

CERTIFICATE OF INCORPORATION OF

HORTHWEST HOSPITALITY, INC.	
duplicate originals of Articles of Incorp	oretary of State of the State of Idaho, hereby certify that oration for the incorporation of,
duly signed pursuant to the provisions in this office and are found to conform ACCORDINGLY and by virtue of	of the Idaho Business Corporation Act, have been received
Dated July 16	SECRETARY OF STATE
	Corporation Clerk

ARTICLES OF INCORF

OF Shell William Like

NORTHWEST HOSPITALITY, INC.

The undersigned, acting as incorporator of a corporation under the Idaho Business Corporation Act, adopts the following Articles of Incorporation for such corporation:

FIRST: The name of the corporation is NORTHWEST HOSPITALITY, INC.

SECOND: The period of its duration is perpetual.

THIRD: Its purpose is to transact the business of consultations for restaurant concepts and design, operational restaurant consulting, personnel training, product and service audits, restaurant and food service operations and all other business not forbidden by law.

FOURTH: The aggregate number of shares which the corporation shall have authority to issue is -500- shares at no par value.

FIFTH: Provisions denying preemptive rights are none.

SIXTH: Provisions for the regulation of the internal affairs of the corporation are none.

SEVENTH: The address of the initial registered office of the corporation is Post Office Box 8433, Moscow, Idaho 83843. The name of its initial registered agent at such address is SAM J. ROTENBERG.

EIGHTH: The number of directors constituting the initial board of directors of the corporation is two (2), and the names and addresses of the persons who are to serve as directors until the first annual meeting of shareholders or until their successors are elected and shall qualify are:

Sam J. Rotenberg, P. O. Box 8433, Moscow, ID 83843 Mary Catherine Rotenberg, P. O. Box 8433, Moscow, ID 83843

NINTH: The name and address of each incorporator is: Sam J. Rotenberg, P. O. Box 8433, Moscow, ID 83843 and Mary Catherine Rotenberg, P. O. Box 8433, Moscow, ID 83843.

DATED this 25 day of June, 1981.

SAM J. ROTENBERG

Mary Catherine Rotenberg MARY CATHERINE ROTENBERG