



**CERTIFICATE OF INCORPORATION  
OF**

**PLANNING & CONTROL INC. WEST**

I, PETE T. CENARRUSA, Secretary of State of the State of Idaho, hereby certify that duplicate originals of Articles of Incorporation for the incorporation of the above named corporation, duly signed pursuant to the provisions of the Idaho Business Corporation Act, have been received in this office and are found to conform to law.

ACCORDINGLY and by virtue of the authority vested in me by law, I issue this Certificate of Incorporation and attach hereto a duplicate original of the Articles of Incorporation.

Dated: June 5, 1987



*Pete T. Cenarrusa*

SECRETARY OF STATE

by: *Sandra M. Anthony*

ARTICLES OF INCORPORATION  
OF  
PLANNING & CONTROL INC. WEST

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RECORDED  
OFFICE  
JUN 15 1966  
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I, the undersigned, incorporated for the purposes of forming a corporation under and pursuant to Title 30, Chapter 1 of the Idaho Code, do hereby certify the following:

I.

The name of the Corporation shall be:

PLANNING & CONTROL INC. WEST

II.

The duration of this Corporation shall be perpetual.

III.

The purpose of this Corporation is to engage in any lawful act or activity for which a corporation may be organized under the General Corporation Law of Idaho.

IV.

The location of the registered office of this Corporation in the State of Idaho shall be: 3030 East Harrison Avenue, Coeur d'Alene, Idaho 83814, and its registered agent at that address is Timothy S. Swanson.

V.

The aggregate number of shares which this Corporation shall have the authority to issue is 1000 shares, with a par value of \$100 per share, having a aggregate par value of \$100,000 which shall be known as common stock. This stock, to the extent possible, shall be issued pursuant to the provisions of Sec. 1244 of the Internal Revenue Code.

VI.

The name and address of the incorporator is:

TIMOTHY S. SWANSON  
3030 E. Harrison Avenue  
Coeur d'Alene, ID 83814

VII.

The name and address of the first Board of Directors is as follows:

Timothy S. Swanson	John Zev Censor	Candace Swanson
3030 E. Harrison Avenue	201 E. 25th Street	3030 E. Harrison Avenue
Coeur d'Alene, ID 83814	New York, NY 10010	Coeur d'Alene, ID 83814

whose terms of office shall continue until the first annual meeting of the shareholders, or until their successors are duly selected and have qualified.

VIII.

All or any portion of these Articles of Incorporation may be amended by the affirmative vote of the holders of a majority of the stock entitled to vote.

IX.

The management of this Corporation shall be vested in a Board of Directors consisting of not less than one or more than seven Directors to be elected at the annual meeting of this Corporation.

X.

The officers of this Corporation shall consist of a President, Vice-President, Secretary, and Treasurer, and any two of the offices except those of President and Secretary, may be held by the same person, unless provided otherwise by law.

IN TESTIMONY WHEREOF, I have hereunto set my hand at the place indicated on the 27th day of May, 1987.

  
TIMOTHY S. SWANSON

STATE OF IDAHO           )  
                                  )ss.  
County of Kootenai )

On this 27th day of May, 1987, before me a Notary Public within and for said County, personally appeared TIMOTHY S. SWANSON, to me known to be the person described in and who executed the foregoing instrument and acknowledged that he executed the same as his free act and deed.

*Salmon Valley*  
Notary Public for Idaho  
Residing at:

Coeur d'Alene  
Idaho

Expiration: *lifetime*