauces, and Oils North America

J. William Antilla

Vice President, Dressings, Sauces, and Oils North America

Michael T. Crist

Assistant Vice President, Dressings, Sauces, and Oils North America

Douglas J. DeWitt

Assistant Vice President, Dressings, Sauces, and Oils North America

Kevin T. Gray

Assistant Vice President, Dressings, Sauces, and Oils North America

Stephen W. Huemoller

Assistant Vice President, Dressings, Sauces, and Oils North America

Veronica I. Phillips

Assistant Vice President, Dressings, Sauces, and Oils North America

Sreeram K. Reddy

Assistant Vice President, Dressings, Sauces, and Oils North America

Daniel W. Ruiter

Assistant Vice President, Dressings, Sauces, and Oils North America

Patrick E. Bowe

President, Sweeteners North America

E. Thomas Erdmann III

Senior Vice President, Sweeteners North America

Brian E. Silvey

Vice President, Sweeteners North America

William D. Trecker

Vice President, Sweeteners North America

Dennis P. Byrne

Assistant Vice President, Sweeteners North America

Jeffrey A. Cotter

Assistant Vice President, Sweeteners North America

Richard A. Dolski

Assistant Vice President, Sweeteners North America

Brian P. Douville

Assistant Vice President, Sweeteners North America

Bart J. Eddy

Assistant Vice President, Sweeteners North America

Jeffery Fetterman
Rod Fisher
Kathleen A. Garrison
Richard A. Geurts
Larry J. Hobbs
F. Terry Jaffoni
Allan J. Johnson
Eric Johnson
Joseph M. Lewis
Sharon L. Purvis
Thomas J. Sasman
Ricardo E. Torres
Michael J. Vlasak
R. Kirk Weidner
Gregory B. Zerman

Assistant Vice President, Sweeteners North America
Assistant Vice President, Sweeteners North America
Assistant Vice President, Sweeteners North America
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Assistant Vice President, Sweeteners North America

H. Rex Winter
Pablo S. Gaito
James E. Krienke
Frederick C. Piel, Jr.
Bruce L. Smith

President, Dry Corn Ingredients
Assistant Vice President, Dry Corn Ingredients
Assistant Vice President and Controller, Dry Corn Ingredients
Assistant Vice President, Dry Corn Ingredients
Assistant Vice President, Dry Corn Ingredients

Gary Q. Yee
Brett H. Beadleson
Steven P. Lattu
James A. Madich
Patrick S. Rogers
George J. Schember
Sheryl Stennett
Steven K. Ellis
John P. Olive, Sr.
David W. Venberg
Marc A. Viers

Senior Vice President, Horizon Milling
Vice President, Horizon Milling
Vice President and Controller, Horizon Milling
Vice President, Horizon Milling
Vice President, Horizon Milling
Vice President, Horizon Milling
Vice President, Horizon Milling
Assistant Vice President, Horizon Milling
Assistant Vice President, Horizon Milling
Assistant Vice President, Horizon Milling
Assistant Vice President, Horizon Milling

Douglas E. Eden
James D. Ringo
John T. Renz
Todd D. Buness

President, Malt Americas
Senior Vice President, Malt Americas
Vice President, Malt Americas
Assistant Vice President and Controller, Malt Americas

**RETAIL FOOD SERVICE SOLUTIONS
PLATFORM**

Lee B. Skold

Senior Vice President, Retail Food Service Solutions

**RISK MANAGEMENT AND
FINANCIAL SOLUTIONS PLATFORM**

Wendell Spence

President, Trade and Structured Finance

David E. Dines
Brent C. Bechtle
Jeffrey M. Goldstein
Jeffrey C. Seeley

President, Risk Management
Vice President, Risk Management
Vice President, Risk Management
Vice President, Risk Management

Jeffery D. Leu

President, Value Investment

David L. Gabriel

President, Cargill Power & Gas Markets

Cargill, Incorporated

Richard B. Davenport	Vice President, Cargill Power & Gas Markets
Gaston Garrido III	Vice President, Cargill Power & Gas Markets
Bret S. Jones	Vice President, Cargill Power & Gas Markets
John P. Carroll	Assistant Vice President, Cargill Power & Gas Markets
Nathan A. Leaf	Assistant Vice President, Cargill Power & Gas Markets
Bruce J. Feist	Assistant Vice President, Cargill Power & Gas Markets
John F. McGreavey	Assistant Vice President, Cargill Power & Gas Markets
Andrew J. Thanos	Assistant Vice President, Cargill Power & Gas Markets

Douglas E. Punke	Vice President, Energy Risk Management
Jean-Francois Muse	Assistant Vice President, Energy Risk Management

Nicholas W.J. Summers	Vice President, Cargill Petroleum
Bryan D. Price	Assistant Vice President, Cargill Petroleum

Patrick C. Bennett	Assistant Vice President, Sugar
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Gary W. Taylor	President, Cotton
Gerald C. Marshall	Senior Vice President, Cotton
Richard L. Clarke	Vice President, Cotton
C. Wendell Kruse	Vice President, Cotton
David E. Morley	Vice President, Cotton
Charles O. Rankins	Vice President and Controller, Cotton
David L. Brown	Assistant Vice President, Cotton
John D. Mitchell	Assistant Vice President, Cotton

Richard S. Dougherty	Vice President, Cargill Ferrous International
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STEEL PLATFORM

Bruce K. Lanske	Vice President and Controller, Steel Service Centers and Wire
Charles A. Stanley	Vice President, Cargill Steel
Michael J. Taylor	Vice President, Cargill Steel Service Centers
Larry H. Virtue	Vice President, Wire

DIRECTORS

Michael H. Armacost	Director
F. Guillaume Bastiaens	Director
Martha MacMillan Bennett	Director
Susan M. Cargill	Director
Arthur D. Collins, Jr.	Director
S. Curtis Johnson	Director
Richard M. Kovacevich	Director
Robert L. Lumpkins	Director
John H. MacMillan IV	Director
John C. MacMillan	Director
Gregory R. Page	Director
David W. Raisbeck	Director
Warren R. Staley	Director
Lucy C. MacMillan Stitzer	Director
Michael W. Wright	Director

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David W. Raisbeck	Vice Chairman
Fredric W. Corrigan	Executive Vice President
David M. Larson	Executive Vice President
Robbin S. Johnson	Senior Vice President, Director of Corporate Affairs
David W. Rogers	Senior Vice President
William A. Buckner	Corporate Vice President
Paul D. Conway	Corporate Vice President
John E. Geisler	Corporate Vice President
James N. Haymaker	Corporate Vice President
John D. March	Corporate Vice President
K. Scott Portnoy	Corporate Vice President
Steven C. Euller	Corporate Vice President, General Counsel and Corporate Secretary
Ronald L. Christenson	Corporate Vice President and Chief Technology Officer
Rita J. Heise	Corporate Vice President, Information Technology
Galen G. Johnson	Corporate Vice President and Controller
James T. Prokopanko	Corporate Vice President, Cargill Procurement
Bonnie E. Raquet	Corporate Vice President, Public Affairs
Frank L. Sims	Corporate Vice President, Transportation and Product Assurance
Nancy P. Siska	Corporate Vice President, Human Resources
William W. Veazey	Corporate Vice President and Treasurer

ELECTED OFFICERS

Martin G. Dudley	President, Cargill Juice
Richard D. Frasch	President, Animal Nutrition
Gary W. Jarrett	President, Global Capital Markets
David W. MacLennan	President, Cargill Petroleum
Henricus M. Mathot	President, Fertilizer
Robert R. Parmelee	President, Food System Design
Guy R. Shoemaker	President, Horizon Milling
R. Wayne Teddy	President, Grain and Oilseed Supply Chain, North America
James T. Thompson	President, Cargill Steel

APPOINTED OFFICERS

Hendrikus L. DeBeer	Vice President and Controller
Craig A. Ekegren	Vice President and Controller
Douglas J. Fick	Vice President and Controller
Glenda R. Hoogland	Vice President and Controller
George M. Kemp	Vice President and Controller
Richard J. Peters	Vice President and Controller
Karen R. Polzin	Vice President and Controller
Scott L. Van Orsdal	Vice President and Controller
William L. Varner	Vice President and Controller
Dennis E. Walters	Vice President and Controller
Darrell G. Gilmore	Assistant Vice President and Controller
Joyce S. Keskitalo	Assistant Vice President and Controller
Kimberly A. Lattu	Vice President, Corporate Audit
Nancy L. Ballsrud	Vice President and Assistant Treasurer
Jayme D. Olson	Vice President and Assistant Treasurer
Daniel v.O. Slingeland	Vice President and Assistant Treasurer
Daryl L. Wikstrom	Vice President and Assistant Treasurer
David B. Braden	Assistant Vice President and Assistant Treasurer
Linda L. Cutler	Vice President, Deputy General Counsel and Assistant Corporate Secretary
H. Jed Hepworth	Vice President and Latin American General Counsel
Grace M. Musilek	Vice President, Corporate Compliance Manager and Assistant General Counsel
Harry J. Gwinnell	Vice President and Chief Intellectual Property Counsel
Gretchen Q. Banks	Assistant Vice President and Assistant General Counsel
Shirley R. Boyd	Assistant Vice President and Assistant General Counsel
Frederick L. Budde	Assistant Vice President and Assistant General Counsel
Felix A. Ricco	Assistant Vice President, Law
Laura H. Witte	Assistant Vice President and Assistant General Counsel
Fred B. Lafferty	Assistant Vice President, Corporate Security
Jay A. Kroese	Assistant Corporate Secretary
Jeanne Y. Smith	Assistant Corporate Secretary
Patrice H. Halbach	Vice President, Tax and Customs, and General Tax Counsel
James R. Clemens	Assistant Vice President, Tax and Customs
David C. Link	Assistant Vice President, Tax and Customs
Lillian I. Lundeen	Assistant Vice President, Tax and Customs
Scott M. Naatjes	Assistant Vice President, Tax and Customs

James E. Van Valkenburg	Assistant Vice President, Tax and Customs
Michael J. Wilczynski	Assistant Vice President, Tax and Customs
Nathan P. Zietlow	Assistant Vice President, Tax and Customs
Jody L. Horner	Vice President, Human Resources
Rae A. Lesmeister	Vice President, Human Resources
David W. Wessling	Vice President, Human Resources
David J. Ferris	Assistant Vice President, Human Resources
Sue A. Sjeklocha	Assistant Vice President, Human Resources
James A. Dolynchuk	Assistant Vice President, Public Affairs
Michael L. Mullins	Assistant Vice President, Public Affairs
Peter A. Sidney	Assistant Vice President, Public Affairs
Van A. Yeutter	Assistant Vice President, Public Affairs
James S. Hield	Vice President, Marketing Services
Jeanne E. McCaherty	Vice President, Technology Development Center for Food
Carol H. Pletcher	Vice President, Corporate Innovation
Ian C. Purtle	Vice President, Technology Development for Process Solutions
Brian R. Pioske	Assistant Vice President, Shareholder Relations
John J. McCabe	Vice President, Office Services
Philip C. Forve	Assistant Vice President, Business Excellence
D. Ben Boyum	Vice President, Information Technology
Jerry D. Havemann	Vice President, Cargill I/T Services
Jenny L. Verner	Vice President, Supply Chain Management
Joseph P. Botos	Vice President, Safety, Environmental and Regulatory Affairs
LaRaye M. Osborne	Vice President, Corporate Environment, Health and Safety
Michael C. Robach	Vice President, Corporate Food Safety
Bernard J. Cerles	Vice President, Biotechnology Plant Operations
Scott J. Montgomery	Vice President, Dry Milling and Juice Plant Operations
H. S. Muralidhara	Vice President, Process Technology Plant Operations
Robert E. Siegert	Vice President, Sweeteners and Starch Plant Operations
Petrus Zaal	Vice President, Oilseed Plant Operations
Jerry R. Rose	President, McDonalds Business Unit
Richard T. Wyatt	Senior Vice President, Strategic Account Management
Catherine A. Gump	Vice President, Strategic Account Management
Peter J. Richter	Vice President, Strategic Account Management
Peter Cochrane	Vice President, Strategy and Business Development
Randall A. Brown	Vice President, Cargill Transportation and Logistics North America
Ruth S. Kimmelshue	Assistant Vice President, Product Assurance Solutions

**AG PRODUCER SERVICES
PLATFORM**

James T. Prokopanko

Senior Vice President, Ag Producer Services

Daniel P. Dye
Douglas L. Dunlay
Robert Dean Grossmann
Dennis C. Inman
Donald H. Vogt
Alan D. Willits
Matthew W. Hanks

President, Cargill AgHorizons United States
Vice President, Cargill AgHorizons United States
Vice President, Cargill AgHorizons United States
Vice President, Cargill AgHorizons United States
Vice President, Cargill AgHorizons United States
Vice President, Cargill AgHorizons United States
Assistant Vice President, Cargill AgHorizons United States and Canada

Bill G. Armstrong
Douglas J. Barinsky
David G. Cieslak
H. N. Eicher
Todd B. Hall
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Michael A. Laughlin
John R. Peppel
John H. Ritzen
Patrick C. Webster
William M. Craig
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Senior Vice President, Animal Nutrition
Vice President, Animal Nutrition
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Assistant Vice President, Animal Nutrition
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EMERGING BUSINESS PLATFORM

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Monica R. Morse

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Vice President, Cargill Ventures
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Vice President, Emerging Business Accelerator

Kurtis E. Miller

Assistant Vice President, Industrial Oils and Lubricants

Ronald G. Dudley

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FERTILIZER/SALT PLATFORM

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John M. Bryant
Donald R. Clark
Gary (Bo) N. Davis
H. Gray Gordon
Edgar O. Morris
Thomas E. Myers, III
Michael R. Rahm
Corrine D. Ricard
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Vice President, Fertilizer
Vice President and Controller, Crop Nutrition
Assistant Vice President and Controller, Phosphate Production

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Dale A. Fehrenbach
William C. Britt

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President, Deicing Technology
Vice President, Salt

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Thomas S. Bell
James W. Heard
Micheal D. Lane
James N. Reimer
Michael R. Schmit
Thomas H. Schultz

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Assistant Vice President, Salt
Assistant Vice President, Salt
Assistant Vice President, Salt
Assistant Vice President, Salt
Assistant Vice President, Salt

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Vice President, Cargill Food & Pharma Specialties North America
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Vice President, Health and Food Technologies
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Vice President, Food System Design
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Vice President, Technology, Food System Design
Vice President, Food System Design

Mary L. Thompson

Vice President, Soy Protein Solutions

GRAIN AND OILSEED SUPPLY CHAIN PLATFORM

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Vice President, Grain & Oilseed Supply Chain North America
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Vice President, Grain & Oilseed Supply Chain North America
Vice President, Grain & Oilseed Supply Chain North America
Vice President, Information Technology, Grain & Oilseed Supply Chain North America and Ag Producer Services
Assistant Vice President and Controller, Grain & Oilseed Supply Chain North America

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Alan D. Smith

President, Caprock Cattle Feeders
Vice President, Caprock Cattle Feeders

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Hugh G. Dorminy	Vice President, Cargill Pork
John J. O'Carroll	President, Turkey Products
Andrew B. Southerly	Senior Vice President, Turkey Products
H. Steven Willardsen	Senior Vice President, Turkey Products
Paul E. Lawrence	Vice President, Turkey Products
Kelly J. McCleary	Assistant Vice President and Controller, Turkey Products
David Barocco	Assistant Vice President, Turkey Products
Gregory S. Boulanger	Assistant Vice President, Turkey Products
Peter B. Brown	Assistant Vice President, Turkey Products
Kevin B. Kniefel	Assistant Vice President, Turkey Products

**FOOD INGREDIENTS LATIN
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Thomas P. Abrahamson	Vice President, Cargill Juice
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**FOOD INGREDIENTS NORTH
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Mark J. Christiansen	Assistant Vice President, Acidulants
Dianne L. Milianta	Assistant Vice President, Acidulants
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Stanley H. Ryan	President, Dressings, Sauces, and Oils North America
Fernando A. Arias	Vice President, Dressings, Sauces, and Oils North America
John R. Bill	Vice President, Dressings, Sauces, and Oils North America
Douglas J. Collison	Vice President, Dressings, Sauces, and Oils North America
Wyatt N. Elder	Vice President, Dressings, Sauces, and Oils North America
Robert Gordon Ervin	Vice President, Dressings, Sauces, and Oils North America
Robert E. Holden	Vice President, Dressings, Sauces, and Oils North America
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Assistant Vice President and Controller, Malt Americas

**RETAIL FOOD SERVICE SOLUTIONS
PLATFORM**

Lee B. Skold

Senior Vice President, Retail Food Service Solutions

**RISK MANAGEMENT AND
FINANCIAL SOLUTIONS PLATFORM**

Wendell Spence

President, Trade and Structured Finance

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Jeffrey M. Goldstein
Jeffrey C. Seeley

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Vice President, Cotton
Vice President, Cotton
Vice President and Controller, Cotton
Assistant Vice President, Cotton
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STEEL PLATFORM

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Michael J. Taylor
Larry H. Virtue

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Vice President, Cargill Steel Service Centers
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