

# State of Idaho

## Department of State

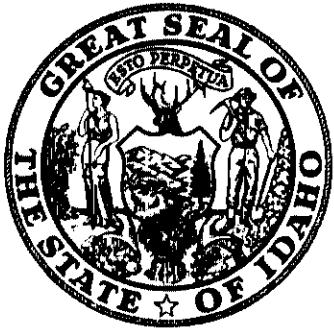
### CERTIFICATE OF AUTHORITY OF

NORTHWEST AIRLINES, INC.

I, PETE T. CENARRUSA, Secretary of State of the State of Idaho, hereby certify that duplicate originals of an Application of NORTHWEST AIRLINES, INC for a Certificate of Authority to transact business in this State, duly signed and verified pursuant to the provisions of the Idaho Business Corporation Act, have been received in this office and are found to conform to law.

ACCORDINGLY and by virtue of the authority vested in me by law, I issue this Certificate of Authority to NORTHWEST AIRLINES, INC. to transact business in this State under the name NORTHWEST AIRLINES, INC. and attach hereto a duplicate original of the Application for such Certificate.

Dated: September 7, 1993



*Pete T. Cenarrusa*  
SECRETARY OF STATE  
By *[Signature]*

# APPLICATION FOR CERTIFICATE OF AUTHORITY

(Profit Corporation)

To the Secretary of State of Idaho

Pursuant to Section 30-1-110, Idaho Code, the undersigned Corporation ~~hereby~~ applies for a Certificate of Authority to transact business in your State, and for that purpose submits the following statement.

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SECRETARY OF STATE

1. The name of the corporation is Northwest Airlines, Inc. 93 SEP

2. The name which it shall use in Idaho is \_\_\_\_\_

(To be used only when required to avoid a conflict with a name already on file. Must be accompanied by a Board of Directors resolution adopting assumed name in Idaho.)

3. It is incorporated under the laws of Minnesota

4. The date of its incorporation is April 16, 1934 and the period of its duration is Perpetual.

5. The address of its principal office in the state or country under the laws of which it is incorporated is 2700 Lone Oak Parkway, Eagan, MN 55121

6. The address to which correspondence should be addressed, if different from that in item 5. 5101 Northwest Drive, St. Paul, MN 55111-3034

7. The street address of its proposed registered office in Idaho is 300 North 6th Street Boise, Idaho 83701, and the name of its proposed

registered agent in Idaho at that address is C T CORPORATION SYSTEM

8. The purpose or purposes which it proposes to pursue in the transaction of business in Idaho are: Air transportation of passengers and cargo

9. The names and respective addresses of its directors and officers are:

Name

Office

Address

SEE ATTACHED LIST

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19930907 0900 18351 2  
CX-91-8925 C0878 1  
COMP 10 120.00 120.00

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(continued on reverse)

10. The corporation accepts and shall comply with the provisions of the Constitution and the laws of the State of Idaho.
11. This Application is accompanied by a certificate of Corporate Status or Existence, duly authenticated by the proper officer of the state or country under the laws of which it is incorporated.

Dated: August 6, 1993

Northwest Airlines, Inc.

**(Corporation Name)**

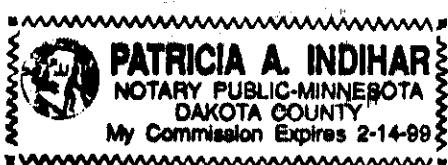
to President/Vice President (please specify)

and Collins, 1914  
Its Secretary / Assistant Secretary (please specify)  
Donald Samskar Jordan, Asst. Secy.

STATE OF Minnesota )  
COUNTY OF Dakota ) ss:

I, Patricia A. Indihar, a notary public, do hereby certify that on  
this 6th day of August, 1993, personally appeared before  
me Douglas M. Steenland\*  
me Dorian Samskar Jordan, who being by me first duly sworn, declared that (s)he  
is the Vice President Deputy Gen. Counsel & Secretary  
is the Sr. Corp. Counsel & Asst. Secretary of Northwest Airlines, Inc.

that (s)he signed the foregoing document as officers of the corporation and that the statements therein contained are true.



Patricia G. Duker  
Notary Public

**NORTHWEST AIRLINES, INC.**  
 5101 Northwest Drive  
 St. Paul, Minnesota 55111-3034  
 Officers  
 as of 7/18/93

<u>NAME</u>	<u>TITLE</u>
Alfred A. Checchi	Co-chairman of the Board
Gary L. Wilson	Co-chairman of the Board
John H. Dasburg	President and Chief Executive Officer
Michael E. Levine	<b><u>EXECUTIVE VICE PRESIDENTS</u></b>
William D. Slattery	Executive Vice President-Marketing Executive Vice President-International
Donald A. Washburn	<b><u>SENIOR VICE PRESIDENTS</u></b>
Christopher E. Clouser	Sr. Vice President
Mickey P. Foret	Sr. Vice President-Corporate Communications, Advertising, Human Resources and Quality
Joseph E. Francht, Jr.	Sr. Vice President-Planning and Finance
J. Timothy Griffin	Sr. Vice President-Finance and Treasurer
Richard B. Hirat	Sr. Vice President-Market Planning and Development
John S. Kern	Sr. Vice President and General Counsel
Barry A. Kotar	Sr. Vice President-Operations and Chief Safety Officer Sr. Vice President-Sales and Chief Information Officer
<b><u>VICE PRESIDENTS</u></b>	
Mark E. Abels	Vice President-Corporate Communications
Hector E. Adler	Vice President-Inflight Services
Richard H. Anderson	Vice President and Deputy General Counsel
Fay P. Beauchine	Vice President-Reservations Sales and Services
Malcolm J. Bromham	Vice President-Atlantic Region
Thomas E. Devine	Vice President-Maintenance and Engineering-ATL Base
Christopher Doan	Vice President-Technical Operations
Terry M. Erskine	Vice President-Labor Relations
David A. Fielding	Vice President-Product Development
Harry L. Gregory	Vice President-Component Maintenance Operations
James M. Greenwald	Vice President-Facilities Design and Construction
Philip C. Haan	Vice President-Inventory Sales and Systems
Kathleen J. Higgins	Vice President-Human Resources

NORTHWEST AIRLINES, INC.

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as of 7/18/93

VICE PRESIDENTS - Cont'd

Myles R. Itkin  
John O. Klinkenberg  
Kenneth S. Levinson

Sally L. Macut  
Louis J. Mancini

Ruthie M. McKee

David G. Mishkin

Jun Mokudai  
Mark W. Osterberg  
Robert A. Page  
W. Douglas Parker

Ronald C. Roberts

Glen E. Rothe

Ronald James Scott  
Elliott M. Seiden

Douglas M. Steenland

John W. Temple

Kathy A. Thompson

Vice President-Finance  
Vice President-Audit and Security  
Vice President-Tax, Risk Management and  
Insurance  
Vice President-Operations Control  
Vice President-Engineering and Quality  
Assurance  
Vice President-Customer Service, Ground  
Operations  
Vice President-International and  
Regulatory Affairs  
Vice President-Marketing and Sales, Japan  
Vice President and Chief Accounting Officer  
Vice President-Corporate Purchasing  
Vice President-Financial Planning and  
Analysis  
Vice President-Aircraft Maintenance  
Operations  
Vice President-Applications, Development  
and Planning-Information Services  
Vice President-Pacific Division  
Vice President-Law and Government  
Affairs  
Vice President Deputy General Counsel  
and Secretary  
Vice President-Corporate and National  
Agency Sales  
Vice President-Customer Service, Pacific  
Region

REGIONAL VICE PRESIDENTS

Mary J. Barker  
Robert D. Ronning  
Theodore E. Sartoian  
Alfred J. Smith III (Jack)

Regional Vice President-Customer Service,  
Ground Operations/Central  
Regional Vice President-Customer Service,  
Ground Operations/West  
Regional Vice President-Customer Service,  
Ground Operations/East  
Regional Vice President-Customer Service,  
Ground Operations/South

ASSISTANT OFFICERS

Douglas B. Hultberg  
Dorian Samskar Jordan

Assistant Treasurer  
Assistant Secretary

NORTHWEST AIRLINES, INC.  
BOARD OF DIRECTORS

July 1993

Sherry A. Axiz

Dillon Read and Company, Inc.  
President  
535 Madison Avenue  
12th Floor  
New York, New York 10022

Richard C. Blum

Richard C. Blum & Associates-  
MMA Partners, L.P.  
President and Chairman  
909 Montgomery Street #400  
San Francisco, California 94133

Pieter Bouw

KLM Royal Dutch Airlines  
President  
Amsterdamseweg 55  
1182 GP Amstelveen  
The Netherlands

Alfred A. Checchi

MMA Inc.  
Co-chairman  
5101 Northwest Drive  
St. Paul, Minnesota 55111-3034

John H. Desburg

MMA Inc.  
President and CEO  
5101 Northwest Drive  
St. Paul, Minnesota 55111-3034

Thomas L. Kemper

Loeb Partners Corporation  
Chairman and CEO  
61 Broadway, 24th Floor  
New York, New York 10006

Melvin R. Laird

Senior Counsellor  
National & Int'l Affairs  
The Reader's Digest Association, Inc.  
1730 Rhode Island Avenue  
Suite 212  
Washington, D.C. 20036

Frederic V. Malek

Theyer Capital Partners  
901 - 15th Street, N.W.  
Suite 300  
Washington, D.C. 20005

NORTHWEST AIRLINES, INC.  
BOARD OF DIRECTORS

-2-

Walter F. Mondale

Dorsey & Whitney  
Pillsbury Center  
220 South Sixth Street  
19th Floor  
Minneapolis, Minnesota 55402

V. A. Ravindran

Paracor Finance Inc.  
President  
535 Madison Avenue  
17th Floor  
New York, NY 10022

Leo H. van Wijk

KLM Royal Dutch Airlines  
Managing Director  
Amsterdamseweg 55  
1182 GP Amstelveen  
The Netherlands

George J. Voita

Bankers Trust Company  
Vice Chairman of the Board  
1 BT Plaza  
130 Liberty Street  
New York, New York 10006

Gary L. Wilson

NWA Inc.  
Co-chairman  
5101 Northwest Drive  
St. Paul, MN 55111-3034

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State of Minnesota

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# SECRETARY OF STATE

## Certificate of Good Standing

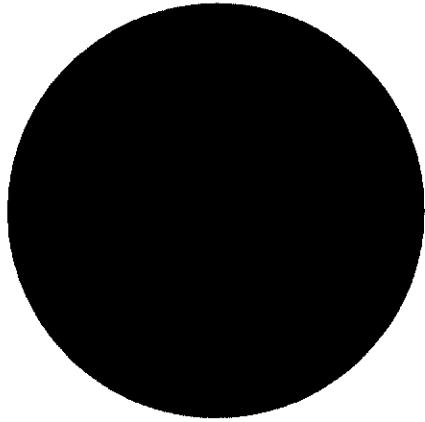
I, Joan Anderson Growe, Secretary of State of Minnesota, do certify that: The corporation listed below is a corporation formed under the laws of Minnesota; that the corporation was formed by the filing of Articles of Incorporation with the Office of the Secretary of State on the date listed below; that the corporation is governed by the chapter of Minnesota Statutes listed below; and that this corporation is authorized to do business as a corporation at the time this certificate is issued.

Name: Northwest Airlines, Inc.

Date Formed: 04/16/1934

Chapter Governed By: 302A

This certificate has been issued on 09/01/93.



*Joan Anderson Growe*  
Secretary of State.