

CERTIFICATE OF INCORPORATION OF

DDN - IRON HORSE OF IDAHO, INC.

I, PETE T. CENARRUSA, Secretary of State of the State of Idaho, hereby certify that duplicate originals of Articles of Incorporation for the incorporation of the above named corporation, duly signed pursuant to the provisions of the Idaho Business Corporation Act, have been received in this office and are found to conform to law.

ACCORDINGLY and by virtue of the authority vested in me by law, I issue this Certificate of Incorporation and attach hereto a duplicate original of the Articles of Incorporation.

Dated:

August 5, 1987



SECRETARY OF STATE

ARTICLES OF INCORPORATION

Executed by the undersigned for the purpose of forming an Idaho Business Corporation under TITLE 30 Chapter 1 of CLSI.

SECRETARY OF STATE

The name of the corporation shall be from Horse of Idaho, Inc. 29A Spruce Street, Mt. Home AFB, Idaho 83648.

The period of existence is Perpetual.

The purpose or purposes for which the corporation is organized is to sell and distribute, multi-purpose truck bumpers, including the sale of electric winches.

The number of shares which it shall have authority to issue, itemized; by class, par value of shares, shares without par value and series, if a any, within each class are:

\$1.00 par value per share

The preferences, limitations, duration and relative rights of each class or series of stock:

only common shares, 20,000 at par value of \$1.00 per share.

The address of its registered office is 29A Spruce Street, Mt. Home AFB, Idaho 83648 and the name of its registered agent at this address is:

B. Duane Spencer

The number of directors constituting the initial board is 3 and the names and addresses of the persons who are to serve as directors are:

NAME ADDRESS 29A Spruce St., Mt. Home AFB, Idaho 83648 B. Duane Spencer Daniel J. Spencer Rt. 1 Box 795, Mt. Home, Idaho 03047 Nancy R. Spencer 29A Spruce St., Mt. Home AFB, Idano 03040 The names and addresses of the incorporators are: NAME ADDRESS 29A Spruce St., Mt. Home AFB, Idaho 03040 B. Duane Spencer Daniel J. Spencer Rt. 1 Box (95, Mt. Home, Idaho 0304) 29A Spruce St., Mt. Home AFB, Idaho 03040 Nancy R. Spencer ALL INCORPORATORS MUST SIGN BELOW AND SIGNATURES MUST BE NOTARIZED. These articles may be amended in manner authorized by law at the time of amendment. Executed in duplicate on thes 4 2 way or any, 1987. STATE OF IDAHO Subscribed and sworn to me this 4th day or August, 187.

My commission expires: 5.30-92