

No. <b>49696</b>	<b>Annual Report Form 1996</b> <i>Due No Later Than November 30,</i>		2. Registered Agent and Office <b>NOT A P.O. BOX</b> <b>C T CORPORATION SYSTEM</b> <b>300 NORTH SIXTH STREET</b>  <b>BOISE ID 83701</b>
Return to: <b>SECRETARY OF STATE</b> <b>700 WEST JEFFERSON</b> <b>PO BOX 83720</b> <b>BOISE, ID 83720-0080</b>  <b>NO FEE REQUIRED</b> <b>** FINAL NOTICE **</b>	1. Mailing Address - Please Correct, If Not Correct <b>TEXTRON, INC.</b> <b>ROXANNE E CASSIDY</b> <b>40 WESTMINSTER ST</b>  <b>PROVIDENCE RI 02903</b>		3. Organized Under the Laws of: <b>DE C 49696</b>

4. Corporations: Enter Names and Addresses of **President, Secretary and Directors**  
 Limited Liability Companies: Enter Names and Addresses of ☐ **Managers** or ☐ **Members** (check one)

Office held	Name	Street or P.O. Address	City	State	Zip
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SEE LIST ATTACHED

5. **NATURE OF BUSINESS**

**MANUFACTURING & SALES**

6. I certify that this Annual Report has been examined by me and is to the best of my knowledge true, correct and complete.

Signature *Roxanne E. Cassidy* Date 12/25/96

Name (Typed or Printed) Roxanne Cassidy Title ASSISTANT TREASURER

**ISSUED: 10-05-1996**

# **TEXTRON INC.**

## **OFFICERS**

### **Management**

James F. Hardymon	Chairman and Chief Executive Officer	40 Westminster Street Providence, RI 02903
Lewis B. Campbell	President and Chief Operating Officer	40 Westminster Street Providence, RI 02903

### **Corporate Operating Management**

Harold K. McCard	Senior Vice President Operations	40 Westminster Street Providence, RI 02903
Herbert L. Henkel	President, Textron Industrial Products	40 Westminster Street Providence, RI 02903
Derek Plummer	Chairman, Textron Automotive Company	750 Stephenson Highway Troy, MI 48083
Terry D. Stinson	President, Textron Aerospace Systems and Components	40 Westminster Street Providence, RI 02930

### **Corporate Staff Management**

Mary L. Howell	Executive Vice President - Government and International	1101 Pennsylvania Avenue, N.W. Suite 400 Washington, D.C. 20004-2504
Wayne W. Juchatz	Executive Vice President and General Counsel	40 Westminster Street Providence, RI 02903
Stephen L. Key	Executive Vice President and Chief Financial Officer	40 Westminster Street Providence, RI 02903
Richard A. McWhirter	Executive Vice President and Secretary	40 Westminster Street Providence, RI 02903
William F. Wayland	Executive Vice President - Administration and Chief Human Resources Officer	40 Westminster Street Providence, RI 02903
Richard A. Watson	Senior Vice President and Treasurer	40 Westminster Street Providence, RI 02903

Carl D. Burtner	Vice President - Human Resources	40 Westminster Street Providence, RI 02903
Peter B. S. Ellis	Vice President - Strategic Planning	40 Westminster Street Providence, RI 02903
Douglas A. Fahlbeck	Vice President - Acquisitions and Dispositions	40 Westminster Street Providence, RI 02903
Arnold M. Friedman	Vice President and Deputy General Counsel	40 Westminster Street Providence, RI 02903
William B. Gauld	Vice President - Corporate Information Management and Chief Information Officer	40 Westminster Street Providence, RI 02903
Gregory E. Hudson	Vice President - Taxes	40 Westminster Street Providence, RI 02903
William P. Janovitz	Vice President - Financial Reporting	40 Westminster Street Providence, RI 02903
Mary F. Lovejoy	Vice President - Investor Relations	40 Westminster Street Providence, RI 02903
Frank W. McNally	Vice President - Employee Relations and Benefits	40 Westminster Street Providence, RI 02903
Gero K. H. Meyersiek	Vice President - International	40 Westminster Street Providence, RI 02903
Daniel L. Shaffer	Vice President - Audit and Business Ethics	40 Westminster Street Providence, RI 02903
Richard F. Smith	Vice President - Government Affairs	1101 Pennsylvania Avenue, N.W. Suite 400 Washington, D.C. 20004-2504
Richard L. Yates	Vice President and Controller	40 Westminster Street Providence, RI 02903
John F. Zugschwert	Vice President - Government Marketing	1101 Pennsylvania Avenue, N.W. Suite 400 Washington, D.C. 20004-2504

**Assistant Corporate Officers**

Michael D. Cahn	Assistant General Counsel - Corporate and Assistant Secretary	40 Westminster Street Providence, RI 02903
Nancy K. Cassidy	Group General Counsel - Textron Aircraft and Assistant Secretary	40 Westminster Street Providence, RI 02903
Roxanne Cassidy	Assistant Treasurer	40 Westminster Street Providence, RI 02903
Thomas J. Fredericks	Assistant Treasurer	40 Westminster Street Providence, RI 02903
Deborah A. Imondi	Assistant Treasurer	40 Westminster Street Providence, RI 02903
Bhikhaji M. Maneckji	General Counsel - Textron Industrial Products and Assistant Secretary	40 Westminster Street Providence, RI 02903
Ambrose C. Miller, Jr.	Director - Acquisition and Disposition Analysis and Assistant Controller	40 Westminster Street Providence, RI 02903
Alan G. Passante	Assistant Treasurer	40 Westminster Street Providence, RI 02903
Ann T. Willaman	Legal Department Administrator and Assistant Secretary	40 Westminster Street Providence, RI 02903

**TEXTRON INC.**

**BOARD OF DIRECTORS**

James F. Hardymon	Chairman and Chief Executive Officer Textron Inc. 40 Westminster Street Providence, RI 02903
H. Jesse Arnelle	Senior Partner Arnelle, Hastie, McGee, Willis & Greene One Market Plaza Spear Street Tower 39th Floor San Francisco, CA 94105-1123
Lewis B. Campbell	President and Chief Operating Officer Textron Inc. 40 Westminster Street Providence, RI 02903
R. Stuart Dickson	Chairman of the Executive Committee Ruddick Corporation 2000 Two First Union Center Charlotte, NC 28282
Beverly F. Dolan	Retired Chairman Textron Inc. Two First Union Center Suite 1990 Charlotte NC 28282
John D. Macomber	Chairman JDM Investment Group 2806 N Street, N.W. Washington, D.C. 20007
Barbara Scott Preiskel	Consultant 60 East 42nd Street Suite 3125 New York, NY 10165-3125
Sam F. Segnar	Sam F. Segnar Interests 10077 Grogan's Mill Road Suite 530 The Woodlands, TX 77380
Jean Head Sisco	Partner Sisco Associates 2517 Massachusetts Ave., N.W. Washington, D. C. 20008-2823

**John W. Snow**

**Chairman, President and Chief Executive Officer**  
**CSX Corporation**  
**One James Center**  
**Richmond, VA 23219**

**Martin D. Walker**

**Chairman and Chief Executive Officer**  
**M. A. Hanna Company**  
**Suite 36-5000**  
**200 Public Square**  
**Cleveland, OH 44114-2304**

**Thomas B. Wheeler**

**President and Chief Executive Officer**  
**Massachusetts Mutual Life Insurance Company**  
**1295 State Street**  
**Springfield, MA 01111**