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State of Idaho

Department of State

CERTIFICATE OF INCORPORATION OF

PARKER FORD, INC.

I, PETE T. CENARRUSA, Secretary of State of the State of Idaho, hereby certify that duplicate originals of Articles of Incorporation for the incorporation of the above named corporation, duly signed pursuant to the provisions of the Idaho Business Corporation Act, have been received in this office and are found to conform to law.

ACCORDINGLY and by virtue of the authority vested in me by law, I issue this Certificate of Incorporation and attach hereto a duplicate original of the Articles of Incorporation.

Dated: January 11, 1994



Pete T. Cenarrusa
SECRETARY OF STATE

By *Ara Suibel*

PREPARED IN DUPLICATE ORIGINAL

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ARTICLES OF INCORPORATION

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 SECRETARY OF STATE

PARKER FORD, INC.
 An Idaho Corporation

THE UNDERSIGNED, acting as incorporators of a corporation under the Idaho Business Corporation Act, adopt the following Articles of Incorporation for such corporation:

ARTICLE I.

The name of the corporation is PARKER FORD, INC.

ARTICLE II.

The period of the corporation's duration is perpetual.

ARTICLE III.

The purpose for which the corporation is organized is the transaction of any or all lawful business for which corporations may be incorporated under the Idaho Business Corporations Act.

ARTICLE IV.

The aggregate number of shares which the corporation shall have authority to issue is TEN THOUSAND SHARES (10,000) with a par value of ONE DOLLAR (\$1.00) per share, common stock.

ARTICLE V.

The address of the initial registered office of the corporation is 470 Kathleen, Coeur d'Alene, ID 83814, and the name of its initial registered agent at such address is Douglas M. Parker.

ARTICLE VI.

The number of directors constituting the initial board of directors of the corporation is TWO, and the names and addresses of the persons who are to serve as directors until the first annual meeting of shareholders or until their successors are elected and shall qualify are:

Douglas M. Parker 470 Kathleen, Coeur d'Alene, ID 83814
 Shirley Parker 470 Kathleen, Coeur d'Alene, ID 83814

ARTICLE VII.

The names and addresses of each incorporator are as follow:

Douglas M. Parker 470 Kathleen, Coeur d'Alene, ID 83814

Shirley Parker 470 Kathleen, Coeur d'Alene, ID 83814

DATED this 10th day of January, 1994.



Douglas M. Parker



Shirley Parker

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