MERGER - AGREEMENT

THIS JOINT AGREEMENT OF MERGER, MADE AS OF THE 1st DAY OF JULY . 1975,

(HEREINAFTER CALLED "AGREEMENT"), BY AND BETWEEN MERCANTILE STORES COMPANY, AN

IDAHO CORPORATION, (HEREINAFTER CALLED "MERCANTILE"), BAKER MERCANTILE COMPANY,

AN IDAHO CORPORATION HEREINAFTER CALLED "BAKER", THE MERC OF BLACKFOOT, AN IDAHO

CORPORATION, HEREINAFTER CALLED "BLACKFOOT", THE MERC, INC, AN IDAHO CORPORATION,

HEREINAFTER CALLED "FRANKLIN", GRANGER MERCANTILE COMPANY AN IDAHO CORPORATION,

HEREINAFTER CALLED "GRANGER", THE MERC OF NAMPA, AN IDAHO CORPORATION, HEREINAFTER

CALLED "NAMPA", ONTARIO MERCANTILE COMPANY, HEREINAFTER CALLED "ONTARIO", AND

WOOD RIVER MERCANTILE COMPANY, AN IDAHO CORPORATION, HEREINAFTER CALLED "NOOD RIVER,

AND THE RESERVIVE BOARD OF DIRECTORS OF EACH OF SAID CORPORATIONS, WHICH CORPORATIONS ARE INTERED CONTENT OF COMPANY, AND UNDER WHICH AGREEMENT

WITHESSETH

WHEREAS, IT IS THE DESIRE OF MERCANTILE TO CONSOLIDATE A NUMBER OF SUSSIARIES OF SAID COMPANY INTO A SINGLE ENTITY, AND

WHEREAS, THIS IS DESIRED TO BE DONE PURSUANT TO A PLAN OF REDREAMIZATION MEETING.
THE REQUIREMENTS OF SECTION 368 OF THE INTERNAL REVENUE CODE OF 1954 AS AMENDED:

NOW THEREFORE, IN CONSIDERATION OF MUTUAL AGREEMENTS MEREIN CONTAINES, THE PARTIES REPRESENT, WARRANT AND AGREE AS FOLLOWS:

- 1. AUTHORIZED SHARES OF STOCK AND PAR VALUE, STOCK OUTSTANDING!
- (A) THE AUTHORIZED COMMON SHARES OF MERCANTILE CONSIST OF four hundred thousand shares (400,000) OF A PAR VALUE OF TEN DOLLARS (\$10.00), EACH OF WHICH AT THE DATE HEREOF 179.983 SHARES ARE OUTSTANDING.
- (8) THE AUTHORIZED COMMON SHARES OF BAKER CONSIST OF TEN THOUSAND (10,000)

 OF A PAR VALUE OF TEN DOLLARS (\$10.00), EACH OF WHICH AT THE DATE HEREOF TEN THOUSAND

 SHARES ARE OUTSTANDING.
- (c) The Authorized Common Shaes of Blackfoot consist of Seven Thousand Five Hundred (7,500) of a par value of Ten Dollars (\$10.00) Each, of which at the Date hereof Seven Thousand Five Hundred Shares are outstanding.

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- (D) THE AUTHOR ZED GLASSICH CHARES OF FRANKLIN GONSIST OF TEN THOUSAND (10,000) OF A PAR VALUE OF TON DOLLARS (STO.00), EACH. OF WHICH AT THE DATE HEREOF, TEN THOUSAND SHARES ARE OUTSTANDING.
- (E) THE AUTHORIZED COMMON SHARES OF GRANGER CONSIST OF TEN THOUSAND, (10,000)

 OF A PAR VALUE OF TEN DOLLARS (\$10.00) EACH, OF WHIGH, AT THE DATE HEREOF, TEN THOUSAND

 SHARES ARE OUTSTANDING.
- (F) THE AUTHORIZED COMMON SHARES OF THE MERC OF NAMPA CONSIST OF TEN THOUSAND.

 (10,000) OF A PAR VALUE OF TEN DOLLARS (\$10.00) EACH, OF WHICH, AT THE DATE HEREOF,

 TEN THOUSAND SHARES ARE OUTSTANDING.
- (g) THE AUTHORIZED COMMON SHARES OF ONTARIO CONSIST OF TEN THOUSAND, (10,000)

 OF A PAR VALUE OF TEN DOLLARS (\$10,00)EACH, OF WHICH, AT THE DATE HEREOF, TEN THOUSAND

 SHARES ARE OUTSTANDING.
- (H) THE AUTHORIZED COMMON SHARES OF WOOD RIVER COMSIST OF TEN THOUSAND, (10,000) OF A PAR VALUE OF TEN DOLLARS (\$10,00) EACH, OF WHISH, AT THE DATE HEREOF,

 TEN THOUSAND SHARES ARE OUTSTANDING.
- 2. AGREEMENT TO MERGE: THE CONSTITUENT CORPORATIONS AND THEIR RESPECTIVE
 BOARD OF DIRECTORS DEEM IT ADVISABLE AND FOR THE BEST INTEREST OF EACH OF THE
 CORPORATIONS AND THEIR SHAREHOLDER THAT NAMPA, BAKER, BLACKFOOT, FRANKLIN, GRANGER,
 ONTARIO, AND WOOD RIVER BE MEREGED WITH AND INTO MERCANTILE AS AUTHORIZED BY AND
 PURSUANT TO SECTION 30-151, IDAHO CODE AUTHORIZING CORPORATIONS ORGANIZED UNDER THE
 LAWS OF THE STATE OF IDAHO TO BE MERGED INTO EACH OTHER (SAID MERGER BEING MEREINAFTER
 REFERRED TO AS THE "MERGER"). SAID MERGER SHALL BE EFFECTIVE ON THE DATE OF THIS
 AGREEMENT, AND ALL OF SUCH CORPORATIONS SHALL BE A SINGLE CORPORATION THEREAFTER. THE
 TERMS AND CONDITIONS OF THE MERGER AND THE HODE OF CARRYING THE SAME INTO EFFECT, AND THE
 MANNER AND BASE OF CONVERYING THE SHARES OF EACH CORPORATION INTO THAT OF MERGANTILE ARE,
 AND SHALL BE AS MEREINAFTER SET FORTH.
- 3. SURVIVING CORPORATION: THE PARTIES HEREBY AGREE THAT BAKER, BLACKFOOT, FRANKLIN, GRANGER, NAMPA, ONTARIO, AND WOOD RIVER BE, AND THEY HEREBY ARE, MERCED WITH AND INTO MERCANTILE TO FORM A SINGLE CORPORATION ON THE EFFECTIVE DATE OF THIS MERCER AS HEREINAFTER DEFINED. MERCANTILE SHALL CONTINUE IN EXISTENCE AS THE CORPORATION SURVIVING THE MERGER, AND AS SUCH IS SOMETIMES HEREINAFTER GALLED THE "SURVIVING

MERGER AGREEMENT, PAGE 2

CORPORATION! THE SURVING CORPORATION SHALL BE A DOMESTIC CORPORATION UNDER THE LAWS OF THE STATE OF IDAHO.

- 4. ARTICLES OF INCORPORATION: THE CERTIFICATE OF INCORPORATION OF MERCANTILE, AS AMENDED, SHALL, UPON THE EFFECTIVE DATE OF THE MERGER, BE, AND CONTINUE TO BE, UNTIL FURTHER AMENDED AS PROVIDED BY LAW, THE CERTIFICATE OF INCORPORATION OF THE SURVIVING CORPORATION OF THE SURVIVING CORPORATION, AND THE ARTICLES OF INCORPORATION OF THE SURVIVING CORPORATION, WHICH ARTICLES OF INCORPORATION ARE MADE A PART HEREOF AS IF FULLY SET FORTH HEREIN BY REFERENCE THERETO. MERCANTILE HERESY AMENDS ITS ARTICLES OF INCORPORATION AS MORE FULLY SET FORTH IN DETAIL IN EXHIBIT "A" ATTACHED HERETO AND MADE A PART HEREOF AS IF FULLY SET FORTH HEREIN SUCH AMENDMENTS.
- 5. SY-LAWS THE SY-LAWS OF MERCANTILE IN EFFECT IMMEDIATELY PRIOR TO THE DATE OF THE MERCER SHALL CONVINUE IN EFFECT AS THE SY-LAWS OF THE SURVIVING CORPORATIONS UNLESS AND UNTIL AMENDED OR REPEALED IN THE MANNER PROVIDED BY LAW.
- 6. INITIAL BOARD OF DIRECTORS: THE INITIAL BOARD OF DIRECTORS OF THE SURVIVING CORPORATION SHALL BE HARRY BETTIS, M. A. COMPTON, JOHN GILMORE, H. C. FLEEMOR, E. R. Jones, J. C. Jordan, Esther Yribar, and M. Duncan.

SUCH OFFICERS SHALL HOLD OFFICE UNTIL THE NEXT ANNUAL MEETING OF THE DIRECTORS AFTER THE SHAREHOLDER'S MEETING SUCCEEDING THE EFFECTIVE DATE OF THE MERGER, OR UNTIL THE ELECTION AND QUALIFICATION OF THEIR RESPECTIVE SUCCESSORS.

- 7. Conversion of Stock: The manner and basis of converting or otherwise dealing with the shares of each of the Constituent Corporations are set forth in Exhibit 18th hereto, which exhibit 18 made a part hereof as effectively as if set forth at length herein. The shares of Mercantile are not to be changed or converted as a result of the Merger, and all of the shares of the common stock of Mercantile outstanding at the effective date of this Agreement shall remain outstanding, and shall be and be deemed fully paid and non-assessable, subject to the Provisions of this agreement.
 - 8. CONSOLIDATION OF CORPORATIONS: ON THE EFFECTIVE DATE OF THE MERGER:
- (A) THE CONSTITUENT CORPORATIONS SHALL SECOME ONE CORPORATION, WHICH SHALL SE
 MERCANTILE, THE SURVIVING CORPORATION, AND THE SEPARATE EXISTENCE OF EACH OF THE OTHER
 GORPORATIONS SHALL GEASE, EXCEPT INSOFAR AS CONTINUED BY STATUTES
- (a) The Surviving Corporation shall thereupon and thereafter possess all of the rights, privileges, powers and franchises, public as well as of a private nature, of each of the Constituent Corporations, and all the property, real, personal or mixed, of each of the Constituent Corporations, and all of the debts due on whatsoever account to any of them, including subscriptions, if any, for shares and all other things in action belonging to any of the Constituent Corporations, shall be taken and be deemed to be transferred to and vested in, or shall continue to be vested in, the the Surviving Corporation, without further act or deed and shall be thereafter as effectually the property of the Surviving Corporation as they were of the respective Constituent Corporations; and the title to any real property, or any interest therein, merger agreement. Page 3

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VESTED IN ANY OF THE CONSTITUENT CORPORATIONS SHALL NOT REVERY OR BE IN ANY WAY MPARRED BY REASON OF THE MERGER.

- (c) The Surviving Corporation shall henceporth be responsible for all of the Liabilities and obligations of any of the gonstituent Corporations in the same manner as if the Surviving Corporation had itself incurred such liabilities and obligations, or of their shareholders, directors, or officers, shall not be affected, how shall the rights of oreditors thereof, or of any person dealing with any of the constituent Corporations, or any lien upon the property thereof (Limited to Liens to the property subjected thereto immediately prior to the effective date of the Mercen) se impaired by the Mercen. All glaims existing or actions or proceedings pending by or against any of the Constituent Corporations shall se proceedings pending by the Merger had not taken place, or the Surviving Corporation may be proceeded against or substituted in the place, or the Surviving Corporation may be proceeded against or substituted in the place all as provided in the respective laws of the State of Loaho.
- 9. Approval of Agreement: This Agreement shall be subhitted to the Shareholders of each of the Constituent Corporations at meetings called separately for that purpose, and the Merger shall become effective upon the approval of this Agreement and the Merger herein provided for by the requisite vote of the Shareholders of each of said corporations and the signing and acknowledging thereof with filing and recording of such documents as may be required under the law of the State of Idaho made thereafter. The term "effective date of this Merger" shall be the list day of July, 1975 .

 Subject to approval as required herein, which approval shall be given not later than the lst day of July, 1975 .

 The Merger to be effective as of said date if approvals.
- 10. ANYTHING HEREIN OR ELSEWHERE TO THE CONTRARY NOTWITHSTANDING, THIS ABRESHENT AND THE MERSER HEREIN PROVIDED FOR MAY BE TERMINATED AND ABANDONED AT ANY TIME BEFORE IT BECOMES EFFECTIVE, AS PROVIDED IN PARABRAPH 9 HEREOF, WITHOUT ACTION BY THE SHAREHOLDERS OF ANY OF THE CONSTITUENT CORPORATIONS, BY MUTUAL CONSERT OF THE BOARD OF DIRECTORS OF THE CONSTITUENT CORPORATIONS.
- 17. AMENDMENT WAIVER, HEADINGS: THIS AGREEMENT SUPERSORS AND CANCELS ALL PRIOR AGREEMENTS AND OTHER UNDERSTANDINGS, AND NO AMENDMENT OR TERMINATION OF THIS AGREEMENT SHALL BE BINDING UNLESS EXECUTED IN WRITING BY ALL THE PARTIES HERETO. A PARTY, HOWEVER, MAY AGREE TO EXTEND THE TIME OF PERFORMANCE OF THE OBLIGATIONS HEREIN, WAIVE ANY INACCURACIES OR OTHER VARIATIONS HEREIN, WAIVE ANY GOMPLIANCE WITH ANY PORTION HEREOF, OR WAIVE ANY NEED OF OCCURRENCE OF ANY CONDITIONS HEREIN SET FORTH. THE HEADINGS IN THIS AGREEMENT ARE PURELY FOR THE CONVENIENCE OF THE PARTIES AND SHALL NOT BE CONSIDERED PARTS OF THE AGREEMENT. NO WAIVER OF ANY PORTION OF THIS AGREEMENT SHALL BE DEEMED A WAIVER OF ANY DTHER PORTION NOR A CONTINUING WAIVER OF THE ITEM WAIVED.
- 12. BINDING EFFECT, COUNTERPART ORIGINALS: ALL THE TERMS, ASRESMENTS AND PROVISIONS HEREOF SHALL BE BINDING UPON AND INURE TO THE BENEFIT OF THE PARTIES AND

THE RESIDENCE STATE CONTENTENCE OF FREING AND RECORDING THE CONTERPART OF COUNTERPART, AND EACH SHOW COUNTERPART CHALL SE

13. GOVERNING LAW: IT IS THE UNDERSTANDING OF THE PARTIES THAT THESE ARTICLES OF MERGER MUST BE EXECUTED IN COMPLIANCE WITH THE LAWS OF THE STATE OF IDAMO, AND THE RESPECTIVE CERTIFICATES HEREAFTER HAVE BEEN MADE IN ACCORDANCE WITH THE LAWS APPLICABLE TO THE RESPECTIVE CORPORATIONS.

70	SIGN THEIR NAMES HERETO AND AFFIX THEIR
RATE SEALS HERETO, AS OF THE DATE	OF THE CERTIFICATE OF EACH CORPORATION'S
TARY.	
ATTEST:	MERCANTI LE STORES COMPANY
M. Suncan	of Officer Pr
pu	
ATTEST:	BAKER MERCANTILLE COMPANY
M. Dunson	By Detleenovy
Au	
ATTEST:	THE MERC OF BLACKFOOT
M. Dunson	BY Herrow.
ATTEST:	THE MEDO AND
M. Duncan	THE MERC, INC.
fee	BY The free way
ATTEST:	OF SHOOTS ASTRONOMY TO AND
ALLEST: M. Secretaria	GRANGER MERCANTILE COMPANY
M. Dunan	BY Theese
ATTEST:	THE MERC OF NAMPA
M. Drewson	By of steen V
M. Dunan Dec	The same of the sa
ATTEST!	ONTARIO MERCANTILE COMPANY BY FLEETENT
M. Dunan	BY THEROY
ATTEST: M. dun	
ATTEST:	WOOD RIVER MERCANT VLE COMPANY

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STATE OF	IDAHO)	85
COUNTY O	F ADA)	•
ON TH	s 3rd	DAY OF	July 19 75 BEFORE ME, THE UNDERSIGNED
A NOTARY	PUBLIC	IN AND FOR	SAID STATE, PERSONALLY APPEARED
	·		
	Н. С.	Fleenor and	M. Duncan, President and Secretary of Mercantile
			Vice President and Secretary of each constituent

OF SAID CORPORATIONS BEING ONE OF THE CORPORATIONS THAT EXECUTED THE ABOVE AND FOREGOING INSTRUMENT, AND ACKNOWLEDGED TO ME THAT EACH OF SUCH CORPORATIONS EXECUTED THE
SAME AND THAT EACH OF THEIR ACTIONS OF EXECUTING AND ACKNOWLEDGING AND DELIVERING
THIS INSTRUMENT WAS DULY AUTHORIZED BY THE BOARD OF DIRECTORS OF EACH OF SUCH CORPORA-

IN WITNESS WHEREOF, I HAVE HEREUNTO BET MY HAND AND AFFIXED MY OFFIGIAL. SEAL THE DAY AND YEAR IN THIS CERTIFICATE FIRST ABOVE WRITTEN.

NOTARY PUBLIC FOR IDAHO

RESIDING AT BOISE, IDANG

corporations

EXECUTION BY MAJORITY OF DIRECTORS

IN WITNESS WHEREOF, THE UNDERSIGNED DIRECTORS; SEING A MAJORITY OF THE BEARD OF DIRECTORS OF EACH OF THE CONSTITUENT CORPORATIONS, AND HAVING VOTED IN FAVOR OF ENTERING INTO THE FOREGOING AGREEMENT OF MERGER AT THE DIRECTORS MEETING OF THE RESPECTIVE CONSTITUENT CORPORATIONS DULY CALLED, NOTICE AND REGULARLY HELD FOR THAT PURPOSE, HAVE SIGNED THEIR NAMES HERETO AND HAVE CAUSED THEIR RESPECTIVE CORPORATE SEALS OF THE CONSTITUENT CORPORATIONS TO BE AFFIXED

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THEIR RESPECTIVE CORPORATE SEALS		UENT CORPORATIONS TO BE AFFIXED
HERETO THEY DAY OF July	19_75	
MERCANTILE STORES COMPANY		THE MERC OF NAMPA
Achleeno	Pres.	Jane Jane
M. Duncan	Se cy	M. Duncon
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/		
BAKER MERCANTILE COMBANY		ONTARIO MERCANTILE COMPANY
efesteenor	V. Pres.	Manee
M. Sungar	Se c y	M. Suncan
	ndnê _t	
THE MERC OF BLACKFOOT		WOOD RIVER MERCANT PLE COMPANY
Statlemor	V. Pres.	The Tree v. Pre
M. dunsan	Secy	M. Alexan Secy
THE MERC. INC.		
Hasleens	V. Pres.	
M. duncar	Secy	
GRANGER MERCANTHE COMPANY		
Horkeen	V. Pres.	
M duncan	Secy	

EXHIBIT B METHOD OF EXCHANGE OF CAPITAL STOCK

ALL OF THE 188UED AND OUTSTANDING STOCK OF EACH OF THE CONSTITUENT CORPORATIONS HEREIN, OTHER THAN MERCANTILE, GONSISTING OF THE STOCK AS HEREINAFTER SET FORTH, SHALL BE EXCHANGED BY MERCANTILE DELIVERING TO EACH OF SAID CORPORATIONS THEIR SHARES FOR AND IN EXCHANGE FOR ALL OF THE ABSETS OF EACH GORPORATION AND EACH OF THE SHARES OF THE CONSTITUENT CORPORATIONS BELOW WHICH CORPORATIONS DO NOT SURVIVE THE MERGER, SHALL BE CANCELLED SY THEM.

	SHARES BEING CANCELLED
BAKER MERCANTILE COMPANY	10,000
THE MERG OF BLACKFOOT	7,500
THE MERC. INC.	10,000
GRANGER MERCANTILE COMPANY	10,000
THE MERC OF NAMPA	10,000
ONTARIO MERCANTILE COMPANY	10,000
WOOD RIVER MERCANTILE COMPANY	10,000

CERTIFICATE

1. M. DUNCAN. SECRETARY OF MERCANTILE STORES COMPANY, BAKER MERCARTILE COMPANY, THE MERC OF BLACKFOOT, THE MERC, INC., GRANGER MERCANTILE COMPANY, THE MERC OF NAMPA, ONTARIO MERCANTILE COMP. NY, AND WOOD RIVER MERCANTILE COMPANY, HEREBY CERTIFY AS EUCH SECRETARY OF EACH OF SAID CORPORATIONS AND UNDER THE SEAL OF EACH OF SECH CORPORATIONS. THAT THE FOREGOING ASSESSMENT OF MERGER, HAVING BEEN FIRST DULY SIGNED BY A MAJORITY OF THE DIRECTORS OF EACH CONSTITUENT CORPORATION, WILS DULY SUBMITTED TO THE SHARE-HOLDERS OF EACH OF THE FOLLOWING CORPORATIONS, TO-WIT: MERCANTILE STORES COMPANY, BAKER MERCANTILE COMPANY, THE MERC OF BLACKFOOT, THE MERC, INC., GRANGER MERCANTILE COMPANY, THE MERC OF NAMPA, ONTARIO MERCANTILE COMPANY, AND WOOD RIVER MERCANTILE COMPANY, AT A SPECIAL MILETING OF SHAREHOLDERS CALLED SEPARATELY BY THE BOARD OF DIRECTORS OF EACH OF SAID CORPORATIONS FOR THE PURPOSE OF CONSIDERING AND TAKING ACTION UPON THE AGREEMENT, WHICH MEETINGS OF EACH GO SAID CORPORATIONS WERE MELD ON THE STA DAY OF MAY 1975 PURSUANT TO NUTICE GIVEN TO THE SHAREHOLDESS OF THE CORPORATIONS AS PROVIDED BY THE LAWS OF THE STATE OF IDAHO AND THE BY-LAWS, OR THE CONSENT OF EACH SHAREHOLDER TO SUCH MEETINGS OF EACH CORPORATION HAVING BEEN DETAINED, AND THE HOLDERS OF ALL OF THE YOTAL ISSUED AND OUTSTANDING SHARES OF EACH OF THE CORPORATIONS BEING DULY REPRESENTED AT EACH MEETING, A VOTE WAS TAKEN AT EACH MEETING FOR THE ADOPTION OF DR REJECTION OF THE MERGER AGREEMENT, AND THE HOLDERS OF ALL OF THE VOTING POWER OF ALL SHAREHOLDERS OF EACH OF SAID CORPORATIONS AT EACH MODE. ING VOTED IN FAVOR OF THE ADOPTION OF SAID MERGER AGREEMENT.

IN WITNESS WHEREOF, I HAVE HEREUNTO SET MY HARD AS SECRETARY AND AFFIRED THE SEAL OF EACH OF SAID CORPORATIONS THIS 3rd DAY OF JULY 1975

BY M. Wellsan Secretary
BAKER MERCANTILE COMPANY
BY M Dunan
Secretary THE MERC OF BLACKFOOT
THE PIERS OF BEACH OUT
By Welliam Secretary
Secretary
THE MERC, INC
BY M. Duncon
Secretary

MERCANTILE STORES COMPANY

SECRETARY

THE MERC OF NAMPA

BY

SECRETARY

ONLARIC MERCANTILE CONSONY

EV

Secretary

Secretary

WOOD RIVER MERCANTILE CONSONY