

**ARTICLES OF INCORPORATION**  
**OF**

**NAILS BY NORA, INC.**

**FILED/EFFECTIVE**  
AUG 29 3 53 PM '00  
SECRETARY OF STATE

The undersigned, acting as incorporator of a corporation under the Idaho Business Corporation Act, adopts the following Articles of Incorporation for such corporation:

FIRST: The name of the corporation is NAILS BY NORA, INC.

SECOND: The period of its duration is perpetual.

THIRD: The purpose or purposes for which the corporation is organized are the transaction of any or all lawful business for which corporations may be incorporated under the Idaho Business Corporation Act.

FOURTH: The aggregate number of shares which the corporation shall have the authority to issue is 100,000 at a par value of \$1.00.

FIFTH: Provisions denying preemptive rights are none.

SIXTH: Provisions for the regulation of the internal affairs of the corporation are as follows: The personal liability of a director to the corporation or its stockholders for monetary damages for breach of fiduciary duty as a director is hereby eliminated; PROVIDED, HOWEVER, that such limitation shall not eliminate or limit the liability of a director (a) for any breach of the director's duty of loyalty to the corporation or its stockholders; (b) for acts or omissions not in good faith or which involved intentional misconduct or a knowing violation of law; (c) for liabilities listed under Idaho Code § 30-1-48; or (d) for any transaction from which the director derived an improper personal benefit.

SEVENTH: The address of the initial registered office of the corporation is 1715 N. 18th Street, Boise, Idaho 83702 and the name of its initial registered agent at such address is NORA WARD BEER.

EIGHTH: The number of directors constituting the initial

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board of directors of the corporation is one and the name and address of the person who are to serve as director until the first annual meeting of shareholders or until their successors are elected and shall qualify are:

NAME & ADDRESS

NORA WARD BEER  
1715 N. 18th Street  
Boise, Idaho 83702

NINTH: The name and address of each incorporator is:

NAME & ADDRESS

NORA WARD BEER  
1715 N. 18th Street  
Boise, Idaho 83702

DATED: August 29, 2000.

Nora Ward Beer  
NORA WARD BEER