State of Idaho

Office of the Secretary of State

CERTIFICATE OF AUTHORITY
OF

LANDSTAR RANGER, INC. File number C 129026

I, PETE T. CENARRUSA, Secretary of State of the State of Idaho, hereby certify that an Application for Certificate of Authority to transact business in this State, duly executed pursuant to the provisions of the Idaho Business Corporation Act, have been received in this office and are found to conform to law.

ACCORDINGLY and by virtue of the authority vested in me by law, I issue this Certificate of Authority to transact business in this State attach hereto a duplicate of the Application for such Certificate.

Dated: May 24, 1999

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Pet / Cemeruse SECRETARY OF STATE

By Cymother &



APPLICATION FOR CERTIFICATE

	OF (In	AUTHORITY (structions on Back of	For Profit)	AY ZI			
То	the Secretary of State of Idaho: The undersigned Corporation applies						
1.	The name of the corporation isI		STATE OF IDAH	2: 27 STA E			
2.	The name which it shall use in Idaho	is <u>Landstar R</u>	anger, Inc.				
3.	. It is incorporated under the laws of <u>Delaware</u> .						
4.	Its date of incorporation is 02/25/1983						
5. The address of its principal office is 4057 Carmichael Avenue							
		Jacksonville,	FL 32207	•			
6.	The address to which correspondence	The address to which correspondence should be addressed, if different from item 5, is					
	C/O Corporate Tax Department, 4160 Woodcock Dr., JAX, FL						
·							
7.	The street address of its registered office in Idaho is \$\frac{\$\frac{1}{2}\text{0}\te						
	ID 83701	ered agent in idano at ti	iat address is <u>CT_COTDOT</u>	acton System			
8.	The names and respective business addresses of its directors and officers are:						
	Name	Office	Address				
	See Attached List						
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				· · · · · · · · · · · · · · · · · · ·			
	Dated:		Customer Acct # :				
	Landstor Pancer Inc		(if using pre-paid account of State	te use only			
	Landstar Ranger, Inc.		Secretary of State				
	By Man		1 9 190.88 = 198.0	00 AUTH PRO # 2			
	Vice President		ACApmB	6			

(specify capacity of signer)

C129026

Landstar Ranger, Inc. Board of Directors

Name	Address
Jeffrey C. Crowe, Chairman	4160 Woodcock Drive Jacksonville, FL 32207
Henry H. Gerkens	4160 Woodcock Drive Jacksonville, FL 32207
Gary W. Hartter	4057 Carmichael Avenue

Landstar Ranger, Inc. Officers

Jacksonville, FL 32207

<u>Title</u> President	Name Gary W. Hartter	Address 4057 Carmichael Avenue Jacksonville, FL 32207
Vice President – Finance	Ruth C. Day	4057 Carmichael Avenue Jacksonville, FL 32207
Vice President – Operations	Jay Follardori	4057 Carmichael Avenue Jacksonville, FL 32207
Vice President – Risk Management/Quality Control	Brian P. Doran	4057 Carmichael Avenue Jacksonville, FL 32207
Vice President – Safety Services	Patrick O'Malley	4057 Carmichael Avenue Jacksonville, FL 32207
Vice President – Sales & Pricing	Ronald Currey	4057 Carmichael Avenue Jacksonville, FL 32207
Vice President – Contractor & Agency Development	Andrew A. Staier	4057 Carmichael Avenue Jacksonville, FL 32207
Vice President - Business Development	Bill Yost	4057 Carmichael Avenue Jacksonville, FL 32207

Title Vice Presidents	<u>Name</u> William Chapman	Address 4057 Carmichael Avenue Jacksonville, FL 32207
	Robert C. LaRose	4160 Woodcock Drive Jacksonville, FL 32207
	Ron Moore	4057 Carmichael Avenue Jacksonville, FL 32207
	Charlie Piatt	4057 Carmichael Avenue Jacksonville, FL 32207
	James E. Rohrbaugh	4057 Carmichael Avenue Jacksonville, FL 32207
Vice President & Treasurer	Henry H. Gerkens	4160 Woodcock Drive Jacksonville, FL 32207
Vice President & Secretary	Michael L. Harvey	4160 Woodcock Drive Jacksonville, FL 32207

State of Delaware

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STATE OF IDALIAN

I, EDWARD J. FREEL, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY "LANDSTAR RANGER, INC." IS DULY INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS, OF THE MINETEENTH DAY OF MAY, A.D. 1999.

AND I DO HEREBY FURTHER CERTIFY THAT THE ANNUAL REPORTS HAVE BEEN FILED TO DATE.

AND I DO HEREBY FURTHER CERTIFY THAT THE FRANCHISE TAXES

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Edward | Ereel, Secretary of State

*AUTHENTIGATION

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DATE

05-19-99