

No. C 90828	Due no later than December 31, 2008	
Return to: SECRETARY OF STATE 450 NORTH FOURTH STREET PO BOX 83720 BOISE, ID 83720-0080 NO FILING FEE IF RECEIVED BY DUE DATE	Annual Report Form	
	1. Mailing Address - Correct in this box, if applicable	
	CARGILL MEAT SOLUTIONS CORPORATION ERIN PUNT <i>Valerie Hedlund</i> PO BOX 5626 MS26 MINNEAPOLIS, MN 55440-5626 USA	
2. Registered Agent and Office NO P		CT CORPORATION SYSTEM 1111 W JEFFERSON STE 530 BOISE, ID 83702 USA 3. <u>New</u> Registered Agent Signature

4. Corporations: Enter Names and Business Addresses of President, Secretary and Directors.

<u>Office held</u>	<u>Name</u>	<u>Street or P.O. Address</u>	<u>City</u>	<u>State</u>	<u>Zip</u>
<i>Please see attached list of all officers & directors and their addresses</i>					

5. Organized Under the Laws of: DELAWARE C 90828	6. ^{BMS} Signature <i>Lillian Lundeen</i> Date <i>12-22-08</i> Name (Typed & Printed) <i>Lillian Lundeen</i> Title <i>Asst. Secy</i>
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Cargill Meat Solutions Corporation
15407 McGinty Road W
Wayzata, MN 55438
Directors & Officers as of 12/15/08

Type	Appointed Entity
Assistant Secretary	Carolyn J. Brue
Assistant Secretary	James R. Clemens
Assistant Secretary	Jay A. Kroese
Assistant Secretary	Jeanne Y. Smith
Assistant Secretary	Lillian I. Lundeen
Assistant Treasurer	Daryl L. Wilkstrom
Assistant Vice President, Pork Procurement	Doug Ott
Assistant Vice President and Business Unit Controller, Cargill Food Distribution	Todd W. Widler
Assistant Vice President and Controller, Feedlot Operations, Cargill Beef	Charles Schieber
Assistant Vice President and Finely Textured Beef Business Development Leader, Cargill Beef	Robert D. Blanton
Assistant Vice President and General Manager	Brett Chambers
Assistant Vice President and General Manager, Dayton, Cargill Value Added Meats	Milton L. McPike
Assistant Vice President and General Manager, Mount Crawford, Cargill Value Added Meats	Neal Snoddy
Assistant Vice President and General Manager, Plainview	James R. Rathke
Assistant Vice President and General Manager, Wapello County	Randy J. Zorn
Assistant Vice President and Information Technology Leader, Meat Solutions	Reed Moore
Assistant Vice President and National Retail Sales Manager, Cargill Value Added Meats	Todd C. Fawver
Assistant Vice President and Regional Manager, Cargill Food Distribution	Charlie A. Herbst
Assistant Vice President and Regional Manager, Cargill Food Distribution	Guy M. Miliam
Assistant Vice President and Team Leader, Beef Marketing & Value Creation, Cargill Beef	Misty A. High
Assistant Vice President and Team Leader, Supply Chain Optimization, Cargill Beef	Rick D. Dalton
Assistant Vice President, Agricultural Operations, Cargill Pork	Jeff Worstell
Assistant Vice President, Beef Sales, Spot Pricing Lead	Kevin Pote
Assistant Vice President, Business Manager, Cargill Value Added Meats	Fred Sousa
Assistant Vice President, Cargill Food Distribution	Kevin Waters
Assistant Vice President, Deli Sales and Business Manager	Patrick J. Sugrue
Assistant Vice President, Environmental, Health and Safety, Meat Solutions	Scott A. Hartter
Assistant Vice President, Financial Risk Management, Meat Solutions	Alan Snowden
Assistant Vice President, Food Service Sales, Cargill Value Added Meats	Rod A. VanWyngarden
Assistant Vice President, General Manager, Cargill Taylor Beef	Andrew Ripic
Assistant Vice President, General Manager, Cargill Taylor Beef	Jerry Karczewski

Assistant Vice President, Hides and Skins	John D. Hochstein
Assistant Vice President, International Sales	Patrick H. Binger
Assistant Vice President, Latin America Customer Solutions	Jose Gonzalez
Assistant Vice President, Operations Manager	Joel T. Perry
Assistant Vice President, Operations, Cargill Value Added Meats	Jonathon D. Spearman
Assistant Vice President, Plant Systems, Scheduling and Information Center	Garry P. Knopik
Assistant Vice President, Rendered Solutions	Mark E. McMahon
Assistant Vice President, Value Realization, Cargill Case Ready	Gregory L. Wurtz
Business Unit Controller, Cargill Case Ready	Laurence Uzureau
Business Unit Controller, Cargill Pork	Randy Carlgren
Business Unit Controller, Cargill Value Added Meats, Food Service	James Pleis
Business Unit Controller, Cargill Value Added Meats, Retail	Ronda M. Eisenhauer
Chairman of the Board	William A. Buckner
Controller, Corporate Accounting, Meat Solutions	Nancy Kaiser
Director	Jerry R. Rose
Director	Jody L. Horner
Director	Lee Barclay Skold
Director	Richard D. Frasch
Director	William A. Buckner
President, Cargill Beef	John A. Keating
President, Cargill Food Distribution	Gregory S. Boulanger
President, Cargill Pork	Dick A. Jones
President, Cargill Regional Beef	William G. Thoni
President, Cargill Value Added Meats - Foodservice	John J. O'Carroll
President, Cargill Value Added Meats - Retail	H. Steven Willardsen
President, President, Cargill Case Ready	Jody L. Horner
Secretary	Janet S. Higgins
Treasurer	Jayne Donald Olson
Vice President	Patrice H. Halbach
Vice President and Business Manager, Deli and Commodity Products, Cargill Value Added Meats	Peter B. Brown
Vice President and Business Manager, Further Processed and Case Ready Products, Cargill Value Added Meats	Kevin J. Sheehan
Vice President and Controller, Cargill Beef	Craig W. Quam
Vice President and Director, Meat Technology Development Center	Scott Eliert
Vice President and General Manager, Cargill Beef, Friona	Stephen L. Thompson
Vice President and General Manager, Dodge City	Daniel J. Schnitker
Vice President and General Manager, Feedlot Operations, Cargill Beef	Todd Allen
Vice President and General Manager, Fort Morgan	Michael T. Chabot

Vice President and General Manager, Newman
 Vice President and General Manager, Regional Beef
 Vice President and General Manager, Schuyler
 Vice President and General Manager, Springdale
 Vice President and Team Leader, Beef Field Sales, Category Management & Consumer Insights, Cargill Beef
 Vice President and Team Leader, Beef Sales-Trading & Business Development, Cargill Beef
 Vice President, Agricultural Operations, Cargill Value Added Meats
 Vice President, Beef Pricing, Sales and Business Management
 Vice President, Beef Sales, Pricing Team Leader
 Vice President, Beef Sales, Program Pricing Lead
 Vice President, Beef Sales-Knowledge Development Leader, Cargill Beef
 Vice President, Beef Value Creation
 Vice President, Beef-By-Products
 Vice President, Business Development, Meat Solutions
 Vice President, Canada Sales
 Vice President, Cargill Corporate Account Leader, Meat Solutions
 Vice President, Cargill Value Added Meats
 Vice President, Data Structure and Analysis
 Vice President, Engineering and Rendering, Meat Solutions
 Vice President, Human Resources, Meat Solutions
 Vice President, International Trade
 Vice President, Law
 Vice President, Lead Controller, Meat Solutions
 Vice President, New Product Initiatives, Cargill Beef
 Vice President, Operations, Cargill Beef
 Vice President, Operations, Cargill Beef
 Vice President, Pork Operations
 Vice President, Pricing & Value Realization, Cargill Pork
 Vice President, Procurement, Cargill Beef
 Vice President, Procurement, Food Service Group, Cargill Value Added Meats
 Vice President, Retail Deli Sales, Cargill Value Added Meats
 Vice President, Retail Turkey and Deli Sales
 Vice President, Risk Management, Meat Solutions
 Vice President, Sales and Supply Chain, Cargill Case Ready
 Vice President, Sales, Cargill Regional Beef
 Vice President, Supply Team, Cargill Pork
 Vice President, Technical Services, Meat Solutions

Bradley D. Down
 Derek G. Kennedy
 Vaughn J. Blum
 Paul E. Lawrence
 John Flynn
 Christian T. Jensen
 Timothy W. Maupin
 John Niemann
 Hal Sankey
 Daniel R. Johnson
 Herbert W. Meischen
 Thomas P. Windish
 Norman C. Bessac
 George J. Kwasniak
 Melanie Mainquist
 Lisa Allen
 Andrew B. Southerly
 Thomas D. Tully
 Jeffrey A. Smith
 Brenda Smith-Pirkle
 Richard W. Kelley
 Nicole A. Johnson-Hoffman
 Glenda Rae Akason Hoogland
 Paul B. Hiemenz
 Brian W. Derksen
 Steven C. Mellinger
 Steven L. Pirkle
 Carl D. Hermreck
 Kenneth L. Bull
 Brent A. Wolke
 Karen Stewart
 David Barocco
 Alan D. Smith
 Charles M. Fox
 John M. Jay
 Richard D. Gallant
 Angela L. Siemens

Vice President, Transportation, Meat Solutions
Vice President, Wal-Mart Corporate Account Leader

Jonathan E. Meier
Tammy Shaw