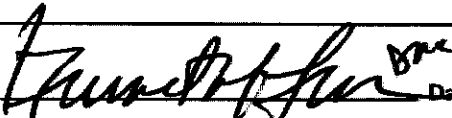


No. C103288	Annual Report Form Due No Later Than November 30, 1999		2. Registered Agent and Office NOT A P.O. BOX CT CORPORATION SYSTEM 300 N 6TH ST BOISE ID 83701	
Return to: SECRETARY OF STATE 700 WEST JEFFERSON PO BOX 83720 BOISE, ID 83720-0080 NO FEE REQUIRED	1. Mailing Address - Please Correct if Not Correct NORTHWEST AIRLINES, INC. DEPT A4450 5101 NORTHWEST DR ST PAUL MN 55111 3034		3. Organized Under the Laws of: MN C103288	
* FIRST NOTICE *				
4. Corporations: Enter Names and Business Addresses of President, Secretary and Directors Limited Liability Companies: Enter Names and Addresses of ☐ Managers or ☐ Members (check one)				
<u>Office held</u>	<u>Name</u>	<u>Street or P.O. Address</u>	<u>City</u>	<u>State</u> <u>Zip</u>
President	John H. Dasburg	5101 Northwest Drive	St. Paul	MN 55111-3034
Secretary	Douglas M. Steenland	5101 Northwest Drive	St. Paul	MN 55111-3034
SEE ATTACHED LIST OF DIRECTORS				
5. Signature of New Registered Agent		6. Signature  Name (Typed or Printed) Kenneth S. Levinson Date 11/11/99 Title VP-Tax, Risk Management and Insurance		

ISSUED: 07-03-1999

3147

**NORTHWEST AIRLINES CORPORATION,
NORTHWEST AIRLINES HOLDINGS CORPORATION,
NWA INC. & NORTHWEST AIRLINES, INC.
BOARD OF DIRECTORS**

August 1999

<u>Ray W. Benning, Jr.</u> Secretary: Helen Bryant	Int'l Brotherhood of Teamsters 6242 Westchester Parkway Los Angeles, CA 90045	(310) 645-9060 (310) 645-9069 FAX
<u>Richard C. Blum</u> Secretary: Alice Arikawa Scheduler: Dianne Gresser	Richard C. Blum & Associates - NWA Partners, L.P. 909 Montgomery Street #400 San Francisco, CA 94133 1133 Connecticut Avenue NW Suite 756 Washington, D.C. 20036	(415) 434-1111 (415) 434-3130 FAX (415) 415-208-7130- Private Fax (202) 530-1400 (202) 331-1593 FAX
<u>Alfred A. Checchi</u> Secretary: Stephanie Shreiber	1007 Cove Way Beverly Hills, CA 90210	(310) 273-9767 (310) 205-3934 FAX (310) 271-1036 Sec.
<u>Elaine L. Chao</u> Secretary: Connie Johnston	The Heritage Foundation 214 Massachusetts Ave. N.E. Washington, D.C. 20002	(202) 600-6268 (202) 600-6266 FAX (202) 600-6269 Sec.
<u>James G. Conter</u> Secretary: Elie Downie	Texas Pacific Group 345 California Street, Suite 3300 San Francisco, CA 94104	(415) 743-1556 (415) 743-1503 FAX (415) 743-1558 Sec.
<u>John H. Doherty</u> Secretary: Karen Wilson	NWA Inc. 5101 Northwest Drive Department A1020 St. Paul, MN 55111-3034	(612) 726-8500 (612) 726-0622 FAX
<u>Doris Kearns Goodwin</u>	1640 Monument Street Concord, MA 01742	(978) 369-8488 (978) 369-2112 FAX
<u>Dennis F. Hightower</u> Secretary: Sue Krahbe	Harvard Business School Baker Library 186 Boston, MA 02138	(617) 495-6326 (617) 496-7167 FAX (617) 495-6391 Sec.
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Board of Directors
August 1999
Page Two

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(202) 371-0391 FAX

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220 So. Sixth Street
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