

State of Idaho

Department of State.

CERTIFICATE OF AUTHORITY OF

RANGER INSURANCE MANAGERS, INC.

I, PETE T. CENARRUSA, Secretary of State of the State of Idaho, hereby certify that
duplicate originals of an Application of RANGER INSURANCE MANAGERS, INC.

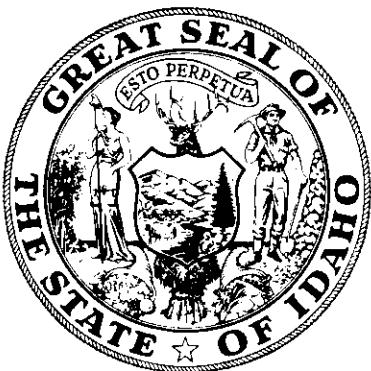
for a Certificate of Authority to transact business in this State,
duly signed and verified pursuant to the provisions of the Idaho Business Corporation Act, have
been received in this office and are found to conform to law.

ACCORDINGLY and by virtue of the authority vested in me by law, I issue this Certificate of
Authority to RANGER INSURANCE MANAGERS, INC.

to transact business in this State under the name RANGER INSURANCE MANAGERS, INC.

and attach hereto a duplicate original of the Application
for such Certificate.

Dated January 16, 1984



Pete T. Cenarrusa
SECRETARY OF STATE

Corporation Clerk

APPLICATION FOR CERTIFICATE OF AUTHORITY

To the Secretary of State of Idaho.

Pursuant to Section 30-1-110, Idaho Code, the undersigned Corporation hereby applies for a Certificate of Authority to transact business in your State, and for that purpose submits the following statement:

1. The name of the corporation is RANGER INSURANCE MANAGERS, INC.
2. *The name which it shall use in Idaho is _____
3. It is incorporated under the laws of Texas
4. The date of its incorporation is April 5, 1961 and the period of its duration is Perpetual
5. The address of its principal office in the state or country under the laws of which it is incorporated is
5333 Westheimer, Houston, Texas 77056
6. The address to which correspondence should be addressed, if different from that in item 5 _____
7. The street address of its proposed registered office in Idaho is 300 North 6th Street
Boise, Idaho 83701, and the name of its proposed registered agent in Idaho at that address is C T CORPORATION SYSTEM
8. The purpose or purposes which it proposes to pursue in the transaction of business in Idaho are:
To engage in any lawful business or activity.
9. The names and respective addresses of its directors and officers are:

Name	Office	Address
<u>See attached rider</u>		
10. The aggregate number of shares which it has authority to issue, itemized by classes, par value of shares, and shares without par value, is:

Number of Shares	Class	Par Value Per Share or Statement That Shares Are Without Par Value
<u>100,000</u>	<u>common</u>	<u>\$1.00</u>

(continued on reverse)

11. The aggregate number of its issued shares, itemized by classes, par value of shares, and shares without par value, is:

Number of Shares	Class	Par Value Per Share or Statement That Shares Are Without Par Value
<u>10,000</u>	<u>common</u>	<u>\$1.00</u>

12. The corporation accepts and shall comply with the provisions of the Constitution and the laws of the State of Idaho.

13. This Application is accompanied by a copy of its articles of incorporation and amendments thereto, duly authenticated by the proper officer of the state or country under the laws of which it is incorporated.

Dated January 9, 1984

RANGER INSURANCE MANAGERS, INC.

By Timothy

Its _____ President

and Barbara P. Blasingame

Its _____ Secretary

STATE OF TEXAS)
COUNTY OF HARRIS)
ss:)

I, Elizabeth J. Allen, a notary public, do hereby certify that on this 9th day of January, 1984, personally appeared before me Rex L. Davis, who being by me first duly sworn, declared that he is the President of RANGER INSURANCE MANAGERS, INC.

that he signed the foregoing document as President of the corporation and that the statements therein contained are true.

Elijah J. Aeon
Notary Public

*Pursuant to section 30-1-108(b)(1), Idaho Code, if the corporation assumes a name other than its true name, this application must be accompanied by a resolution of the Board of Directors to that effect.

Names and addresses of directors... (total of 4)

<u>Name</u>	<u>Address</u>	<u>Term Expires</u>	<u>Residence Address</u>
Rex Lloyd Davis	5333 Westheimer Houston, TX 77056	March 21, 1984	110 Sugarberry Circle Houston, TX 77024
Fred Bingham Warden	5333 Westheimer Houston, TX 77056	March 21, 1984	1903 Mission Creek Circle Houston, TX 77084
Evelyn Marie Houghton	5333 Westheimer Houston, TX 77056	March 21, 1984	5615 Dryad Houston, TX 77035
Warren Joseph Kvedar	5333 Westheimer Houston, TX 77056	March 21, 1984	307 E. Fair Harbor Lane Houston, TX 77079

Names, addresses and titles of officers... (total of 13)

Rex Lloyd Davis	5333 Westheimer	Houston, TX 77056	Chairman & Pres.	3/21/84	110 Sugarberry Circle Houston, TX 77024
Fred Bingham Warden	5333 Westheimer	Houston, TX 77056	Senior VP & Treas.	3/21/84	1903 Mission Creek Circle Houston, TX 77084
Evelyn Marie Houghton	5333 Westheimer	Houston, TX 77056	Senior Vice Pres.	3/21/84	5615 Dryad Houston, TX 77035
Warren Francis Didion	5333 Westheimer	Houston, TX 77056	Vice President	3/21/84	6218 Olympia Houston, TX 77057
Warren Joseph Kwedar	5333 Westheimer	Houston, TX 77056	Vice President	3/21/84	307 E. Fair Harbor Lane Houston, TX 77079
Ieland Kenyon Merwin	5333 Westheimer	Houston, TX 77056	Vice President	3/21/84	11830 S. Nottingham Circle Houston, TX 77071
Charles Alexander Taylor, Jr.	5333 Westheimer	Houston, TX 77056	Vice Pres.	3/21/84	6006 Latimer Houston, TX 77035
Thomas Wilburn Tolbert, III	5333 Westheimer	Houston, TX 77056	Vice Pres.	3/21/84	7979 Westheimer, #T-006 Houston, TX 77063
Edward Thomas Davis	5333 Westheimer	Houston, TX 77056	Controller	3/21/84	1703 Whispering Pine Missouri City, TX 77489
Barbara Pyle Blasingame	5333 Westheimer	Houston, TX 77056	Secretary	3/21/84	11611 Chesswood Drive Houston, TX 77072
Lyle Eugene Bethune	1100 Louisiana	Houston, TX 77002	Asst. Secretary	3/21/84	2707 Shakespeare Pearland, TX 77581
Donald Eugene Robertson	1100 Louisiana	Houston, TX 77002	Asst. Secretary	3/21/84	11426 Stancliff Road Houston, TX 77099
Wade Laurits Harton	1100 Louisiana	Houston, TX 77002	Asst. Treasurer	3/21/84	1015 West 41st St. Houston, TX 77018



Jan 18 1984

RECEIVED - SECRETARY OF STATE

TEXAS STATE CAPITOL

The State of Texas

SECRETARY OF STATE

The undersigned, as Secretary of State of the State of Texas, HEREBY CERTIFIES that the attached is a true and correct copy of the following described instruments on file in this office:

RANGER INSURANCE MANAGERS, INC.

ARTICLES OF INCORPORATION

APRIL 5, 1961

ARTICLES OF AMENDMENT

AUGUST 1, 1962

ARTICLES OF AMENDMENT

MAY 14, 1963

STATEMENT OF CHANGE OF REGISTERED
OFFICE OR AGENT, OR BOTH

JULY 22, 1964

ARTICLES OF AMENDMENT

NOVEMBER 15, 1965

STATEMENT OF CHANGE OF REGISTERED
OFFICE OR AGENT, OR BOTH

MARCH 30, 1966

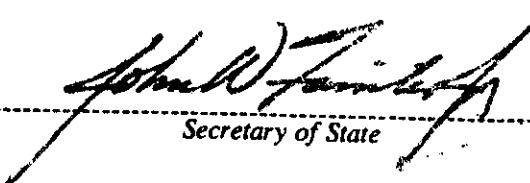
STATEMENT OF CHANGE OF REGISTERED
OFFICE OR AGENT, OR BOTH
ARTICLES OF AMENDMENT

DECEMBER 04, 1972

APRIL 3, 1980

*IN TESTIMONY WHEREOF, I have hereunto
signed my name officially and caused to be im-
pressed hereon the Seal of State at my office in
the City of Austin, this*

11th day of JANUARY, A. D. 19 84


John W. Farish
Secretary of State

ARTICLES OF INCORPORATION

OF
RANGER GENERAL AGENCY, INC.

Filed in the Office of the
Secretary of State, U. S. Texas
This 5 day of May 19
Deputy Director, Corporation Division
Pat Cain

We, the undersigned natural persons of the age of twenty-one years or more, all of whom are citizens of the State of Texas, acting as incorporators of a corporation under the Texas Business Corporation Act, do hereby adopt the following Articles of Incorporation for such corporation:

ARTICLE I

The name of the corporation is RANGER GENERAL AGENCY, INC.

ARTICLE II

The period of its duration is perpetual.

ARTICLE III

The purposes for which the corporation is organized are:

To act as general agent for one or more admitted and licensed insurance companies or carriers, other than life insurance companies or carriers, in a supervisory capacity, provided that it may not act as a local recording agent or solicitor as such terms are defined in Section 2, Article 21.14 of the Texas Insurance Code.

To manufacture, purchase or otherwise acquire, invest in, own, mortgage, pledge, sell, assign and transfer or otherwise dispose of, trade, deal in and deal with goods, wares and merchandise and personal property of every class and description.

To erect or repair any building or improvement and to accumulate and lend money for said purposes, and to purchase, sell and subdivide real property in towns, cities and villages and their suburbs not extending more than two miles beyond their limits and to accumulate and lend money for that purpose.

In general, to carry on any other business and do any other acts in connection with the foregoing and to have and exercise all powers conferred by the laws of the State of Texas upon corporations formed under the Texas Business Corporation Act, and to do any or all of the things hereinabove set forth to the same extent as natural persons might or could do.

ARTICLE IV

The aggregate number of shares which the corporation shall have authority to issue is One Hundred Thousand (100,000) shares of the par value of One Dollar (\$1.00) each.

ARTICLE V

The corporation will not commence business until it has received for the issuance of its shares consideration of the value of not less than One Thousand Dollars (\$1,000.00), consisting of money, labor done or property.

ARTICLE VI

The post office address of the corporation's initial registered office is 846 Bank of the Southwest Building, Houston 2, Texas, and the name of its initial registered agent at such address is Paul E. Martin.

ARTICLE VII

The number of directors constituting the initial board of directors is nine (9), and the names and addresses of the persons who are to serve as directors until the first annual meeting of shareholders or until their successors be elected and qualify are:

R. F. Teichgraeber	4508 Oakshire Houston 27, Texas
T. J. Barlow	35 Willowend Houston 24, Texas
Howard Doyle	4314 Silverwood Drive Houston 35, Texas
B. B. McMenamy	5603 Sanford Houston 35, Texas
S. H. Gibson	5414 Carew Houston 35, Texas
Alfred R. Fathman	10115 Kittrell Houston 34, Texas
Billy P. McReynolds	1250 Althea Drive Houston 18, Texas
James S. Heeter	1506 Caywood Houston 24, Texas
Dalton L. Eastland	6011 Beldart Houston 33, Texas

The board of directors shall have the power to alter, amend or repeal the bylaws of the corporation or to adopt new bylaws.

ARTICLE VIII

The names and addresses of the incorporators are:

Spencer Letts 732 Bank of the Southwest Bldg.
Houston 2, Texas

Paul E. Martin 846 Bank of the Southwest Bldg.
Houston 2, Texas

IN WITNESS WHEREOF, we have hereunto set our hands this
3rd day of April, 1961.

Spencer Letts
Spencer Letts

Paul E. Martin
Paul E. Martin

Don C. McDonald
Don C. McDonald

THE STATE OF TEXAS 6

COUNTY OF HARRIS

I, the undersigned, a Notary Public, do hereby certify that on this 3rd day of April, 1961, personally appeared before me Spencer Letts, Paul E. Martin and Don C. McDonald, who each being by me first duly sworn, severally declared that they are the persons who signed the foregoing document as incorporators and that the statements therein contained are true.

Notary Public in and for
Harris County, Texas

EVELYN NEWTON
Notary Public, in and for Harris County, Texas
My Commission Expires June 1, 1961

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ARTICLES OF AMENDMENT

TO THE
ARTICLES OF INCORPORATION
OF

RANGER GENERAL AGENCY, INC.

Filed in the Office of the Secretary of State of Texas	
This	day of
1962	
Robert J. Johnson	
Director, Charter Division	

Pursuant to the provisions of Art. 4.04 of the Texas Business Corporation Act, the undersigned corporation adopts the following Articles of Amendment to its Articles of Incorporation which changes the name of the corporation:

ARTICLE ONE. The name of the corporation is Ranger General Agency, Inc.

ARTICLE TWO. The following amendment to the Articles of Incorporation was adopted by the shareholders of the corporation on July 30, 1962.

The amendment changes Article I of the original Articles of Incorporation and Article I is hereby amended to read as follows:

ARTICLE I

"The name of the corporation is ANDERCLAY INSURANCE MANAGERS, INC."

ARTICLE THREE. The number of shares of the corporation outstanding at the time of such adoption was ten thousand (10,000); and the number of shares entitled to vote thereon was ten thousand (10,000).

ARTICLE FOUR. The number of shares voted for such amendment was ten thousand (10,000); and the number of shares voted against such amendment was none.

Dated July 30, 1962.

RANGER GENERAL AGENCY, INC.

By hus S. Hill
Its President

and A. R. Johnson
Its Secretary

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THE STATE OF TEXAS]

COUNTY OF HARRIS]

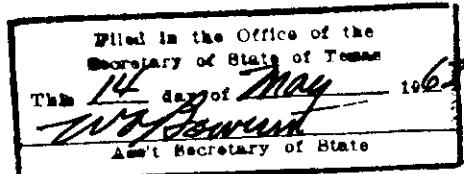
I, Lily Thrix, a Notary Public, do hereby certify that on this 30th day of July, 1962, personally appeared before me Frank L. Nees, who declared he is President of the corporation executing the foregoing document, and being first duly sworn, acknowledged that he signed the foregoing document in the capacity therein set forth and declared that the statements therein contained are true.

IN WITNESS WHEREOF, I have hereunto set my hand and seal the day and year before written.

Lily Thrix

Notary Public in and for
Harris County, Texas

ARTICLES OF AMENDMENT
TO THE
ARTICLES OF INCORPORATION
OF
ANDERCLAY INSURANCE MANAGERS, INC.



Pursuant to the provisions of Art. 4.04 of the Texas Business Corporation Act, the undersigned corporation adopts the following Articles of Amendment to its Articles of Incorporation which changes the purpose clause of the corporation:

ARTICLE ONE. The name of the corporation is AnderClay Insurance Managers, Inc.

ARTICLE TWO. The following amendment to the Articles of Incorporation was adopted by the shareholders of the corporation on May 6, 1963.

The amendment changes Article III of the original Articles of Incorporation and Article III is hereby amended to read as follows:

"ARTICLE III

"The purposes for which the corporation is organized are:

"To be the underwriting manager or general manager of associations or pools of insurance companies, and of individual companies, and to act as general agent for one or more admitted and licensed insurance companies or carriers, other than life insurance companies or carriers, in a supervisory capacity, and (to receive and place applications for fire, casualty, hail, marine, accident, health, and all other and related lines of insurance, as well as reinsurance, in such supervisory capacity,) and to act as a reinsurance broker, provided that it may not act as a local recording agent or solicitor as such terms are defined in Section 2, Article 21.14, Texas Insurance Code, nor act as a life insurance agent as such term is defined in the Texas Insurance Code.

"To act as the attorney-in-fact for a reciprocal or interinsurance exchange organized and operating under the provisions of Chapter 19, Texas Insurance Code.

"To manufacture, purchase or otherwise acquire, invest in, own, mortgage, pledge, sell, lease, assign and transfer or otherwise dispose of, trade, deal in or deal with goods, wares and merchandise and personal property of every class and description.

E-1 *sk*

"To erect or repair any building or improvement and to purchase, sell and subdivide real property in towns, cities and villages and their suburbs not extending more than two miles beyond their limits.

"In general, to carry on any other business and do any other acts in connection with the foregoing and to have and exercise all powers conferred by the laws of the State of Texas upon corporations formed under the Texas Business Corporation Act, and to do any or all of the things hereinabove set forth to the same extent as natural persons might or could do."

ARTICLE THREE. The number of shares of the corporation outstanding at the time of such adoption was ten thousand (10,000); and the number of shares entitled to vote thereon was ten thousand (10,000).

ARTICLE FOUR. The number of shares voted for such amendment was ten thousand (10,000); and the number of shares voted against such amendment was none.

Dated May 6, 1963.

ANDERCLAY INSURANCE MANAGERS, INC.

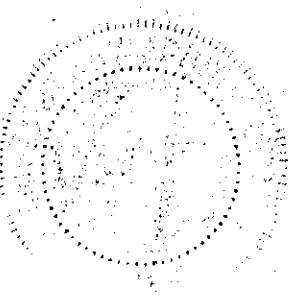
By Fred L. Hillis
Its President
And Wynona S. Karp
Its Secretary

THE STATE OF TEXAS }
COUNTY OF HARRIS }

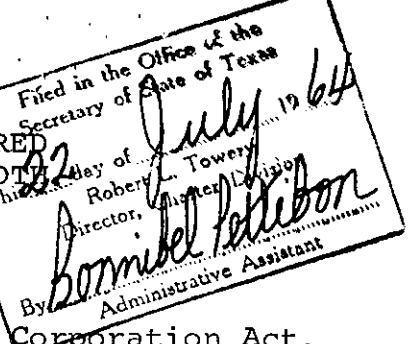
I, Lie Lie Hillis, a Notary Public, do hereby certify that on this 6th day of May, 1963, personally appeared before me FRED L. HILLIS, who declared he is President of the corporation executing the foregoing document, and being first duly sworn, acknowledged that he signed the foregoing document in the capacity therein set forth and declared that the statements therein contained are true.

IN WITNESS WHEREOF, I have hereunto set my hand and seal the day and year before written.

Lie Lie
Notary Public in and for
Harris County, T E X A S.



STATEMENT OF CHANGE OF REGISTERED
OFFICE OR REGISTERED AGENT, OR BOTH



To the Secretary of State
of the State of Texas

Pursuant to the provisions of the Texas Business Corporation Act, the undersigned corporation, organized under the laws of the State of Texas, submits the following statement for the purpose of changing its registered office or its registered agent, or both, in the State of Texas:

1. The name of the Corporation is AnderClay Insurance Managers, Inc.
2. The post office address of its present registered office is 846 Bank of the Southwest Building, Houston 2, Texas.
3. The post office address to which its registered office is to be changed is P. O. Box 2807, 908 Melrose Building, Houston, Texas, 77001.
4. The name of its present registered agent is PAUL E. MARTIN.
5. The name of its successor registered agent is WILLIAM D. SUHR.
6. The post office address of its registered office and the postoffice address of the business office of its registered agent, as changed, will be identical.
7. Such change was authorized by resolution duly adopted by its Board of Directors.

Dated July 8, 1964.

ANDERCLAY INSURANCE MANAGERS, INC.

By: C. R. Rathbun
C. R. Rathbun, President.

And: William D. Suhr
William D. Suhr, Secretary.

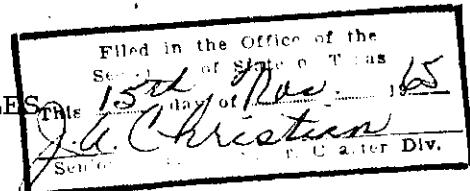
STATE OF TEXAS)
COUNTY OF HARRIS)

I, Eleanor Tircuit, a Notary Public, do hereby certify that on this 20th day of July, 1964, personally appeared before me C. R. Rathbun, who being by me first duly sworn, declared that he is the President of AnderClay Insurance Managers, Inc., that he signed the foregoing document as President of the Corporation, and that the statements therein contained are true.

Eleanor Tircuit
Notary Public in and for
Harris County, Texas.
My Commission Expires:
June 1, 1965.

SEAL

ARTICLES OF AMENDMENT TO THE ARTICLES
OF INCORPORATION
OF
ANDERCLAY INSURANCE MANAGERS, INC.



Pursuant to the provisions of Article 4.04 of the Texas Business Corporation Act, the undersigned corporation adopts the following Articles of Amendment to its Articles of Incorporation which changes the name of the Corporation to RANGER INSURANCE MANAGERS, INC.

ARTICLE ONE: The name of the Corporation is AnderClay Insurance Managers, Inc.

ARTICLE TWO: The following amendment to the Articles of Incorporation was adopted October 29, 1965, by unanimous vote of the Stockholders of the Corporation consisting of 10,000 shares outstanding and entitled to vote.

The Amendment changes Article 1 of the original Articles of Incorporation and Article 1 is hereby amended to read as follows:

ARTICLE 1

"The name of the corporation is RANGER INSURANCE
MANAGERS, INC."

Dated November 11, 1965.

ANDERCLAY INSURANCE MANAGERS, INC.

By: G. R. Rankin
President.

And: William D. Lohr
Secretary.

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STATE OF TEXAS)
)
COUNTY OF HARRIS)

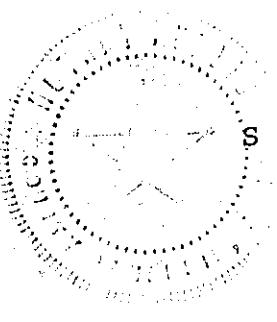
I, Eleanor Tircuit, a Notary Public, do hereby certify that on this 11th day of November, 1965, personally appeared before me C. R. Rathbun, who declared he is President of the Corporation executing the foregoing document, and being first duly sworn, acknowledged that he signed the foregoing document in the capacity therein set forth and declared that the statements therein contained are true.

IN WITNESS WHEREOF, I have hereunto set my hand and seal the day and year before written.

Eleanor Tircuit
Eleanor Tircuit, Notary Public
in and for Harris County, Texas.

My Commission Expires:
June 1, 1967.

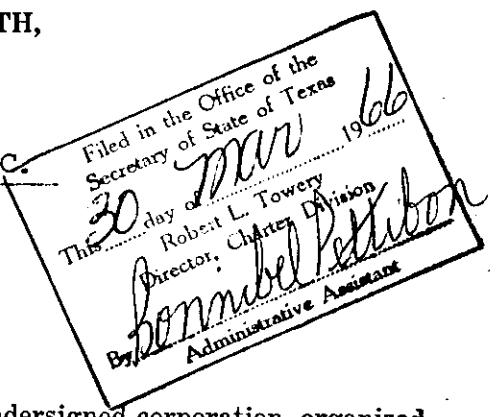
S E A L



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STATEMENT OF CHANGE OF REGISTERED
OFFICE OR REGISTERED AGENT, OR BOTH,
OF

RANGER INSURANCE MANAGERS, INC.



To the Secretary of State
of the State of Texas:

Pursuant to the provisions of the Texas Business Corporation Act, the undersigned corporation, organized under the laws of the State of Texas, submits the following statement for the purpose of changing its registered office or its registered agent, or both, in the State of Texas:

1. The name of the corporation is Ranger Insurance Managers, Inc.
- * 2. The post office address of its present registered office is P.O. Box 2807, 908 Melrose Bldg., Houston, Texas, 77001
- * 3. The post office address to which its registered office is to be changed is No change
4. The name of its present registered agent is William D. Suhr
5. The name of its successor registered agent is Garret W. Roerink
6. The post office address of its registered office and the post office address of the business office of its registered agent, as changed, will be identical.
7. Such change was authorized by resolution duly adopted by its board of directors.

Dated March 23, 1966,

By E. R. Rathbun

Its President

STATE OF Texas }
COUNTY OF Harris }

I, Eleanor Tircuit, a notary public, do hereby certify that on this 23d day of March, 19 66, personally appeared before me C. R. Rathbun who being by me first duly sworn, declared that he is the President of Ranger Insurance Managers, Inc., that he signed the foregoing document as President of the corporation, and that the statements therein contained are true.

Eleanor Tircuit
Notary Public
In and for Harris County, Texas.
My Commission expires June 1, 1967.

* (Give street or building address, as well as city or town.)

(P)

STATEMENT OF CHANGE OF REGISTERED
OFFICE OR REGISTERED AGENT, OR BOTH,
OF

RANGER INSURANCE MANAGERS, INC.

FILED
In the Office of the
Secretary of State of Texas

DEC 24 1972

To the Secretary of State
of the State of Texas:

Pursuant to the provisions of the Texas Business Corporation Act, the undersigned corporation, organized under the laws of the State of Texas submits the following statement for the purpose of changing its registered office or its registered agent, or both, in the State of Texas:

1. The name of the corporation is RANGER INSURANCE MANAGERS, INC.
- * 2. The post office address of its present registered office is P. O. Box 2807, 908 Melrose Bldg., Houston, Texas
- * 3. The post office address to which its registered office is to be changed is 811 Dallas Avenue, c/o C T Corporation System, Houston, Texas 77002
4. The name of its present registered agent is Garrett W. Roerink
5. The name of its successor registered agent is C T CORPORATION SYSTEM
6. The post office address of its registered office and the post office address of the business office of its registered agent, as changed, will be identical.
7. Such change was authorized by resolution duly adopted by its board of directors.

Dated September 28, 19 72.

RANGER INSURANCE MANAGERS, INC.

By Barbara Blasingame

Its Executive Vice President

and David Randolph

Its Secretary

STATE OF TEXAS

COUNTY OF HARRIS

I, Barbara Blasingame, a notary public, do hereby certify that on this 9th day of November, 19 72, personally appeared before me Rex L. Davis who being by me first duly sworn, declared that he is the Executive Vice President of Ranger Insurance Managers, Inc., that he signed the foregoing document as Executive Vice President of the corporation, and that the statements therein contained are true.

Barbara Blasingame
Notary Public

BARBARA BLASINGAME
Notary Public in and for Harris County, Texas
My Commission Expires June 1, 1973
Bonded By Alexander Lovett, Lawyers Surety Corp.

*(Give street or building address, as well as city or town.)

(TEXAS - 2229 - 2/12/71)

ARTICLES OF AMENDMENT

TO THE

ARTICLES OF INCORPORATION

OF

FILED
In the Office of the
Secretary of State of Texas

APR - 3 1980

RANGER INSURANCE MANAGERS, INC.

CLERKING
Corporation Division

Pursuant to the provisions of Article 4.04 of the Texas Business Corporation Act, the undersigned corporation adopts the following Articles of Amendment to its Articles of Incorporation which changes the purpose clause of the corporation:

ARTICLE ONE. The name of the corporation is Ranger Insurance Managers, Inc.

ARTICLE TWO. The following amendment to the Articles of Incorporation was adopted by the shareholder of the corporation on March 26, 1980.

The amendment changes Article III of the original Articles of Incorporation and Article III is hereby amended to read as follows:

"ARTICLE III."

"The purposes for which the corporation is organized are:

"To be the underwriting manager or general manager of associations or pools of insurance companies, and of individual companies, and to act as general agent for one or more admitted and licensed, or non-admitted and unlicensed, insurance companies or carriers, including life insurance companies or carriers, in a supervisory capacity, and to receive and place applications for fire, casualty, hail, marine, accident, health, life, and all other and related lines of insurance, as well as reinsurance, in such supervisory capacity, and to act as a reinsurance broker, provided that it may not act as a local recording agent or solicitor as such terms are defined in Section 2, Article 21.14, Texas Insurance Code, nor act as a life insurance agent as such term is defined in the Texas Insurance Code.

"To act as the attorney-in-fact for a reciprocal or interinsurance exchange organized and operating under the provisions of Chapter 19, Texas Insurance Code.

"To manufacture, purchase or otherwise acquire, invest in, own, mortgage, pledge, sell, lease, assign and transfer or otherwise dispose of, trade, deal in or deal with goods, wares and merchandise and personal property of every class and description.

"To erect or repair any building or improvement and to purchase, sell and subdivide real property in towns, cities and villages and their suburbs not extending more than two miles beyond their limits.

"In general, to transact any or all lawful business, for which corporations may be incorporated under the Texas Business Corporation Act."

ARTICLE THREE. The number of shares of the corporation outstanding at the time of such adoption was ten thousand (10,000); and the number of shares entitled to vote thereon was ten thousand (10,000).

ARTICLE FOUR. The sole shareholder of the ten thousand (10,000) shares of stock entitled to vote gave its duly executed written consent to such amendment.

Dated: 3-31-80

RANGER INSURANCE MANAGERS, INC.

BY: Rex L. Davis
Its President

AND: Barbara P. Blasingame
Its Secretary

THE STATE OF TEXAS)
) ss.
COUNTY OF HARRIS)

I, Philomena White, a Notary Public, do hereby certify that on this 31st day of March, 1980, personally appeared before me REX L. DAVIS, who declared he is President of the corporation executing the foregoing document, and being first duly sworn, acknowledged that he signed the foregoing document in the capacity stated and that the facts stated therein are true.

IN WITNESS WHEREOF, I have hereunto set my hand and seal the day and year before written.

Philomena White
Notary Public in and for
Harris County, T E X A S

(SEAL)

THE STATE OF TEXAS)
) ss.
COUNTY OF HARRIS)

I, Philomena White, a Notary Public, do hereby certify that on this 31st day of March, 1980, personally appeared before me BARBARA P. BLASINGAME, who declared she is Secretary of the corporation executing the foregoing document, and being first duly sworn, acknowledged that she signed the foregoing document in the capacity stated and that the facts stated therein are true.

IN WITNESS WHEREOF, I have hereunto set my hand
and seal the day and year before written.

Philomena White

Notary Public in and for
Harris County, T E X A S

(SEAL)