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SECRETARY OF STATE  
STATE OF IDAHO

ARTICLES OF INCORPORATION  
OF  
J & O CATTLE CO.

The undersigned, acting as incorporator of the corporation under the Idaho Business Corporation Act, adopts the following Articles of Incorporation for such corporation:

FIRST: The name of the corporation is J & O CATTLE CO.

SECOND: The period of its duration is perpetual.

THIRD: The purpose or purposes for which the corporation is organized are: the transaction of any or all lawful business for which corporations may be incorporated under the Idaho Business Corporation Act.

FOURTH: The initial registered agent is Richard L. Jordan. The address of the initial registered office of the corporation is Rt. 1, Box 66-K, Withington Creek, Salmon, ID 83467.

FIFTH: The aggregate number of shares which the corporation shall have authority to issue is 1,000 shares, without par value.

SIXTH: The names and addresses of the persons who are to serve as directors until the first annual meeting of shareholders or until their successors are elected and shall qualify are:

<u>NAME</u>	<u>ADDRESS</u>
Richard L. Jordan	Rt. 1, Box 66-K Salmon, ID 83467
William C. Oakley	6028 W. Hollilynn Boise, ID 83709

SEVENTH: The name and address of each incorporator is:

<u>NAME</u>	<u>ADDRESS</u>
Richard L. Jordan	Rt. 1, Box 66-K Salmon, ID 83467

IDAHO SECRETARY OF STATE  
01/04/1999 09:00  
CK: 6653 CT: 78590 BH: 175187  
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DATED: 12-31, 1998.

Richard L. Jordan  
Richard L. Jordan, Incorporator

STATE OF IDAHO           )  
                                  ) SS  
County of Lemhi        )

On this 31st day of Dec., 1998, before me, the undersigned, a Notary Public in and for said State, personally appeared RICHARD L. JORDAN, known to me to be the person whose name is subscribed to the within instrument and acknowledged to me that he executed the same.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal, the day and year in this certificate first above written.

Susan E. Ziehl  
Notary Public for Idaho  
Residing at Salmon, Idaho  
Commission Expires: 9-4-99