



# ARTICLES OF ORGANIZATION LIMITED LIABILITY COMPANY

(Instructions on back of application)

08 APR 23 AM 8:28

SECRETARY OF STATE  
STATE OF IDAHO

1. The name of the limited liability company is:

Cougar Venture Capital, LLC

2. The street address of the initial registered office is:

1270 Gold Hill Rd., Princeton, ID 83857

and the name of the initial registered agent at the above address is:

John T. Sweeney

3. The mailing address for future correspondence is:

1270 Gold Hill Rd., Princeton, ID 83857

4. The limited liability company will be:

Manager-managed ☐ or Member-managed ☒ (please check the appropriate box)

5. If manager-managed, list the name(s) and address(es) of at least one initial manager.  
If member-managed, list the name(s) and address(es) of at least one initial member.

Name

Address

John T. Sweeney

1270 Gold Hill Rd., Princeton, ID 83857

Thomas L. Reinhardt

530 W. Olympic Pl. #201, Seattle, WA 98119

Douglas E. Kikendall

530 W. Olympic Pl. #201, Seattle, WA 98119

6. Signature of at least one person responsible for forming the limited liability company:

Signature: J. T. Sweeney

Typed Name: John T. Sweeney

Capacity: Member

Signature: \_\_\_\_\_

Typed Name: \_\_\_\_\_

Capacity: \_\_\_\_\_

Secretary of State use only

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Web Form

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04/23/2008 05:00  
CK: 3052 CT: 225230 BH: 1111444  
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