

CERTIFICATE OF INCORPORATION **OF**

BOYLE & ASSOCIATES MARKETING, INC.	
I, PETE T. CENARRUSA, Secretary of State of the State of Idaho, hereby certify that	
duplicate originals of Articles of Incorporation for the incorporation of	
BOYLE & ASSOCIATES MARKETING, INC.	
duly signed pursuant to the provisions of the Idaho Business Corporation Act, have been received	
in this office and are found to conform to law.	
ACCORDINGLY and by virtue of the authority vested in me by law, I issue this Certificate of	
Incorporation and attach hereto a duplicate original of the Articles of Incorporation.	
Dated	
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SECRETARY OF STATE

Corporation Clerk

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ARTICLES OF INCORPORATION

OF

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BOYLE & ASSOCIATES MARKETING, INC.

KNOW ALL MEN BY THESE PRESENTS: That the undersigned, have this date voluntarily associated together, and do hereby and by these Articles of Incorporation unite and associate together for the purpose of forming a corporation under the laws of the State of Idaho for the purposes hereinafter stated.

I.

The name of the Corporation is Boyle & Associates Marketing, Inc. (BAMI).

II.

The nature of the business, or objects or purposes to be transacted, promoted, or carried on by the Corporation are:

- (1) To operate, maintain and carry on a marketing and sales organization for the sale of Penecrete and related concrete products.
- (2) To transact any other lawful business for which a corporation may be incorporated under the Idaho Business Corporation Act, included but not limited to the following:
- (a) To investigate, develop, consummate, undertake or carry on any enterprise, business, transaction or operation of any financial, commercial, industrial, agricultural or other nature calculated or designed to be profitable to this Corporation and in conformity with the laws of the State of Idaho; and to generally institute, enter into, carry on, assist, provide and participate in any act, enterprise or vocation that a natural person might or could do, but only to the extent permitted by law.
- (b) To manufacture, purchase or otherwise acquire, invest in, own, mortgage, pledge, sell, lease, assign and transfer or otherwise dispose of, trade, deal in and deal with goods, wares, merchandise and real, personal and tangible property of every class and description and to render services of all kinds.

- To acquire, and pay for in cash, stocks or bonds of this Corporation or otherwise, the good will, rights, assets and property, and to undertake or assume the whole or any part of the obligations or liabilities of any person, firm, association or corporation; to aid in any lawful manner, by loan, subsidy, quaranty or otherwise, any corporation whose stocks, bonds, notes, debentures or other securities are held or controlled, directly or indirectly, by the Corporation, and to do any and all lawful acts or things necessary or advisable to protect, preserve, improve or enhance the value of any stocks, bonds, notes, debentures, or other securities or obligations and to endorse or guarantee the payment of principal or interest or both, or dividends upon any stocks, bonds, obligations or other securities or evidences of indebtedness, and to guarantee the performance of any contracts or other undertakings in which the Corporation is or becomes interested, of any corporation, association, partnership, firm, individual or others, or any country, nation or governmental or political authority.
- (d) To acquire, hold, use, sell, assign, lease, grant licenses in respect of, mortgage or otherwise dispose of letters patent of the United States or any foreign country, patent rights, copyrights, trade marks and trade names, relating to or useful in connection with any business of this Corporation.
- To acquire by purchase, subscription or otherwise, (e) and to receive, hold, own, quarantee, sell, assign, exchange, transfer, mortgage, pledge or otherwise dispose of or deal in and with any of the shares of the capital stock, or any voting trust certificates in respect to the shares of capital stock, scrip, warrants, rights, bonds, debentures, notes, trust receipts, and other securities, obligations, choses in action and evidence of indebtedness or interest issued or created by any corporation, joint stock companies, syndicates, associations, firms, trust or persons, public or private, or by the government of the United States of America, or by any foreign government, or by any state, territory, province, municipality or other political subdivision or by any governmental agency or instrumentality, and as owner thereof to possess and exercise all the rights, powers and privileges of ownership, including the right to execute consents and vote thereon, and to do any and all acts and things necessary or advisable for the preservation, protection, improvement and enhancement in value thereof.
- (f) To enter into, make and perform contracts of every kind and description with any person, firm, association, government or colony or dependency thereof.

- which may be deemed to be for the benefit of the Corporation, with any domestic or foreign governmental, municipal, or public authority, or with any corporation, partnership, association, combination, organization, entity or person; to obtain therefrom or otherwise to acquire by purchase, lease, assignment or otherwise, any powers, rights, privileges, immunities, franchises, guaranties, grants and concessions; to hold, own, exercise, exploit, dispose of and realize upon the same, and to undertake be undertaken by a corporation organized under the laws of the state of Idaho; and to cause to be formed, to promote and to or foreign, for any such purpose.
- (h) To act in any and all parts of the world, in any capacity whatsoever as agent, general or special, for domestic and foreign corporations, individuals, partnerships, associations, combinations, organizations, entities, states, governments and other public and private bodies.
- To borrow or raise moneys for any of the purposes of the Corporation and, from time to time without limit as to amount, to draw, make, accept, endorse, execute and issue promissory notes, drafts, bills of exchange, warrants, bonds, debentures and other negotiable and nonnegotiable instruments and evidences of indebtedness, and to secure the payment of any principal thereof and of the interest thereon by mortgage upon or pledge, conveyance or assignment in trust of or lien upon the whole or any part of the property of the Corporation, whether at the time owned or thereafter acquired, and to sell, pledge or otherwise dispose of such bonds, debentures or other obligations of the Corporation for its corporate purposes; to confer upon the holders of any bonds, debentures or obligations of the Corporation, secured or unsecured, the right to convert the principal thereof into stock of the Corporation upon such terms and conditions as may be deemed advisable; to create, issue, sell and otherwise dispose of, for money, property or other considerations deemed useful for the purpose of the Corporation, certificates entitling the holder to an interest in all or any part of the securities from time to time held by the Corporation; to permit the holders of any bonds, debentures or obligations of the Corporation, secured by specific securities, to share in the income of such securities in lieu of or in addition to, a fixed return on their investment; and to issue certificates of partly paid stock of the Corporation.

- (j) To the extent permitted by law, to lend to any person, firm or corporation any of its uninvested funds, either with or without security.
- (k) To purchase or otherwise acquire, hold, sell and transfer the shares of its own capital stock; provided it shall not use its funds or property for the purchase or acquisition of its own shares of capital stock when such use would cause any impairment of its capital except as otherwise permitted by law, and provided further that shares of its own capital stock belonging to it shall not be voted upon directly or indirectly.
- To have one or more offices, to carry on all or any of its operations and business and without restriction or limit as to amount to purchase or otherwise acquire, hold, own, mortgage, sell, convey, or otherwsie dispose of, real and personal property of every class and description in any of the states, districts, territories or colonies of the United States, and in any and all foreign countries, subject to the laws of such state, district, territory, colony or country; to erect, construct, rebuild, enlarge, alter, improve, maintain, manage and operate houses, buildings or other works of any description on any lands owned or leased by the Corporation or upon any other lands; to sell, lease, sublet, mortgage, exchange or otherwise dispose of any of the lands or any interest therein, or any houses, buildings or other works owned by the Corporation; to engage generally in the real estate business, as principal, agent, broker or otherwise, and generally to buy, sell, lease, mortgage, exchange, manage, operate and eal in lands or interest in lands, houses, buildings or other works,; and to purchase, acquire, hold, exchange, pledge, hypothecate, sell, deal in and dispose of tax liens and transfers of tax liens on real estate.
- (m) To acquire in whole or in part the business, good will, rights, property and assets of all kinds of any corporation, association, partnership, combination, organization, entity, or individual, domestic or foreign; and to pay for the same in cash, stocks, bonds, notes, debentures, or other securities or obligations of the Corporation or otherwise; and to hold, possess and improve such properties and to conduct in any legal manner the whole or any part of the business so acquired; and to pledge, mortgage, sell or otherwise dispose of the same.
- (n) To endorse or guarantee the payment of principal or interest, or both, or dividends upon any stocks, bonds, obligations or other securities or evidence of indebtedness issued or created by any other corporation of the State of Idaho, or any other state, or of any country, nation or government, or political authority, so far as the same may be permitted by law.

- (o) To enter into any legal arrangement for sharing profits, union of interest, reciprocal concession, or cooperation with any other person, partnership, association, combination, organization, entity or corporation carrying on or proposing to carry on any business which the corporation is authorized to carry on, or incidental to carrying out any of the objects of the Corporation.
- (p) To enter into, make, perform and carry out or cancel and rescind contracts of underwriting of the securities or business or any branch thereof or any particular adventure of any person, partnership, association, combination, organization, entity, corporation, state, government or political or administrative subdivision thereof, domestic or foreign, and to act as manager of any underwriting syndicate.
- (q) To undertake, contract for or carry on any business incidental to or in aid of, or convenient or advantageous in pursuance of, any of the objects or purposes of the Corporation.
- (r) In general, to carry on any other business in connection with the foregoing, and to have and exercise all the powers conferred by the laws of Idaho upon corporations formed under the general business corporation law of the State of Idaho, and to do any or all of the things hereinbefore set forth to the same extent as natural persons might or could do.
- (3) The objects and purposes specified in the foregoing clauses shall, except where otherwise expressed, be in no wise limited or restricted by reference to, or inference from, the terms of any other clause herein contained, but the object and purposes specified in each of the foregoing clauses of this article shall be regarded as independent objects and purposes.

III.

The aggregate number of shares which the Corporation shall have the authority to issue is 10,000 shares of \$1.00 par value common stock. Said shares shall be of one class only.

IV.

The Corporation is to have perpetual existence.

V.

The business of the Corporation shall be managed by its Board of Directors, each of whom shall be at least 18 years

of age. The number of directors of the Corporation shall be set forth in the Bylaws and may be altered from time to time by amendment of the Bylaws in a manner not prohibited by law. Until so changed, the number of directors shall be three (3). None of the directors needs to be a stockholder of the Corporation or a resident of the State of Idaho.

The names and addresses of the persons who are to serve as directors until the first annual meeting of the shareholders or until their successors are elected and qualify are as follows:

Name	Address
John M. Boyle	6985 Diamond Street Boise, Idaho 83709
Kenneth E. Schaub	233 E. Lucero Street Thousand Oaks, CA 91360
Loren G. DeMond	5 Mesa Vista Drive Boise, Idaho 83705

VI.

The private property of the stockholders shall not be subject to the payment of corporate debts to any extent whatever.

VII.

In the absence of fraud, no contract or other transaction between this Corporation and any other person, firm, or corporation or any partnership or association shall be affected or invalidated by the fact that any director or officer of this Corporation is pecuniarily or otherwise interested in or is a director, member, or officer of such other corporation or of such person, firm, association or partnership or is a party to or is pecuniarily or otherwise interested in such contract or other transaction or in any way connected with any person or persons, firm, association, partnership or corporation pecuniarily or otherwise interested therein; any director so interested may be counted in determining the existence of a quorum at any meeting of the Board of Directors of this Corporation for the purpose of authorizing any such contract or transaction with like force and effect as if he were not so interested, or were not a director, member or officer of such other corporation, firm, association or partnership. Any director whose interest in such contract or transaction arises solely by reason of the fact that he is a stockholder, officer or creditor of such other corporation (or solely by reason of the fact that

he is a director of such other corporation or partner in such firm where such dealing, contract or arrangement is made by officers or employees of the Corporation in the ordinary performance of their duties and without the actual participation of such director) shall not be deemed interested in such contract or other transaction under any of the provisions of this article, nor shall any such contract or transaction be void or voidable, nor shall any such director be liable to account because of such interest nor need any such interest be disclosed.

Apart from and in addition to the other provisions of this article, no contract or other transaction between the Corporation and any other corporation or firm which provides for the purchase or sale of securities by such other corporation or firm upon terms not less favorable to the Corporation than offerd by such other corporation or firm to others, shall in any case be void or voidable because of the fact that directors of the Corporation are directors of such other corporation or partners in such firm, nor shall any such director be deemed interested in such contract or other transaction under any of the provisions of this article, nor shall any such director be liable to account in respect thereof.

No contract or other transaction between the Corporation and any other corporation, at least a majority of the stock of which having voting power is owned or controlled by the Corporation or which owns or controls at least a majority of the stock having voting power of the Corporation, shall in any case be void or voidable because of the fact that directors of the Corporation are directors of such other corporation, nor shall any such director be deemed interested in such contract or other transaction under any of the provisions of this article, nor shall any such director be liable to account because of such interest nor need any such interest be disclosed.

Any contract or act that shall be approved or ratified by the vote of the holders of a majority of the capital stock of the Corporation having voting power which is represented in person or by proxy at any annual meeting of the stockholders or at any special meeting called for the purpose, among others, of considering the approval or ratification of the acts of officers or directors (provided that a lawful quorum of stockholders be there represented in person or by proxy) shall be as valid and as binding upon the Corporation and upon all of its stockholders as though it had been approved or ratified by every stockholder of the Corporation.

VIII.

The Corporation shall have the authority in accordance with Idaho State law to indemnify each director or officer or any

person who may have served at its request as a director or officer of another corporation in which it owns shares of capital stock or of which it is a creditor against expenses actually and necessarily incurred by him in connection with the defense of any action, suit or proceeding in which he is made a party, by reason of being or having been a director or officer of the Corporation, or of such other corporation (whether or not he continues to be a director or officer at the time of incurring such expense) except in relation to matters as to which he shall be adjudged in such action, suit or proceeding to be liable for negligence or misconduct in the performance of his duty as such director or officer. Such indemnification shall not be deemed exclusive of any other rights to which those indemnified may be entitled, under any Bylaw, agreement, vote of stockholders, or otherwise.

The Corporation shall have the right to defend and to incur reasonable expenses in the defense of, any such actions, suits or proceedings brought against any such director, officer or person. Wherever in this section a director or officer is referred to, such reference shall include his executor and administrators.

IX.

Meetings of the stockholders may be held outside the State of Idaho, if the Bylaws so provide. The books of the Corporation may be kept (subject to any provision contained in the statutes) outside the State of Idaho at such place or places as may be designated from time to time by the Board of Directors or in the Bylaws of the Corporation. Election of directors need not be by ballot unless the Bylaws of the Corporatio shall so provide.

х.

The Corporation reserves the right to amend, alter, change or repeal any provision herein contained in the manner now or hereafter prescribed by statutes, and all rights conferred upon stockholders herein are granted subject to this reservation.

XI.

The names and places of residence of the incorporators are as follows:

John M. Boyle 6985 Diamond Street Boise, Idaho 83709 Kenneth E. Schaub 233 E. Lucero Street Thousand Oaks, CA 61360 Loren G. DeMond 5 Mesa Vista Drive Boise, Idaho 83705

XII.

No sales of shares shall be made by any shareholder to any person who is not a shareholder of the Corporation, except as follows:

- (a) In the event any shareholder desires to sell his shares, or any portion thereof, to any person who is not a shareholder of the Corporation, he shall first submit to the shareholders of the Corporation satisfactory evidence of the agreement to purchase such shares by such third person and the price agreed to be paid therefor.
- (b) In the event the remaining shareholders agree to purchase such shares at the same price which the shareholder can receive from the third party, then the shares shall be sold to the shareholders of the Corporation in such proportionate amounts as their respective shareholdings bear to all of the shares held by the shareholders of the Corporation.
- (c) In the event that any of the shareholders do not desire to purchase such shares, then such shares shall be sold at the same price which the shareholder can receive from the third party to such of the shareholders who may desire to purchase the same, and in the same proportion as above set forth.
- (d) No shares shall be sold to any person other than the shareholders of the Corporation until each of the shareholders shall have been afforded an opportunity to purchase such shares at the price evidenced as above set forth and shall have declined to do so.
- (e) Notice in writing to the shareholders of the Corporation of the desire of any shareholder to sell his shares shall be given by such shareholder, and, at the same time, satisfactory evidence shall be furnished to the shareholders as to the price as hereinabove set forth. Shareholders shall have 30 days' time after the receipt of such notice within which to elect in writing to purchase such shares to to decline to do so.

The certificates of stock issued by the Corporation shall be endorsed as follows:

"The shares of stock represented by this certificate are subject to, and are transferable only, upon compliance with the terms and provisions of the Articles of Incorporation of this Corporation.

By acceptance of this certificate, the holder agrees to be bound by the terms and conditions set forth in said Articles of Incorporation."

XIII.

The registered office of this Corporation in the State of Idaho shall be 6985 Diamond Street, Boise, Idaho, or such other place within the City of Boise, County of Ada, State of Idaho, as registered agent at such address is John M. Boyle.

Jøhn M. Boyle

Kenneth E. Schaub

Loren G. DeMond

STATE OF IDAHO

) ss

County of Ada

On this 5k day of Allulu, 1980, before me, the undersigned, a Notary Public in and for said State, personally appeared JOHN M. BOYLE, KENNETH E. SCHAUD and LOREN G. DEMOND, known to me to be the persons whose names are subscribed to the foregoing instrument, and acknowledged to me that they executed the same.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal, the day and year in this certificate first above written.

Notary Public for Idaho Residing at Boise, Idaho TO 1944 CA (8-74)

(Individual)



STATE OF CALIFORNIA _before me, the undersigned, a Notary Public in and for said Schaub State, personally appeared_ _, known to me to be the person___whose name_/___/____ _subscribed to the within instrument and acknowledged that he executed the same. WITNESS my hand and official seal.

OFFICIAL SEAL RONNIE REGENSBURGER NOTARY PUBLIC CALIFORNIA 102 ANGELES COUNTY My comm expires MAY 15, 1984 1251 Westwood Blyd., Los Angeles, CA 90024

(This area for official notarial seal)