

ARTICLES OF INCORPORATION
OF
ZARA, INC.

FILED EFFECTIVE
2003 MAY 28 AM 8:27

The undersigned, acting as incorporator of a corporation under the Idaho Business
Corporation Act, adopt the following Articles of Incorporation for such corporation.

SECRETARY OF STATE
STATE OF IDAHO

FIRST: The name of the corporation shall be ZARA, INC.

SECOND: The period of its duration is perpetual.

THIRD: The corporation is organized for the purpose of wholesale automobile sales
and further for the purpose of engaging in all lawful business for which corporation may be
incorporated under the Idaho Business Corporation Act.

FOURTH: The aggregate number of shares which the corporation shall have authority
to issue is 200 shares with a no par value.

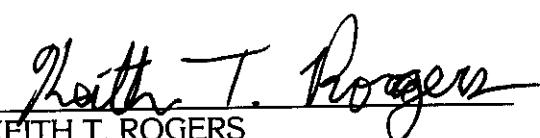
FIFTH: The transfer of the shares of the corporation is restricted and such restriction
is specified in the bylaws of the corporation.

SIXTH: The address of the initial registered office of the corporation is 106 West 43rd,
Bldg. C, Boise, Idaho, 83714, and the name of its initial registered agent at such address is
Keith T. Rogers.

SEVENTH: The number of directors constituting the initial board of directors of the
corporation is one (1), and the names and addresses of the persons who are incorporators and
who are to serve as directors until the first annual meeting of shareholders or until their
successors are elected and shall qualify are:

Keith T. Rogers
2744 South Moultrie Avenue
Boise, Idaho 83709

DATED this 22nd day of May, 2003.


KEITH T. ROGERS

IDAHO SECRETARY OF STATE
05/28/2003 05:00
CK: 5440 CT: 166298 BH: 682912
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C 149382

STATE OF IDAHO)
: ss.
COUNTY OF Ada)

I hereby certify that on this 22nd day of May, 2003, personally appeared before me Keith T. Rogers, who, being by me first duly sworn, declared that he is the incorporator of Zara, Inc and that the statements therein contained are true to the best of his information and belief.

