



**CERTIFICATE OF INCORPORATION  
OF**

**STEERING SAFETY SYSTEMS, INC.**

I, PETE T. CENARRUSA, Secretary of State of the State of Idaho, hereby certify that duplicate originals of Articles of Incorporation for the incorporation of the above named corporation, duly signed pursuant to the provisions of the Idaho Business Corporation Act, have been received in this office and are found to conform to law.

ACCORDINGLY and by virtue of the authority vested in me by law, I issue this Certificate of Incorporation and attach hereto a duplicate original of the Articles of Incorporation.

Dated: December 3, 1987



*Pete T. Cenarrusa*

SECRETARY OF STATE

by: *Debra Hanks*

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SEC. OF STATE

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**ARTICLES OF INCORPORATION  
OF  
STEERING SAFETY SYSTEMS, INC.**

**KNOW ALL MEN BY THESE PRESENTS:**

**WE, the undersigned, being citizens of the United States, and being persons of full legal age, have this day, voluntarily associated ourselves together for the purpose of forming a domestic corporation, under and pursuant to the laws of the State of Idaho, and do hereby certify:**

**FIRST: The name of this corporation shall be STEERING SAFETY SYSTEMS, INC.**

**SECOND: The purposes for which this corporation is being formed are as follows:**

**a. To engage in any lawful business activity for which corporations may be organized under the laws of Idaho, including, but not limited to, the manufacturing, marketing and selling of steering stabilizers, truck parts, and related products at both the retail and wholesale levels.**

**b. To do and perform any act, matter or thing necessary, proper or convenient for the accomplishment for the purpose of the corporation.**

**THIRD:** The period of existence and duration of the life of this corporation shall be perpetual.

**FOURTH:** The location and post office address of the registered office and agent of the corporation in the state of Idaho shall be:

Office: Steering Safety Systems, Inc.  
2015 North Midland Blvd.  
Nampa, Idaho 83651

Agent: Robert S. Skyles  
2015 North Midland Blvd.  
Nampa, Idaho 83651

**FIFTH:** This corporation is authorized to issue one class of shares of capital stock to be designated as common stock. The total number of shares of said stock which this corporation shall be authorized to issue is one hundred (100) shares. Said stock shall have no par value.

**SIXTH:** The names and post office addresses of each of the incorporators of this corporation are as follows:

Robert S. Skyles  
2015 North Midland Blvd.  
Nampa, Idaho 83651

R. Spencer Skyles  
520 Caldwell Blvd.  
Nampa, Idaho 83651

David J. Ferdinand, II  
1116 Inverness Drive  
Nampa, Idaho 83651

The said incorporators shall constitute the initial board of directors of the corporation until the first annual meeting of shareholders or until their successors be elected and qualified.

SEVENTH: The capital stock of this corporation shall be non-assessable and the private property of the shareholders of this corporation and shall not be liable for the debts, obligations and liabilities of this corporation.

EIGHTH: The number of directors of this corporation shall be at least three (3) and such additional number as the directors may determine from time to time by the by-laws of the corporation.

IN WITNESS WHEREOF, for the purposes of forming this corporation under the laws of the State of Idaho, we, the undersigned, constituting the incorporators of this corporation, have executed these Articles of Incorporation this 30th day of November, 1987.

  
ROBERT S. SKYLES

  
R. SPENCER SKYLES

  
DAVID J. FERDINAND, II