No. C 106906	Due no later than Jul 31, 2003 Annual Report Form		2. Registered Agent and Office NO PO BOX  CT CORPORATION SYSTEM	
NO.				
Return to: SECRETARY OF STATE	1. Mailing Address - Correct in	this box, if applicable	300 N 6TH ST	
700 WEST JEFFERSON	DILLARD'S, INC. WILLIAM DILLARD II		BOISE, ID 83701	
PO BOX 83720	1600 CANTRELL RD		BOISE, ID 65701	
BOISE, ID 83720-0080			3. New Registered Agent Signature	İ
NO FILING FEE IF	LITTLE ROCK, AR 72201			İ
BEACH OF BY DISE DATE		( D )	number of Directors	
4. Corporations: Enter Name	es and Business Addresses	of President, Secretal		
Office held Name		<u>City</u>		
Office new 1	a Marildom Pallard TT	1600 Cantrell Ro	oad Little Rock, Ar 72201	
CEO/Chairman of Board		1600 Comtroll Pa	oad Little Rock, AR 72201	
President	Alex Dillard			
Secretary	Paul J. Schroeder	1600 Cantrell Ro	oad, Little Rock, AR 72201	Ţ
Board Member	James I. Freeman	1600 Cantrell Ro	oad, Little Rock, AR 72201	1
Board Member		1600 Controll P	oad, Little Rock, AR 72201	1
Vice President	Phillip R. Watts	1600 Cantleii K	oau, Errere men,	
5. Organized Under the Laws of:	6.	le (LA Dalle	Date July 18, 20	03
DELAWARE	Signature +	of Money	Date <u>July 18, 20</u>	-
C 106906	Name (Typed or Ph	illip R. Watts	Title <u>VP of Tax</u>	
105/00/0000			17	'16
Issued 05/02/2003	Do Not 18	ape or Staple	و المعالية المعالية المعالية المعالية المعالية المعالية المعالية المعالية المعالية المعالية المعالية المعالية	

Due no later than Jul 31, 2003

2. Registered Agent and Office NO PO BOX