

ARTICLES OF INCORPORATION
OF

KAREN CLARK, INC.

08 MAY -5 AM 8:44

SECRETARY OF STATE
STATE OF IDAHO

FILED EFFECTIVE

WE, THE UNDERSIGNED, being natural persons of full age, all of whom are natural citizens of the United States of America, do hereby voluntarily associate ourselves for the purpose of forming a corporation under Title 30, Chapter 1, Idaho Code, and other applicable laws of the State of Idaho.

FIRST

The name of the corporation is and shall be Karen Clark, Inc.

SECOND

The purpose of the corporation are as follows:

To engage in the writing, sales, and/or publication of books.

To engage in all types of lawful business activity.

To buy and sell, export, import, lease, exchange and generally deal in real and personal property of every class and description.

To manufacture, purchase, or otherwise acquire, own, mortgage, pledge, sell, assign and transfer, or otherwise dispose of, to invest, trade, deal in and with goods, wares and merchandise.

To act as agents for the purchase, sale, and handling of goods, wares, merchandise and literary properties of any and all types and descriptions for the account of the corporation or factor, agent, procurer, or otherwise for or on behalf

C178435

of another.

To manufacture, repair, replace, produce or otherwise acquire, alter or repair merchandise of every class, nature and description, whether as principal or agent, whether now known or hereafter to be discovered or invented.

To build structures and facilities of all kinds and descriptions.

To deal in stocks, bonds, or other securities, investments including the purchase and sale of the same, and in particular to purchase and sell, deal in or trade stocks issued by this corporation, and to acquire its own stock in such a manner and upon such terms and conditions as the Board of Directors may determine to be in the best interest of the corporation.

To purchase, lease, mortgage, deal in or with all and every class and kind of real estate.

To likewise do all and everything necessary, suitable and proper for the accomplishment of any of the purposes or the attainment of any of the objects or the furtherance of any of the powers hereinbefore set forth, either along or in association with other corporations, firms or individuals, and to enter into, make, perform and carry out contracts of every kind and for any lawful purpose, without limit as to amount, with any person, firm, association, corporation, municipality, state or government, or any subdivision or district thereof, and to do every other act or acts, thing or things incidental or appurtenant to or growing out of or connected with the aforesaid objects or purposes or any part or parts thereof,

provided the same be not inconsistent with the laws under which this corporation is organized.

The purposes specified herein shall be construed both as purposes and powers and shall be in no wise limited or restricted by reference to, or inference from, the terms of any other clause in this or any other article, but the purposes and powers specified in each of the clauses herein shall be regarded as independent purposes and powers, and the enumeration of specific purposes and powers shall not be construed to limit restrict in any manner the meaning of general terms or of the general powers of the corporation; nor shall the expression of one thing be deemed to exclude another, although it be of like nature not expressed.

THIRD

The duration of this corporation shall be perpetual.

FOURTH

The location of the registered office of the corporation in the State of Idaho, 904 N. Middleton Road, Nampa, Idaho 83651-7512. Mailing / post office address of the registered office of the corporation is 904 N. Middleton Road, Nampa, Idaho 83651-7512. The name of the registered agent for the corporation is Karen J. Clark whose physical address is 904 N. Middleton Road, Nampa, Idaho 83651-7512, and whose mailing / post office address is 904 N. Middleton Road, Nampa, Idaho 83651-7512.

FIFTH

The total authorized number of shares is 1,000 having no par value.
The stock of the corporation is of but one class: Common. Shares are nonassessable by or on behalf of the corporation.

SIXTH

The names and post office address of the incorporators, and the number of shares of stock subscribed each, are as follows:

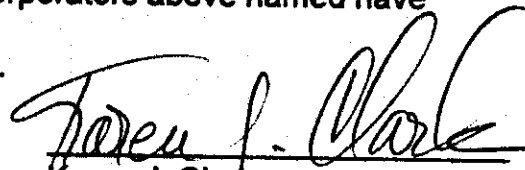
<u>NAMES</u>	<u>ADDRESSES</u>	<u>SHARES</u>
Karen J. Clark	904 N. Middleton Road, Nampa, Idaho 83651-7512	100
Lena Cook	1111 North 15 th Street Boise, Idaho	N/A


Said persons shall also constitute the initial Board of Directors who shall serve until the first meeting of incorporators.

SEVENTH

The power to repeal and amend By-Laws and adopt new By-Laws shall rest with the Board of Directors by a majority vote of the Directors.

IN WITNESS WHEREOF, the incorporators above named have signed their names this 8 day of April, 2008.



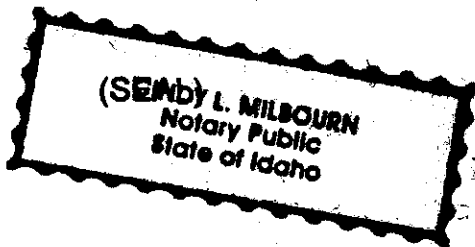
Karen J. Clark


Lena Cook

STATE OF IDAHO)
) ss.
County of Campa)

On this 8 day of April, 2008, before me the undersigned Notary Public in and for said State, personally appeared Karen J. Clark, known to me to be the person whose name is subscribed to the foregoing instrument and acknowledged to me that she executed the same.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal the day and year first above written.

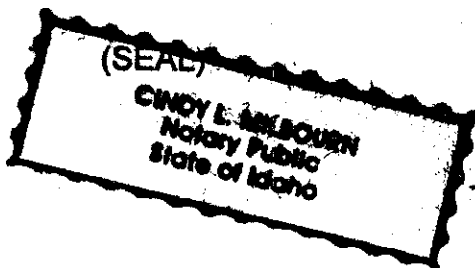


Cindy Milbourn
Notary Public
Residing at Wampa ID
My Commission expires 2-12-13

STATE OF IDAHO)
) ss.
County of Campa)

On this 8 day of April, 2008, before me the undersigned Notary Public in and for said State, personally appeared Lena Cook, known to me to be the person whose name is subscribed to the foregoing instrument and acknowledged to me that she executed the same.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal the day and year first above written.



Cindy Milbourn
Notary Public
Residing at Wampa ID
My Commission expires 2-12-13