

CERTIFICATE OF AUTHORITY **OF**

BIG O DEVELOPMENT, INC.

I, PETE T. CENARRUSA, Secretary of State of the State of Idaho, hereby certify that
duplicate originals of an Application of BIG O DEVELOPMENT, INC.
for a Certificate of Authority to transact business in this State
duly signed and verified pursuant to the provisions of the Idaho Business Corporation Act, have
been received in this office and are found to conform to law.
ACCORDINGLY and by virtue of the authority vested in me by law, I issue this Certificate of
Authority toBIG O DEVELOPMENT, INC.
to transact business in this State under the name BIG O DEVELOPMENT, INC.
and attach hereto a duplicate original of the Application
for such Certificate.

Dated December 20, 1990



SECRETARY OF STATE

APPLICATION FOR CERTIFICATE OF AUTHORITY

(Profit Corporation)

	Dia 0 01-	mmant Tas	by applies for a Ceralicate wing statement SEGRETARY
. The name of the corporation	on is	pnent, inc.	
The name which it shall use	in Idaho is		
(To be used only when red Board of Directors resoluti	uired to avoid a conflict with	rith a name already on file in Idaho.)	e. Must be accompanied by
It is incorporated under the	laws of Colorado		
The date of its incorporation	n is 12/13/88		and the period of its duration
is Perpetual			
The address of its principal	office in the state or count	ry under the laws of whic	h it is incorporated is
11755 E. Peakview	Ave., Englewood, C	olorado 80111	•
The address to which corre	spondence should be addre	ssed, if different from tha	t in item 5.
		300 No-th 6	h S44
The street address of its pro	-	aho is 300 North 61	n Street
Boise, Idaho 8370	1		am d Alan
			and the name of its proposed
registered agent in Idaho at			- -
	that address isCTCO	RPORATION SYSTEM	
The purpose or purposes w	that address isCTCO	RPORATION SYSTEM n the transaction of busin	
The purpose or purposes w Development, owner	that address is CTCOI hich it proposes to pursue in rship and leasing on	RPORATION SYSTEM n the transaction of busing for real property.	
The purpose or purposes w	that address is CTCOI hich it proposes to pursue in rship and leasing on	RPORATION SYSTEM n the transaction of busing for real property.	
The purpose or purposes w Development, owner	that address is CTCOI hich it proposes to pursue in rship and leasing on	RPORATION SYSTEM In the transaction of busing Freal property. d officers are:	
The purpose or purposes w Development, owner The names and respective a	that address is CTCOI hich it proposes to pursue i rship and leasing or iddresses of its directors an Office Chairman	RPORATION SYSTEM In the transaction of busing Freal property. d officers are:	ess in Idaho are:
The purpose or purposes w Development, owner The names and respective a	that address is CTCOI hich it proposes to pursue i rship and leasing or iddresses of its directors an	RPORATION SYSTEM In the transaction of busing For real property. d officers are:	ess in Idaho are: ddress v Ave.
The purpose or purposes w Development, owner The names and respective a	that address is CTCOI hich it proposes to pursue i rship and leasing or ddresses of its directors an Office Chairman Sole Director	RPORATION SYSTEM In the transaction of busing the real property. d officers are: A 11755 E. Peakvier	ess in Idaho are: ddress Ave. ado 80111
The purpose or purposes w Development, owner The names and respective a Name Steven P. Cloward	that address isCTCOI hich it proposes to pursue i rship and leasing or ddresses of its directors an Office Chairman Sole Director President & CFO	n the transaction of busing real property. d officers are: A 11755 E. Peakvier Englewood, Colora	ess in Idaho are: ddress v Ave. ado 80111 v Ave.
The purpose or purposes w Development, owner The names and respective a Name Steven P. Cloward	that address is CTCOI hich it proposes to pursue i rship and leasing or iddresses of its directors an Office Chairman Sole Director President & CFO Vice President	RPORATION SYSTEM In the transaction of busing Freal property. d officers are: A 11755 E. Peakvier Englewood, Colore 11755 E. Peakvier	ess in Idaho are: ddress v Ave. ado 80111 v Ave.

	Name	Office	Address
Ro	obert L. Puckett	Asst. Secretary	11755 E. Peakview Ave.
			Englewood, Colorado 80111
TO UP	Teigen	Secretary	11755 E. Peakview Ave.
	1 ·	-	Englewood, Colorado 80111
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			

	ne corporation accepts and aho.	i shall comply with the pro	ovisions of the Constitution and the laws of the State
1d 11. Ti	aho. nis Application is accompa	anied by a certificate of Co	
1d 11. Ti	aho. nis Application is accompa oper officer of the state	anied by a certificate of Co	orporate Status or Existence, duly authenticated by t
ld ll. Ti pr	aho. nis Application is accompa oper officer of the state	anied by a certificate of Co te or country under the	orporate Status or Existence, duly authenticated by to laws of which it is incorporated. evelopment, Inc.
ld ll. Ti pr	aho. nis Application is accompa oper officer of the state	anied by a certificate of Co te or country under the 1990 Big O Do	orporate Status or Existence, duly authenticated by to laws of which it is incorporated.
ld ll. Ti pr	aho. nis Application is accompa oper officer of the state December / G 1	anied by a certificate of Co te or country under the 1990 Big O Do	orporate Status or Existence, duly authenticated by to laws of which it is incorporated. evelopment, Inc.
ld ll. Ti pr	aho. nis Application is accompa oper officer of the state December / G	anied by a certificate of Cote or country under the 1990 Big O Do By Dis D. Brooks Visuand	evelopment, Inc. (Corporation Name) Ce President/ Vice President (please specify)
ld ll. Ti pr	aho. his Application is accompand oper officer of the state. December / December Denni Phili	By By Dooks Visionical D. Brooks Visionical By Dooks Visionical Brooks Visionical Br	erporate Status or Existence, duly authenticated by the laws of which it is incorporated. evelopment, Inc. (Corporation Name)
Id II. Ti pr Dated:	aho. his Application is accompand oper officer of the state. December /	anied by a certificate of Cote or country under the 1990 Big O Do By Dis D. Brooks Visuand	evelopment, Inc. (Corporation Name) Ce President/ Vice President (please specify)
Id II. Ti pr Dated:	aho. his Application is accompand oper officer of the state. December /	Big O Do By Dooks Visuand D. Teigen) Second Description of the control of the	evelopment, Inc. (Corporation Name) Ce President/VicePresident (please specify) Its Secretary (Australia (please specify))
Id II. The present of the present o	aho. his Application is accompand oper officer of the state. December /	Big O Do By By Big O Do By D. Brooks Visuand D. Teigen Ss: R. Hayne	evelopment, Inc. (Corporation Name) President/ XICK President (please specify) Its Secretary (Austrant Secretary) , a notary public, do hereby certify that of
STATI COUN I,	aho. his Application is accompand oper officer of the state of the st	Big O Do By Big O Do By By By By By By By By By B	evelopment, Inc. (Corporation Name) (Corpora
STATE COUN I, this	aho. his Application is accompand to the state of the st	Big O Do By Big O Do By By By By By Brooks Visuand Brooks Visuand	(Corporation Name) Ce President/ Xico Position (please specify)

Beth R. Hayne My Commission expires
Notary Public 12/10/94

SECRETARY OF STAN

CONSENT TO USE OF NAME

Big O Tires, Inc.	a corporation
organized under the laws of the State of <u>Nevada</u>	, hereby
consents to the organization-qualification of Big O Development,	Inc.
in the State of	
IN WITNESS WHEREOF, the said Big O Tires, INc.	
has caused this consent to be executed by its	president
and attested under its corporate seal by its secretary, thi	s 15 day of
December 19 90 .	
Tires Big O Development, Inc.	
By Dennis D. Brooks Vi	ce President
Attest:	
Philip J. Teigen Secretary	

(GENERAL - 500 - 7/1/90)

(SEAL)

55



in a



DEPARTMENT OF STATE

CERTIFICATE

I, NATALIE MEYER, Secretary of State of the State of Colorado hereby certify that

According to the records of this office

BIG O DEVELOPMENT, INC. (COLORADO CORPORATION)

has complied with the applicable provisions of the laws of the State of Colorado and on this date is in good standing and authorized and competent to transact business or to conduct its affairs within this state.

Dated: DECEMBER 18, 1990

SECRETARY OF STATE