5 N BRAND S	n November HOUSE BLVD CA	그는 화일이 되는 그 그래 이용을 하게 되었다.	of DE	CORP ET ID	
Ing Address — / FERNATIONAL N BRAND B ENDALE irectors	. HOUSE BLVD CA	OF PANCAKES	877 MAIN STRE BOISE 3. Incorporated Under T of DE	ET ID	
FERNATIONAL N BRAND E ENDALE irectors	BLVD CA	91203	3. Incorporated Under T		83702 58
5 N BRAND S	BLVD CA	91203	3. Incorporated Under T		83702.51
ENDALF irectors	CA	91203	of DE	he Laws	
irectors		the state of the s	NO: 103168		, '
	E. W. (1)		11日 化转接槽 医有效 日本		
	Contract of the Contract of th				
lame	Street o	or P.O. Address	<u>City</u>	<u>State</u>	<u>Zip</u>
See Attached	Listing	of Officers & D	irectors		
			tente tet tente en	\$ 15	
6. I certify that	t this Annual	Report has been exan	nined by me and is to the	best of my	y knowledge
Dv.		ENAT	Date	10/26/	/94
	Gene A.	Scott			er-Controller
	6. I certify tha true, correct Signature	6. I certify that this Annual true, correct and comple Signature BY:	6. I certify that this Annual Report has been exantrue, correct and complete. Signature BY:	6. I certify that this Annual Report has been examined by me and is to the true, correct and complete. Signature BY: Date	6. I certify that this Annual Report has been examined by me and is to the best of my true, correct and complete. Signature BY: Date 10/26/

INTERNATIONAL HOUSE OF PANCAKES, INC. LIST OF OFFICERS AND DIRECTORS

Name	Title .	Business Address			
OFFICERS					
Richard K. Herzer	Chairman of the Board and President	525 N. Brand Blvd. 3rd Floor			
Frederick G. Silny	Vice President-Finance & Treasurer & CFO	Glendale, CA 91203 Same as Above			
Stephen T. Pettise	Vice President-Marketing	Same as Above			
Anthony Feicco, Jr.	Vice President-Operations	Same as Above			
Mark D. Weisberger	Vice President-Legal Secretary & Gen. Counsel	Same as Above			
Anna Ulvan	Vice President-Franchise	Same as Above			
Naomi Shively	Vice President-Human Resources	Same as Above			
Lyle Fackrell	Vice President - Personnel	Same as Above			
Michael D. Rose	Vice President-Development	Same as Above			
Gene A. Scott	Assistant Treasurer-	Same as Above			
Elayne Berg-Wilion	Controller Assistant Secretary	Same as Above			
Joseph J. London	Assistant Secretary	Same as Above			
Carol Lavender	Assistant Secretary	Same as Above			
Bulaklak T. Agorrilla	Assistant Treasurer-Taxes	Same as Above			
DIRECTORS					
Richard K. Herzer	525 N. Brand Blvd.,3r				
Larry Alan Kay	Glendale, California 91203 8 Walsh Drive Mill Valley, California 94941 620 Newport Center Drive, Suite 1400				
Frank Edelstein					
Michael S. Gordon	Newport Beach, California 92660 The Gordon + Morris Group 620 Newport Center Drive, Suite 1400 Newport Beach, California 92660 Earle M. Jorgensen Company 3050 East Birch Street Brea, California 92621 Korn/Ferry International 1800 Century Park East, Suite 900 Los Angeles, California 90067				
Neven C. Hulsey					
Caroline Nahas					

H. Frederick Christie

Patrick Rose

P.O. Box 144
Palos Verdes Estates, CA 90274
P.O. Box 3861
Rancho Santa Fe, CA 92067