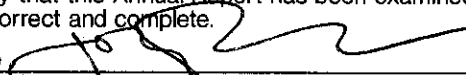


| No. 031179<br>Return To<br>Secretary of State<br>Room 203, Statehouse<br>Boise, ID 83720<br>1987 JUL 24 AM                                                                                                                                                                                                                                                                                                                                                  | <b>Idaho Corporation Annual Report Form</b><br>Due No Later Than November 1, 1987<br>1. Mailing Address — Please Correct 031179<br>1018<br>ARMSTRONG RUBBER COMPANY (THE)<br>E. C. CURRIE<br>500 SARGENT DRIVE<br>NEW HAVEN, CONNECTICUT<br>06536                                                                            | 2. Registered Agent and Office<br>CT CORPORATION<br>300 N. 6TH STREET<br>BOISE, IDAHO<br>83704<br>3. Incorporated Under The Laws<br>of<br>STATE OF CONNECTICUT<br>ENTERED<br>JUL 29 1987 |       |                        |      |       |     |            |  |  |  |  |            |  |  |  |  |            |                    |  |  |  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|------------------------|------|-------|-----|------------|--|--|--|--|------------|--|--|--|--|------------|--------------------|--|--|--|
| 4. Names and Addresses of Officers and Directors<br><table border="1"> <thead> <tr> <th>Name</th> <th>Street or P.O. Address</th> <th>City</th> <th>State</th> <th>Zip</th> </tr> </thead> <tbody> <tr> <td>President:</td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Secretary:</td> <td></td> <td></td> <td></td> <td></td> </tr> <tr> <td>Directors:</td> <td>Schedules Attached</td> <td></td> <td></td> <td></td> </tr> </tbody> </table> |                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                          | Name  | Street or P.O. Address | City | State | Zip | President: |  |  |  |  | Secretary: |  |  |  |  | Directors: | Schedules Attached |  |  |  |
| Name                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Street or P.O. Address                                                                                                                                                                                                                                                                                                       | City                                                                                                                                                                                     | State | Zip                    |      |       |     |            |  |  |  |  |            |  |  |  |  |            |                    |  |  |  |
| President:                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                          |       |                        |      |       |     |            |  |  |  |  |            |  |  |  |  |            |                    |  |  |  |
| Secretary:                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                              |                                                                                                                                                                                          |       |                        |      |       |     |            |  |  |  |  |            |  |  |  |  |            |                    |  |  |  |
| Directors:                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Schedules Attached                                                                                                                                                                                                                                                                                                           |                                                                                                                                                                                          |       |                        |      |       |     |            |  |  |  |  |            |  |  |  |  |            |                    |  |  |  |
| 5. Nature of Business<br>Sale of Tires and Tubes                                                                                                                                                                                                                                                                                                                                                                                                            | 6. I certify that this Annual Report has been examined by me and is to the best of my knowledge true, correct and complete.<br>Signature <br>Name (Typed or Printed) J.P. Leckerling<br>Date 7/10/87<br>Title Vice President-Law Secretary |                                                                                                                                                                                          |       |                        |      |       |     |            |  |  |  |  |            |  |  |  |  |            |                    |  |  |  |

10000700 1813

THE ARMSTRONG RUBBER COMPANY  
500 SARGENT DRIVE  
NEW HAVEN, CONNECTICUT 06536-0201

DIRECTORS

BUSINESS ADDRESS

HOME ADDRESS

Mr. David T. Chase  
President & Chief Executive Officer  
Chase Enterprises  
One Commercial Plaza  
Hartford, CT 06102

96 High Ridge Road  
West Hartford, CT 06117

Mr. James L. Krum  
- -

17 Green Wing Teal  
Sea Pines Plantation  
Hilton Head Island, So. Carolina 29928

Mr. Robert M. Kuhn  
Executive Vice President-Finance & Planning  
The Armstrong Rubber Company  
500 Sargent Drive  
New Haven, CT 06536-0201

500 Old Academy Road  
Fairfield, Connecticut 06430

Mr. William R. Laidig  
Chairman & Chief Executive Officer  
Great Northern Nekoosa Corporation  
75 Prospect Street  
Stamford, CT 06904

320 Hurlbutt Street  
Wilton, Connecticut 06897

Mr. Burton G. Malkiel  
Dean & Wm. S. Beinecke Professor  
of Management Studies  
Yale School of Organization and  
Management  
Box 1A, 56 Hillhouse Avenue  
New Haven, CT 06520

130 Deepwood Drive  
Hamden, Connecticut 06514

Mr. Frederick J. Mancheski  
Chairman & Chief Executive Officer  
Echlin, Inc  
100 Double Beach Road  
Branford, CT 06405

10 Old Farm Road  
North Haven, Connecticut 06517

Mr. Donald E. Miller  
President  
The Gates Rubber Company  
999 South Broadway  
P.O. Box 5887  
Denver, Colorado 80217

5965 E. Princeton Circle  
Englewood, Colorado 80111

THE ARMSTRONG RUBBER COMPANY  
500 SARGENT DRIVE  
NEW HAVEN, CONNECTICUT 06536-0201

DIRECTORS

BUSINESS ADDRESS

HOME ADDRESS

Mr. Frank R. O'Keefe, Jr.  
Chairman of the Board, President  
and Chief Executive Officer  
The Armstrong Rubber Company  
500 Sargent Drive  
New Haven, CT 06536-0201

3045 Burr Street  
Fairfield, CT 06430

Mr. Charles E. Rueckert

Century Plaza  
1012 No. Ocean Blvd  
Pompano Beach, FL 30062

Mr. Peter G. Scotese  
Chairman, Executive Committee  
Springs Industries, Inc  
104 West 40th Street  
New York, NY 10018

860 United Nations Plaza  
Apt. 10F  
New York, New York 10017

Mr. James A. Walsh  
Chairman, Executive Committee  
The Armstrong Rubber Company  
500 Sargent Drive  
New Haven, CT 06536-0201

3700 Greenway  
Baltimore, Maryland 21218

THE ARMSTRONG RUBBER COMPANY

CORPORATE OFFICERS

HOME ADDRESS

BUSINESS ADDRESS

|                                     |                                                    |                                                                                                                                                    |
|-------------------------------------|----------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|
| Frank R. O'Keefe, Jr.<br>[REDACTED] | 3045 Burr St., Fairfield, CT 06430                 | Chairman of the Board, President<br>and Chief Executive Officer<br>The Armstrong Rubber Company<br>500 Sargent Drive<br>New Haven, CT 06536---0201 |
| Robert M. Kuhn<br>[REDACTED]        | 500 Old Academy Rd., Fairfield, CT<br>06430        | Executive Vice President -<br>Finance & Planning<br>The Armstrong Rubber Company<br>500 Sargent Drive<br>New Haven, CT 06536-0201                  |
| Ivor J. Evans<br>[REDACTED]         | Box 52A RD 1 Driftwood Rd<br>Bemus Point, NY 14712 | Sr. Vice President and<br>President Blackstone Corporation<br>1111 Allen Street<br>Jamestown, NY 14701                                             |
| Paul C. James<br>[REDACTED]         | 4 Hillside Pl. Madison CT. 06443                   | Sr. Vice President & President<br>Armstrong Tire Company<br>500 Sargent Drive<br>New Haven, CT 06536-0201                                          |
| Sherman O. Lyon<br>[REDACTED]       | 7129 Woodstock Dr., Baton Rouge, LA<br>70809       | Sr. Vice President & President<br>Copolymer Rubber & Chemical Cor.<br>5955 Scenic Highway<br>P.O. Box 2591<br>Baton Rouge, LA 70821-2591           |
| John A. Breslin<br>[REDACTED]       | 2 Bethway Rd., Bethany, CT 06525                   | Vice President & Group Executive<br>Industrial/Extruded Group<br>500 Sargent Drive<br>New Haven, CT 06536-0201                                     |
| Kurt J. Johansson                   | Hosaby - Vagen #12<br>29400 Solvesborg, Sweden     | Vice President & Managing Dir.<br>Blackstone-Europe AB<br>MJALLBY, S 29402<br>Solvesborg, Sweden                                                   |
| G. Robert Millar<br>[REDACTED]      | Two Spring Rock Rd., Branford, CT<br>06405         | Vice President - Human<br>Resources & Public Affairs<br>The Armstrong Rubber Company<br>500 Sargent Drive<br>New Haven, CT 06536-0201              |

THE ARMSTRONG RUBBER COMPANY

CORPORATE OFFICERS

Jon P. Leckerling  
[REDACTED]

42 Forest Hills Drive, Madison CT  
06443

Vice President-Law &  
Secretary  
The Armstrong Rubber Company  
500 Sargent Drive  
New Haven, CT 06536-0201

Mark L. Filanowski  
[REDACTED]

3 Running Pine Drive, Clinton, CT  
06413

Controller  
The Armstrong Rubber Company  
500 Sargent Drive  
New Haven, CT 06536-0201

Michael F. Fountain  
[REDACTED]

237-1 Tower Hill Lake Road  
Deep River, CT., 06417

Treasurer  
The Armstrong Rubber Company  
500 Sargent Drive  
New Haven, CT 06536

Edward C. Currie  
[REDACTED]

11 Ramblewood Dr., Branford, CT  
06405

Assistant Treasurer &  
Assistant Secretary  
The Armstrong Rubber Company  
500 Sargent Drive  
New Haven, CT 06536-0201

4/1/87