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STATE OF IDAHO
Office of the secretary of state, Phil McGrane
ARTICLES OF INCORPORATION (GENERAL
BUSINESS CORPORATION)

Idaho Secretary of State PO Box 83720 Boise, ID 83720-0080 (208) 334-2301 Filing Fee: \$100.00

Articles of Incorporation (General Business Corporation) Select one: Standard, Expedited or Same Day Service (see Standard (filing fee \$100) descriptions below) Article 1: Corporation Name Type of Corporation **General Business Corporation** Entity name Arrow Transportation Resources, Inc. **Business Type:** If this corporation is a Benefit Corporation, Insurance Not Applicable Company or Trust, select here: Article 2: Effective Date The corporation shall be effective when filed with the Secretary of State. Article 3: Shares The number of shares the corporation is authorized to issue: 200 Article 4: The mailing address of the corporation shall be: Mailing Address: 1712 PIONEER AVE STE 7000 CHEYENNE, WY 82001-4406 Article 5: Registered Agent Name and Address Registered Agent: NORTHWEST REGISTERED AGENT LLC Commercial Registered Agent Physical Address 784 S CLEARWATER LOOP STE B POST FALLS, ID 83854 Mailing Address 784 S CLEARWATER LOOP STE B POST FALLS, ID 83854 I affirm that the registered agent appointed has consented to serve as registered agent for this entity.

| Name | Incorporator Address |
|-----------------|---|
| 3 , == - | 1712 PIONEER AVE. SUITE 7000 CHEYENNE, WY 82001 |

Article 7: Director Names and Addresses

Article 6: Incorporator Name(s) and Address(es)

| Full Name | Title | Director Address | |
|--------------|-------|------------------|--|
| None Entered | | | |

The Articles of Incorporation must be signed by at least one Incorporator.



| Christina Horton | 04/18/2025 |
|------------------|------------|
| Sign Here | Date |

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