

CERTIFICATE OF INCORPORATION

I, ARNOLD WILLIAMS, Secretary of State of the State of Idaho, and legal custodian of the corporation records of the State of Idaho do hereby certify that the original of the articles of incorporation of

IDAHO G. R. KINNEY CO., INC.,

was filed in the office of the Secretary of State on the

Twentieth

day

of September

A.D. One Thousand Nine Hundred

Sixty-one

and

duly recorded on Film No. 114 of Record of Domestic Corporations, of the State of Idaho, and that the said articles contain the statement of facts required by Section 30-103, Idaho Code.

I FURTHER CERTIFY, That the persons executing the articles and their associates and successors are hereby constituted a corporation, by the name hereinbefore stated, for

perpetual existence from the date hereof, with its registered office in this State located at

Boise

in the County of

Ada.

IN TESTIMONY WHEREOF, I have hereunto set my hand and affixed the Great Seal of the State. Done at Boise City, the Capital of Idaho, this **20th** day of **September**, A.D., 191.

Secretary of State.

ARTICLES OF INCORPORATION

OF

IDAHO G. R. KINNEY CO., INC.

* * * * *

KNOW ALL MEN BY THESE PRESENTS, That we, the undersigned, all of whom are of full age, and at least two of whom are citizens of the United States of America, have this day voluntarily associated ourselves together for the purpose of forming a corporation under the laws of the State of Idaho.

AND WE HEREBY CERTIFY:

FIRST: That the name of the corporation shall be IDAHO G. R. KINNEY CO., INC.

SECOND: That the purposes for which it is formed shall be:

To buy, sell, manufacture and deal in boots, shoes, slippers, hosiery and rubbers, leather findings, accessories and materials in connection with or incidental to the manufacture, sale, purchase and dealing in any and all of the aforesaid goods, wares and merchandise relating to, being a part of, or essential

to the carrying on of a general shoe business in any of its branches, either wholesale or retail; to operate, conduct, acquire, buy, sell or lease stores or chains of stores for the wholesale or retail sale, purchase or dealing in the aforesaid materials or merchandise; to acquire, by purchase or otherwise, sell, exchange and deal in, dress, tan, treat, dye and in all ways prepare for market or use, hides, pelts, skins and furs of all kinds; to finish, buff, treat, dye and in all ways work upon leather of all kinds; to manufacture leather goods and articles made wholly or partly from skins or furs and any or all of the products or by-products of the tanning business; to buy or otherwise acquire, hold, lease, sell, exchange, mortgage, pledge or otherwise dispose of any real estate or real property or personal property, rights, franchises or good will; to subscribe to, purchase or otherwise acquire or to guarantee or to become surety in respect to the stock, bonds, or other securities and obligations of this corporation or of any other corporation, whether foreign or domestic, or of any partnership, association, trustee, group, individual, or entity, in which or in the business, obligations or welfare of which, this corporation may have an interest of any kind; in general, to carry on any business in connection with the foregoing in this state and in other states, territories and dependencies of the United States and in foreign countries and to have and exercise all of the powers conferred upon corporations formed in this state.

To manufacture, purchase or otherwise acquire, own,

mortgage, pledge, sell, assign and transfer, or otherwise dispose of, to invest, trade, deal in and deal with, goods, wares and merchandise and real and personal property of every class and description.

To acquire, and pay for in cash, stock or bonds of this corporation or otherwise, the good will, rights, assets and property, and to undertake or assume the whole or any part of the obligations or liabilities of any person, firm, association or corporation.

To acquire, hold, use, sell, assign, lease, grant licenses in respect of, mortgage, or otherwise dispose of letters patent of the United States or any foreign country, patent rights, licenses and privileges, inventions, improvements and processes, copyrights, trade-marks and trade names, relating to or useful in connection with any business of this corporation.

To acquire, purchase, guarantee, hold, mortgage, own, vote, sell, pledge and/or otherwise dispose of and deal in shares, bonds, securities and debentures and other evidences of indebtedness of other corporations, domestic or foreign.

To borrow or raise moneys for any of the purposes of the corporation and, from time to time, without limit as to amount, to draw, make, accept, endorse, execute and issue promissory notes, drafts, bills of exchange, warrants, bonds, debentures and other negotiable or non-negotiable instruments and evidences of indebtedness, and to secure the payment of any thereof and of the interest thereon by mortgage upon or pledge, conveyance or assignment in

trust of the whole or any part of the property of the corporation, whether at the time owned or thereafter acquired and to sell, pledge or otherwise dispose of such bonds or other obligations of the corporation for its corporate purposes.

To conduct business in this state, other states, the District of Columbia, the territories and colonies of the United States, and in foreign countries, and to have one or more offices and places of business out of this state, and to acquire, receive, hold, purchase, lease, mortgage, dispose of, and/or convey real and personal property situate out of this state.

In general, to carry on any other business in connection with the foregoing, whether manufacturing or otherwise, and to have and exercise all the powers conferred by the laws of Idaho upon corporations formed under the laws of the State of Idaho, and to do any or all of the things hereinbefore set forth to the same extent as natural persons might or could do.

The objects and purposes specified in the foregoing clauses shall, except where otherwise expressed, be in nowise limited or restricted by reference to, or inference from, the terms of any other clause in these articles of incorporation, but the objects and purposes specified in each of the foregoing clauses of this article shall be regarded as independent objects and purposes.

THIRD: That this corporation is to have perpetual existence.

FOURTH: That the location and post-office address of its registered office in the State of Idaho shall be $711\frac{1}{2}$ Bannock Street, Boise, Idaho.

FIFTH: The total number of shares of stock which the corporation shall have authority to issue shall be fifty (50) shares of the par value of One Hundred Dollars (\$100.00) each, amounting in the aggregate to Five Thousand Dollars (\$5,000.00).

SIXTH: The names and post-office addresses of the subscribers and the number of shares and class of stock subscribed for by each, are as follows:

NAMES	POST-OFFICE ADDRESS	NUMBER OF SHARES
WILLIAM T. CAHILL	120 Broadway, New York 5, N.Y.	8
OWEN P. LEONARD	120 Broadway, New York 5, N.Y.	1
HERBERT R. GRITMON	120 Broadway, New York 5, N.Y.	1

SEVENTH: In furtherance, and not in limitation of the powers conferred by statute, the board of directors is expressly authorized:

To authorize and cause to be executed mortgages and liens upon the real and personal property of the corporation.

To set apart out of any of the funds of the corporation available for dividends a reserve or reserves for depreciation and depletion and losses of every character, or to abolish any

such reserves in the manner allowed by the laws of the State of Idaho.

When and as authorized by the affirmative vote of the holders of a majority of the stock issued and outstanding having voting power given at a shareholders' meeting duly called for that purpose, the board of directors shall have power and authority to sell, lease or exchange all the assets of the corporation, other than its franchise of being a corporation, upon such terms and conditions and for such consideration, which may be in whole or in part shares of stock in any other corporation or corporations, as its board of directors shall deem expedient and for the best interests of the corporation.

EIGHTH: Fully paid shares of the stock of the corporation shall not be subject to assessment.

NINTH: This corporation reserves the right to amend, alter, change or repeal any provision contained in these articles of incorporation, in the manner now or hereafter prescribed by statute, and all rights conferred upon shareholders herein are granted subject to this reservation.

IN WITNESS WHEREOF, we do make and execute this certificate in triplicate, this 19th day of September, A.D. 1961.

STATE OF NEW YORK)
COUNTY OF NEW YORK)

On this 19th day of September, A.D. 1961, before me, FREDERICK FARRAN, a Notary Public, personally appeared WILLIAM T. CAHILL, OWEN P. LEONARD and HERBERT R. GRITMON, known to me to be the persons whose names are subscribed to the within instrument and acknowledged to me that they executed the same.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal the day and year in this certificate first above written.

(SEAL)

FREDERICK FARRAN
NOTARY PUBLIC, State of New York
No. 52-6237150
Qualified in Suffolk County
Cardinate filed in New York County
Expires March 30, 1962