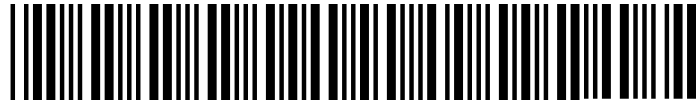


**STATE OF IDAHO***Office of the secretary of state, Lawrence Denney***ANNUAL REPORT**

Idaho Secretary of State
PO Box 83720
Boise, ID 83720-0080
(208) 334-2301
Filing Fee: \$0.00



0004659406

*For Office Use Only***-FILED-**

File #: 0004659406

Date Filed: 3/14/2022 12:41:44 PM

Entity Name and Mailing Address:

Entity Name: THERMO FISHER SCIENTIFIC INC.
Foreign Name (name in home jurisdiction): THERMO FISHER SCIENTIFIC INC.
The file number of this entity on the records of the Idaho Secretary of State is: 0000451536
Address: 168 3RD AVE
WALTHAM, MA 02451-7551

Entity Details:

Entity Status: Active-Good Standing
This entity is organized under the laws of: DELAWARE
If applicable, the old file number of this entity on the records of the Idaho Secretary of State was: C148364

The registered agent on record is:

Registered Agent: CAPITOL CORPORATE SERVICES INC
Commercial Registered Agent
Physical Address
921 S ORCHARD ST STE G
BOISE, ID 83705
Mailing Address
921 S ORCHARD ST STE G
MARY ANN QUICK
BOISE, ID 83705

Agent or Address Change

☐ Select if you are appointing a new agent.

Corporate Officers and Directors:

Name	Title	Business Address
C. MARTIN HARRIS	Director	168 THIRD AVE WALTHAM, MA 02451
DEBORA L SPAR	Director	168 THIRD AVE WALTHAM, MA 02451
DION J WEISLER	Director	168 THIRD AVENUE WALTHAM, MA 02451
JAMES MULLEN	Director	168 THIRD AVENUE WALTHAM, MA 02451
JIM P MANZI	Director	168 THIRD AVENUE WALTHAM, MA 02451
MARC N CASPER	Director	168 THIRD AVENUE WALTHAM, MA 02451
NELSON J CHAI	Director	168 THIRD AVENUE WALTHAM, MA 02451
R ALEXANDRA (ALEX) KEITH	Director	168 THIRD AVENUE WALTHAM, MA 02451



SCOTT W SPERLING	Director	168 THIRD AVENUE WALTHAM, MA 02451
THOMAS J LYNCH	Director	168 THIRD AVENUE WALTHAM, MA 02451
TYLER JACKS	Director	168 THIRD AVENUE WALTHAM, MA 02451
MARC N CASPER	President	168 THIRD AVENUE WALTHAM, MA 02451
ANTHONY H SMITH	Treasurer	168 THIRD AVENUE WALTHAM, MA 02451
KONRAD BAUER	Vice President	168 THIRD AVENUE WALTHAM, MA 02451
LISA P BRITT	Vice President	168 THIRD AVENUE WALTHAM, MA 02451
PAUL G PARKER	Vice President	168 THIRD AVENUE WALTHAM, MA 02451
RYAN SNYDER	Vice President	168 THIRD AVENUE WALTHAM, MA 02451
ANTHONY H SMITH	Vice President	168 THIRD AVENUE WALTHAM, MA 02451
DANIEL P SHINE	Vice President	168 THIRD AVENUE WALTHAM, MA 02451
DANIELLA CRAMP	Vice President	168 THIRD AVENUE WALTHAM, MA 02451
FREDERICK M LOWERY	Vice President	168 THIRD AVENUE WALTHAM, MA 02451
GIANLUCA PETTITI	Vice President	168 THIRD AVENUE WALTHAM, MA 02451
MARK P STEVENSON	Vice President	168 THIRD AVENUE WALTHAM, MA 02451
MICHAEL A BOXER	Vice President	168 THIRD AVENUE WALTHAM, MA 02451
MICHAEL D SHAFER	Vice President	168 THIRD AVENUE WALTHAM, MA 02451
MICHEL LAGARDE	Vice President	168 THIRD AVENUE WALTHAM, MA 02451
PETER SILVESTER	Vice President	168 THIRD AVENUE WALTHAM, MA 02451
SANDRA BELL POUND	Vice President	168 THIRD AVENUE WALTHAM, MA 02451
STEPHEN M WILLIAMSON	Vice President	168 THIRD AVENUE WALTHAM, MA 02451
JOSEPH HOLMES	Vice President	168 THIRD AVENUE WALTHAM, MA 02451
LARS REBIEN SORENSEN	Director	168 THIRD AVENUE WALTHAM, MA 02451
MICHAEL A BOXER	Secretary	168 THIRD AVENUE WALTHAM, MA 02451
MONICA MANOTAS	Vice President	168 THIRD AVENUE WALTHAM, MA 02451



 FANIEL TELADA	Vice President	168 THIRD AVENUE WALTHAM, MA 02451
SYED A JAFRY	Vice President	168 THIRD AVENUE WALTHAM, MA 02451
 RUBY R CHANDY	Director	168 3RD AVE WALTHAM, MA 02451-7551
 DAVID JOHNSTON	Vice President	168 3RD AVE WALTHAM, MA 02451-7551
 JOHN SOS	Vice President	168 3RD AVE WALTHAM, MA 02451-7551
 MARK SMEDLEY	Vice President	168 3RD AVE WALTHAM, MA 02451-7551

The annual report must be signed by an authorized signer of the entity.
Job Title: ASSISTANT SECRETARY

<i>JAMES E BRUNI</i>	<i>03/14/2022</i>
Sign Here	Date