

No. C 74050 Return to: SECRETARY OF STATE 700 WEST JEFFERSON PO BOX 83720 BOISE, ID 83720-0080 NO FILING FEE IF RECEIVED BY DUE DATE	Due no later than October 31, 2006 Annual Report Form 1. Mailing Address: <u>FRANCHISE SYSTEMS, INC.</u> <u>ELMER'S PANCAKE & STEAK HOUSE, INC.</u> <u>BRUCE DAVIS</u> Dennis Waldron <u>P.O. BOX 16938</u> <u>PORTLAND, OR 97292 0938</u> *letter sent	2. Registered Agent and Office NO PO BOX C T CORPORATION SYSTEM 300 NORTH SIXTH STREET BOISE, ID 83701 3. <u>New</u> Registered Agent Signature
--	---	---

4. Corporations: Enter Names and Business Addresses of President, Secretary and Directors.

Office held	Name	Street or P.O. Address	City	State	Zip
President	Dennis Waldron	11802 SE Stark St.	Portland OR		97216
Vice Pres.	Gerald A. Scott	11802 SE Stark St.	Portland OR		97216
Secretary	Dennis R. Miller	11802 SE Stark St.	Portland OR		97216
Director	William W. Service	11802 SE Stark St.	Portland OR		97216
Director	Tom Connor	11802 SE Stark St.	Portland OR		97216
Director	Don Woolley	11802 SE Stark St.	Portland OR		97216
Director	Cordy Jensen	11802 SE Stark St.	Portland OR		97216
Director	Richard Williams	11802 SE Stark St.	Portland OR		97216
Director	Bruce Davis	11802 SE Stark St.	Portland OR		97216

5. Organized Under the Laws of:

 OREGON
 C 74050

6.
 Signature Dennis R. Miller Date 8/8/06
 Name (Typed or Printed) Dennis R. Miller Title Secretary

Issued 08/01/2006

Do Not Tape or Staple

200610006538