

**ARTICLES OF ORGANIZATION
LIMITED LIABILITY COMPANY**

FILED

SEP 1 12 59 PM '99

SECRETARY OF STATE
STATE OF IDAHO

1. The name of the limited liability company is: Howland Snow Removal and Excavation LLC

2. The address of the initial registered office is : P.O. Box 4062, McCall, Idaho 83638

Rick Howland and the name of the initial registered agent at that address is: P.O. Box 4062, McCall, Idaho 83638.

Signature of registered agent: Rick Howland

3. Management of the limited liability company will be vested in:

Manager(s) ☒ or Member(s) ☐ (please check the appropriate box)

4. If management is vested in one or more manager(s), list the name(s) and address(es) of at least one initial manager. If management is vested in the members, list the name(s) and address(es) of at least one initial member.

Name:

Address:

Rick Howland

P.O. Box 4062, McCall, Idaho 83638

Ann Howland

P.O. Box 4062, McCall, Idaho 83638

5. Signature of at least one person listed in #5 above:

Rick Howland

Secretary of State use only

IDAHO SECRETARY OF STATE

09/01/1999 09:00
CK: 1029 CT: 119999 DN: 246755

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