

CERTIFICATE OF AUTHORITY OF

RYDER DRIVER LEASING, INC.

duplicate originals of an Application ofRYDER_DRIVER_LEASING, INC.
for a Certificate of Authority to transact business in this State.
duly signed and verified pursuant to the provisions of the Idaho Business Corporation Act, have
been received in this office and are found to conform to law.
ACCORDINGLY and by virtue of the authority vested in me by law, I issue this Certificate of
Authority to RYDER DRIVER LEASING, INC.
to transact business in this State under the name RYDER DRIVER LEASING. INC.
and attach hereto a duplicate original of the Application
for such Certificate.
Dated October 1, 1984
Dated October 1, 1984 Report Concrete Concre

Corporation Clerk

APPLICATION FOR CERTIFICATE OF AUTHORITY

The aggregate number of shares without par value Number of Shares	f shares which it has authority, is: Class	to issue, itemized by classes, . Par Value Per Share or S	
	SEE ATTACHED LIST		
The names and respective Name	e addresses of its directors and Office		ress
			ivities related
all activities	s which it proposes to pursue in permitted by a corpor	the transaction of business in ation for profit, inc	Idaho are: luding, but not
registered agent in Idaho	at that address is	CT CORPORATION SYST	rem .
Boise, Idaho	33701	and the	name of its proposed
The street address of its	proposed registered office in Ic	laho is 300 North 6th S	treet
P.O. Box 0208	16 - Miami, Floric	ia 33102-0816	
			m 5
3600 N.W. 82n	d Avenue - Miami,	Florida 33166	
		ountry under the laws of whi	ch it is incorporated is
		, o J	and the period of its
		102	
	Florida		
*The name which it sha	ll use in Idaho isRTDER	DRIVER LEASING, I	NL.
STATE	PVDED	DDIVED LEASING T	
	ation is RYDER DRIV		
	*The name which it sha It is incorporated under The date of its incorporated under The date of its incorporated under The address of its print 3600 N.W. 82n The address to which corporated unders of its print 3600 N.W. 82n The address to which corporated unders of its print Boise, Idaho 8 registered agent in Idaho The purpose or purposes all activities to, engage in the street understand the purpose or purposes to, engage in the street understand the purpose or purposes to, engage in the street understand the purpose or purposes all activities to, engage in the street understand the	*The name which it shall use in Idaho is RYDER It is incorporated under the laws of Florida The date of its incorporation is March 2, 19 duration is Perpetual The address of its principal office in the state or company of the state of	*The name which it shall use in Idaho is RYDER DRIVER LEASING, I It is incorporated under the laws of Florida The date of its incorporation is March 2, 1983 duration is Perpetual The address of its principal office in the state or country under the laws of white 3600 N.W. 82nd Avenue - Miami, Florida 33166 The address to which correspondence should be addressed, if different from that in ite P.O. Box 020816 - Miami, Florida 33102-0816 The street address of its proposed registered office in Idaho is 300 North 6th S. Boise, Idaho 83701 , and the registered agent in Idaho at that address is CT CORPORATION SYST The purpose or purposes which it proposes to pursue in the transaction of business in all activities permitted by a corporation for profit, incto, engage in the business of leasing drivers and all act. The names and respective addresses of its directors and officers are: Name Office Addresses SEE ATTACHED LIST

Numbe	r of Shares	Class	Par Value Per Share or Statement That Shares Are Without Par Value
60 shares		common	no par value
	•		• • • • •
			\$ 6
2. The corp State of	poration accepts a Idaho.	and shall comply with	the provisions of the Constitution and the laws of the
3. This App of the sta	olication is accompate or country of i	panied by a certificate of neorporation. (The certi-	f corporate existence or status, issued by the proper officer ificate should not be over 90 days old)
Dated	Septemb	er 26th	, 1984
		and	Edwin A. Huston Its Vice President Jeffrey J. Murph Its Assistant Secretary
TATE OF _	Florida)	
OUNTY OF	Dade) ss:)	
I,E	Beverly Bay	ne	, a notary public, do hereby certify that on
nis26 t	thday	of September	, 19 <u>84</u> , personally appeared before
neEo	iwin A. Hus	ton	, who being by me first duly sworn, declared that he
the Vi	ice Preside	ent of	Ryder Driver Leasing, Inc.
OTARY PUBLIC	I the foregoing doc erein contained ar C STATE OF FLORIDA ON EXPIRES MAY 29	e true.	President of the corporation and that the

^{*}Pursuant to section 30-1-108(b)(1), Idaho Code, if the corporation assumes a name other than its true name, this application must be accompanied by a resolution of the Board of Directors to that effect.

RYDER DRIVER LEASING, INC.

OFFICERS

M. ANTHONY BURNS	CHAIRMAN OF THE BOARD
DONALD W. ESTES	PRESIDENT
C. ROBERT CAMPBELL	EXECUTIVE VICE PRESIDENT
TERRY W. KENNEDY	EXECUTIVE VICE PRESIDENT
DONALD F. MAYER	EXECUTIVE VICE PRESIDENT
ROBERT E. BUTZ	VICE PRESIDENT
THOMAS C. CARDILE	VICE PRESIDENT
WILLIAM W. DEES	VICE PRESIDENT
JAMES T. DIXON	VICE PRESIDENT
RONALD H. DUNBAR	VICE PRESIDENT
LYNN R. GORMAN	VICE PRESIDENT
JAMES M. HERRON	VICE PRESIDENT & SECRETARY
HARMON F. HOFFMANN	VICE PRESIDENT
EDWIN A. HUSTON	VICE PRESIDENT
J. WAYNE JOHNSON	VICE PRESIDENT & CONTROLLER
PAUL J. LEVERING	VICE PRESIDENT
MEL A. MAHLER	VICE PRESIDENT
DANIEL K. O'CONNELL	VICE PRESIDENT
GERALD R. RIORDAN	VICE PRESIDENT
GLENN A. SCHNEIDER	VICE PRESIDENT
JAMES L. SHIPLET	VICE PRESIDENT
DOUGLAS M. SLACK	VICE PRESIDENT
MARSHALL B. TAYLOR	VICE PRESIDENT
JAMES F. VON BAMPUS	VICE PRESIDENT
THOMAS M. HERRIFORD	ASSISTANT CONTROLLER
SERGE G. MARTIN	ASSISTANT SECRETARY
JEFFREY J. MURPHY	ASSISTANT SECRETARY
FREDERICK V. PERRY	ASSISTANT SECRETARY
FRED RAY STUEVER	ASSISTANT SECRETARY
DALE A. TIBBETS	ASSISTANT SECRETARY
CHARLES F. WILSON	TREASURER
C. PHILLIP ALEXANDER	ASSISTANT TREASURER
LEWIS DAVIS	ASSISTANT TREASURER
DONALD L. OUIMET	ASSISTANT TREASURER
M. ANTHONY BURNS DONALD W. ESTES C. ROBERT CAMPBELL TERRY W. KENNEDY DONALD F. MAYER ROBERT E. BUTZ THOMAS C. CARDILE WILLIAM W. DEES JAMES T. DIXON RONALD H. DUNBAR LYNN R. GORMAN JAMES M. HERRON HARMON F. HOFFMANN EDWIN A. HUSTON J. WAYNE JOHNSON PAUL J. LEVERING MEL A. MAHLER DANIEL K. O'CONNELL GERALD R. RIORDAN GLENN A. SCHNEIDER JAMES L. SHIPLET DOUGLAS M. SLACK MARSHALL B. TAYLOR JAMES F. VON BAMPUS THOMAS M. HERRIFORD SERGE G. MARTIN JEFFREY J. MURPHY FREDERICK V. PERRY FRED RAY STUEVER DALE A. TIBBETS CHARLES F. WILSON C. PHILLIP ALEXANDER LEWIS DAVIS DONALD L. OUIMET ROSS C. ROADMAN HARVEY SMALHEISER	ASSISTANT TREASURER
HARVEY SMALHEISER	ASSISTANT TREASURER
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DIRECTORS

M. ANTHONY BURNS DONALD W. ESTES HARMON F. HOFFMANN

STREET ADDRESS

3600 N.W. 82nd Avenue Miami, Florida 33166



Bepartment of State

I certify from the records of this office that RYDER DRIVER LEASING, INC. is a corporation organized under the laws of the State of Florida, filed on March 2, 1983.

The document number of this corporation is G26043.

I further certify that said corporation has paid all fees due this office through December 31, 1984, and its status is active.

Given under my hand and the Great Seal of the State of Florida, at Tallahassee, the Capital, this the

27th **0**8

day of September, 1984.

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George Firestone Secretary of State

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