

State of Idaho

Department of State

CERTIFICATE OF AUTHORITY OF ALAMO RENT-A-CAR, INC.

I, PETE T. CENARRUSA, Secretary of State of the State of Idaho, hereby certify that
duplicate originals of an Application of _____

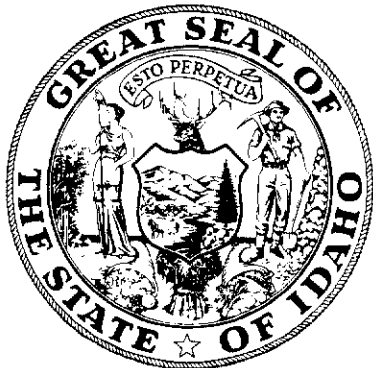
_____ for a Certificate of Authority to transact business in this State,
duly signed and verified pursuant to the provisions of the Idaho Business Corporation Act, have
been received in this office and are found to conform to law.

ACCORDINGLY and by virtue of the authority vested in me by law, I issue this Certificate of
Authority to _____

to transact business in this State under the name _____

_____ and attach hereto a duplicate original of the Application
for such Certificate.

Dated July 6, 1987



Pete T. Cenarrusa

SECRETARY OF STATE

Sandra Matthews

Corporation Clerk

APPLICATION FOR CERTIFICATE OF AUTHORITY

(Profit Corporation)

To the Secretary of State of Idaho

Pursuant to Section 30-1-110, Idaho Code, the undersigned Corporation hereby applies for a Certificate of Authority to transact business in your State, and for that purpose submits the following statement:

1. The name of the corporation is ALAMO RENT-A-CAR, INC.

The name which it shall use in Idaho is _____

(To be used only when required to avoid a conflict with a name already on file. Must be accompanied by a Board of Directors resolution adopting assumed name in Idaho.)

2. It is incorporated under the laws of Florida

4. The date of its incorporation is February 9th, 1983 and the period of its duration is perpetual

5. The address of its principal office in the state or country under the laws of which it is incorporated is

1401 S. Federal Highway, Ft. lauderdale, Florida 33316

6. The address to which correspondence should be addressed, if different from that in item 5.

7. The street address of its proposed registered office in Idaho is 300 North 6th Street

Boise, Idaho 83701

, and the name of its proposed registered agent in Idaho at that address is C T CORPORATION SYSTEM

8. The purpose or purposes which it proposes to pursue in the transaction of business in Idaho are:

automobile rentals and to engage in any lawful act or activity.

9. The names and respective addresses of its directors and officers are:

Name	Office	Address
SEE ATTACHED LIST		

(continued on reverse)

ALAMO RENT A CAR, INC.

COMPANY OFFICERS

CORPORATE HEADQUARTERS
STREET ADDRESS:

1401 S. Federal Highway
Ft. Lauderdale, FL. 33316

MAILING ADDRESS:

P.O. Box 22776
Ft. Lauderdale, FL. 33335

PHONE:

(305)522-0000

Michael S. Egan
President and Chief Executive Officer

Michael H. Cole
Executive Vice President and Chief Financial Officer and Treasurer and
Assistant Secretary

Macdonald Clark
Executive Vice President and Chief Operating Officer

Joseph P. Thompson
Senior Vice President - Product Management

Norman D. Tripp
Secretary

William H. Kelly
Assistant Secretary

Robert E. Pickup, Jr.
Vice President - Finance and Administration

Robert Coffey
Vice President - Market Planning

Philip S. Shailer
Vice President - Corporate Planning & Development

Eduardo Coloma
Vice President - Product Delivery

State of Florida



Department of State

RECEIVED
SECRETARY OF STATE
JUN 6 11 31 AM '87

I certify from the records of this office that ALAMO RENT-A-CAR, INC. is a corporation organized under the laws of the State of Florida, filed on February 9, 1973.

The document number of this corporation is 418683.

I further certify that said corporation has paid all fees due this office through December 31, 1986, and its status is active.

Given under my hand and the
Great Seal of the State of Florida,
at Tallahassee, the Capital, this the
26th day of June, 1987.



George Firestone
Secretary of State