## State of Idaho

Office of the Secretary of State

#### **CERTIFICATE OF AUTHORITY**

OF

#### **TEXTRON INC.**

#### File Number C 150943

I, BEN YSURSA, Secretary of State of the State of Idaho, hereby certify that an Application for Certificate of Authority, duly executed pursuant to the provisions of the Idaho Business Corporation Act, has been received in this office and is found to conform to law.

ACCORDINGLY and by virtue of the authority vested in me by law, I issue this Certificate of Authority to transact business in this State and attach hereto a duplicate of the application for such certificate.

Dated: 22 September 2003



Ben yoursa SECRETARY OF STATE



#### **APPLICATION FOR CERTIFICATE OF AUTHORITY (For Profit)**

|   | HORITY (For ons on Back of Applic |                                     | 27 552 5% Si     |
|---|-----------------------------------|-------------------------------------|------------------|
| The undersigned Corporation applie                              | s for a Certificate of Autl       | hority and states as follows:       |                  |
| The name of the corporation is:     Textron Inc.                |                                   |                                     | 0.76             |
| 2. The name which it shall use in to                            | daho is: Textron Inc.             |                                     |                  |
| . It is incorporated under the laws                             |                                   |                                     |                  |
|   | 31/1967                           |                                     |                  |
| The address of its principal offic<br>40 Westminster Street, Pr |                                   | 3                                   |                  |
| . The address to which correspon                                | dence should be addre             | ssed, if different from item 5, is: |                  |
|   | CT                                | Corporation System                  |                  |
|   | ess addresses of its dire         |                                     |                  |
|   | at triat address is.              |                                     |                  |
| The names and respective busin                                  | ess addresses of its dire         | ectors and officers are:            |                  |
| The names and respective busin                                  | ess addresses of its dire         | ectors and officers are:            |                  |
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| . The names and respective busin                                | ess addresses of its dire         | ectors and officers are:            |                  |
| . The names and respective busin                                | ess addresses of its dire         | ectors and officers are:            |                  |
| The names and respective busin Name See Attached List           | ess addresses of its dire         | Address  Customer Acct #:           | f State use only |
| The names and respective busin  Name  See Attached List         | ess addresses of its dire         | Customer Acct #:                    | f State use only |

IDAHO SECRETARY OF STATE

9/22/2603 05:00

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#### **TEXTRON INC.**

#### **Corporate Officers**

#### **Executive Officers**

Lewis B. Campbell Chairman, President, and Chief 40 Westminster Street **Executive Officer** Providence, RI 02903 John D. Butler Executive Vice President -40 Westminster Street Administration and Chief Providence, RI 02903 **Human Resources Officer Executive Vice President** Theodore R. French 40 Westminster Street and Chief Financial Officer Providence, RI 02903 Executive Vice President -Mary L. Howell 1101 Pennsylvania Ave, N.W. Government, Strategic Planning Suite 400 and International Communications Washington, D.C. 20004-2504 and Investor Relations **Executive Vice President and** Steven R. Loranger 40 Westminster Street Chief Operating Officer Providence, RI 02903 Terrence O'Donnell **Executive Vice President** 40 Westminster Street and General Counsel Providence, RI 02903

#### **Other Corporate Officers**

| Kenneth C. Bohlen   | Executive Vice President And Chief Innovation Officer     | 40 Westminster Street<br>Providence, RI 02903    |
|---------------------|---|--|
| Frederick K. Butler | Vice President - Business Ethics and Corporate Secretary  | 40 Westminster Street<br>Providence, RI 02903    |
| Marianne Corr       | Vice President and Deputy<br>General Counsel – Litigation | 40 Westminster Street<br>Providence, RI 02903    |
| John R. Curran      | Vice President – Mergers and Acquisitions                 | 40 Westminster Street<br>Providence, RI 02903    |
| William M. Ellis    | Vice President – Textron Six<br>Sigma and Transformation  | 40701 Woodward Ave<br>Bloomfield Hills, MI 48304 |
| Arnold M. Friedman  | Vice President and<br>Deputy General Counsel              | 40 Westminster Street<br>Providence, RI 02903    |
| Michael A. Gardner  | Vice President – Textron Audit<br>Services                | 40 Westminster Street<br>Providence, RI 02903    |

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| Mary F. Lovejoy     | Vice President and Treasurer                              | 40 Westminster Street<br>Providence, RI 02903                           |
|---------------------|---|---|
| George E. Metzger   | Vice President – Human<br>Resources and Benefits          | 600 East Hurst Boulevard<br>Hurst, TX 76053                             |
| Norman B. Richter   | Vice President Taxes                                      | 40 Westminster Street<br>Providence, RI 02902                           |
| Peter Riley         | Vice President – Supply Chain                             | 40701 Woodward Ave<br>Bloomfield Hills, MI 48304                        |
| Richard F. Smith    | Vice President -<br>Government Affairs                    | 1101 Pennsylvania Ave, N.W.<br>Suite 400<br>Washington, D.C. 20004-2504 |
| Douglas R. Wilburne | Vice President – Communications<br>And Investor Relations | 40 Westminster Street<br>Providence, RI 02903                           |
| Richard L. Yates    | Vice President and<br>Controller                          | 40 Westminster Street<br>Providence, RI 02903                           |

#### **Assistant Corporate Officers**

| Robert J. Ayotte     | Assistant Controller                 | 40 Westminster Street Providence, RI 02903    |
|----------------------|--------------------------------------|---|
| John H. Bracken      | Assistant Secretary                  | 40 Westminster Street<br>Providence, RI 02903 |
| Michael D. Cahn      | Assistant Secretary                  | 40 Westminster Street<br>Providence, RI 02903 |
| Nancy K. Cassidy     | Assistant Secretary                  | 40 Westminster Street<br>Providence, RI 02903 |
| Roxanne E. Cassidy   | Assistant Treasurer                  | 40 Westminster Street<br>Providence, RI 02903 |
| Raymond M. Cieslak   | Assistant Controller                 | 40 Westminster Street Providence, RI 02903    |
| Thomas J. Fredericks | Assistant Treasurer, Risk<br>Finance | 40 Westminster Street<br>Providence, RI 02903 |

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Deborah A. Imondi Assistant Treasurer, 40 Westminster Street Investments Providence, RI 02903 Alan G. Passante **Assistant Treasurer** 40 Westminster Street Providence, RI 02903 Andrew C. Spacone **Assistant Secretary** 40 Westminster Street Providence, RI 02903 Ann T. Willaman **Assistant Secretary** 40 Westminster Street Providence, RI 02903

#### **TEXTRON INC.**

#### **BOARD OF DIRECTORS**

| NAME                                 | POSITION  | BUSINESS ADDRESS   |
|--------------------------------------|---|--|
| H. Jesse Arnelle                     | Of Counsel  | Womble, Carlyle, Sandridge & Rice<br>400 Urbano Drive<br>San Francisco, California 94127 |
| Teresa Beck                          | Former President  | American Stores Company<br>1681 South Mohawk Way<br>Salt Lake City, Utah 84108           |
| Lewis B. Campbell                    | Chairman, President and<br>Chief Executive Officer              | Textron Inc.<br>40 Westminster Street<br>Providence, Rhode Island 02903                  |
| R. Stuart Dickson                    | Chairman of the Executive<br>Committee                          | Ruddick Corporation<br>2000 Two First Union Center<br>Charlotte, North Carolina 28282    |
| Ivor J. Evans                        | President and Chief<br>Operating Officer                        | Union Pacific Railroad<br>1416 Dodge Street, Room 1230<br>Omaha, Nebraska 68179          |
| Lawrence K. Fish                     | Chairman and Chief<br>Executive Officer                         | Citizens Financial Group, Inc.<br>One Citizens Plaza<br>Providence, Rhode Island 02903   |
| Joe T. Ford                          | Chairman and Chief<br>Executive Officer                         | Alltel Corporation<br>One Allied Drive<br>Little Rock, Arkansas 72202                    |
| Paul E. Gagné                        | Consultant, Corporate<br>Strategic Planning and<br>Acquisitions | 3285 Chemin Bedford<br>Montreal, Quebec<br>Canada H3S 1G5                                |
| John D. Macomber                     | Principal   | JDM Investment Group<br>2806 N Street, NW<br>Washington, DC 20007                        |
| \off&dir\textron.doc<br>August, 2003 |   |  |

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Lord Powell of Bayswater, KCMG Former Foreign Affairs

Former Foreign Affairs and Defense Advisor

to Prime Minister Margaret Thatcher Sagitta asset Management Limited

Berkeley Square House, 4th Floor

Berkeley Square

London, W1X 5PN England

Brian H. Rowe

Retired Chairman

General Electric Aircraft Engines

1 Neumann Way, N178 Cincinnati, Ohio 45215

Sam F. Segnar

Retired Chairman and

Chief Executive Officer

Enron Corporation

10077 Grogan's Mill Road, Suite 530

The Woodlands, Texas 77380

Martin D. Walker

**Principal** 

MORWAL Investments

24500 Centre Ridge Road, Suite 275

Westlake, Ohio 44145

Thomas B. Wheeler

Retired Chairman and Chief Executive Officer

Massachusetts Mutual Life Insurance Co.

1295 State Street

Springfield, Massachusetts 01111

# Delaware PAGE

### The First State

I, HARRIET SMITH WINDSOR, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY "TEXTRON INC." IS DULY INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE THIRD DAY OF SEPTEMBER, A.D. 2003.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL REPORTS HAVE BEEN FILED TO DATE.

AND I DO HEREBY FURTHER CERTIFY THAT THE FRANCHISE TAXES HAVE BEEN PAID TO DATE.



Harriet Smith Windsor, Secretary of State

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AUTHENTICATION: 2612422

DATE: 09-03-03