



Department of State.

CERTIFICATE OF QUALIFICATION OF FOREIGN CORPORATION

I, ARNOLD WILLIAMS, Secretary of State of the State of Idaho, and legal custodian of the corporation records of the State of Idaho, do hereby certify that

RYDER TRUCK RENTAL, INC.

a corporation duly organized and existing under the laws of **Florida** has fully complied with Section 10 Article II of the Constitution, and with Sections 30-501 and 30-502, Idaho Code, by filing in this office on the **Fourth** day of **January**, 19 **60**, a properly authenticated copy of its articles of incorporation, and on the **Fourth** day of **January**, 19 **60**, a designation of **J. L. Eberle**, in the County of **Ada** as statutory agent for said corporation within the State of Idaho, upon whom process issued by authority of, or under any law of this State, may be served.

AND I FURTHER CERTIFY, That said corporation has complied with the laws of the State of Idaho, relating to corporations not created under the laws of the State, as contained in Chapter 5 of Title 30, Idaho Code, and is therefore duly and regularly qualified as a corporation in Idaho, having the same rights and privileges, and being subject to the same laws, as like domestic corporations.

IN TESTIMONY WHEREOF, I have hereunto set my hand and affixed the Great Seal of the State. Done at Boise City, the Capital of Idaho, this **4th** day of **January**, A.D. 19 **60**.

Secretary of State.

CERTIFICATE OF INCORPORATION

OF

RYDER TRUCK RENTAL SYSTEM, INC.

We, the undersigned, hereby associate ourselves for the purpose of becoming a corporation under the laws of the State of Florida, by and under the provisions of the Statutes of the State of Florida, providing for the formation, liability, rights, privileges and immunities of a corporation for profit.

ARTICLE I.

NAME OF CORPORATION.

The name of this corporation shall be:

RYDER TRUCK RENTAL SYSTEM, INC.

ARTICLE II.

GENERAL NATURE OF BUSINESS

The general nature of the business and the objects and purposes proposed to be transacted and carried on, are to do any and all of the things herein mentioned as fully and to the same extent as natural persons might or could do, and in connection therewith to have all powers given and granted unto corporations under Chapter 610.03 of the Compiled General Laws of Florida, 1951, and/or Chapter 608.13 of the Compiled General Laws of Florida, 1953, and to any other rights and powers vested in corporations for profit under Chapter 28170 of the Laws of Florida, 1953, or as may be granted under any amendments thereto at any time hereafter.

ARTICLE III.

CAPITAL STOCK.

The authorized capital stock of this corporation shall

be divided into one hundred (100) shares of common stock of no par value, to be paid for in lawful money of the United States, or in property, labor or services at a just valuation to be fixed by the stockholders or by the directors of the corporation at the organized meeting had after the granting of the charter herein applied for, or at any regular or special meeting of the corporation; and which capital stock shall be sold, issued, assigned and transferred only in accordance with such by-laws as the company may from time to time make, change or alter.

ARTICLE IV.

AMOUNT OF CAPITAL TO BEGIN BUSINESS.

The amount of capital with which this corporation will commence business is Five Hundred (\$500.00) Dollars.

ARTICLE V.

CORPORATE EXISTENCE.

This corporation shall have perpetual existence unless sooner dissolved according to law.

ARTICLE VI.

PRINCIPAL PLACE OF BUSINESS.

The principal office of business of said corporation shall be in Miami, Dade County, Florida, with the privilege of having branch offices at other places within or without the State of Florida, or within or without the United States of America.

ARTICLE VII.

DIRECTORS.

The names and post office address of the members of the first Board of Directors of this corporation, who shall hold office for the first year or until their successors are elected, are:

JAMES

DDR 1500-20

J. L. HISS, President 1229 DuPont Bldg., Miami, Fla.
EVA W. JONES, Vice-President, 1229 DuPont Bldg., Miami, Fla.
BESSIE C. BREYER, Secretary and
Treasurer 1229 DuPont Bldg., Miami, Fla.

ARTICLE VIII.

SUBSCRIBERS.

The names and post office addresses of the subscribers, and the number of shares of stock which each agrees to take, are:

| <u>NAMES</u> | <u>ADDRESSES</u> | <u>NO. OF SHARES</u> |
|------------------|-----------------------------------|----------------------|
| J. L. HISS | 1229 DuPont Bldg., Miami, Fla. | 2 |
| EVA W. JONES | 1229 DuPont Bldg., Miami, Fla. | 2 |
| BESSIE C. BREYER | 1229 DuPont Bldg., Miami, Fla. | 1 |

the proceeds of which will amount to at least \$500.00.

IN WITNESS WHEREOF, the undersigned have subscribed their names on this, the 23rd day of December, 1953.

J. L. Hess (SEAL)
Frank W. Jones (SEAL)
Bessie C. Breyer (SEAL)

STATE OF FLORIDA)
COUNTY OF DADE) SS:

I HEREBY CERTIFY that on this the 23rd day of December A.D., 1953, personally came and appeared before me, the undersigned authority, an officer duly authorized to administer oaths and take acknowledgments, J. L. HISS, EVA W. JONES and BESSIE C. BREYER all to me well known and well known by me to be the persons described in and who severally acknowledged to me that they executed the foregoing Articles of Incorporation as their free and voluntary act and deed and for the uses and purposes therein set forth and expressed.

IN WITNESS WHEREOF, I have hereunto set my hand and
affixed my official seal on the day and year above written.

My Commission Period

AMENDMENT TO ARTICLES OF INCORPORATION
of
RYDER TRUCK RENTAL SYSTEM, INC.

The Articles of Incorporation of RYDER TRUCK RENTAL SYSTEM, INC., a Florida corporation, have been hereby amended as follows:

By resolutions adopted by the Board of Directors and approved and confirmed by the stockholders of said Corporation at a special meeting of the Board of Directors held on the 30th day of January, A. D. 1958, said resolution being as follows:

BE IT RESOLVED, that the Articles of Incorporation of this Corporation be amended in the following particular: That Article I be stricken out and the following be substituted in lieu thereof:

"The name of this Corporation shall be
RYDER TRUCK RENTAL, INC."

We, the undersigned, President and Secretary, respectively, of Ryder Truck Rental System, Inc., hereby certify that the above amendment has been effected by said resolutions of the Board of Directors and stockholders of said Corporation.

IN WITNESS WHEREOF, we have hereunto subscribed our names as President and Secretary, respectively, of said Corporation, and affixed the seal of said Corporation hereunto, this 30th day of January, A.D. 1958, at Miami, Dade County, Florida

RYDER TRUCK RENTAL SYSTEM, INC.

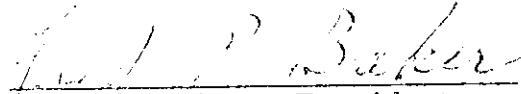
By Fred P. Baker
Fred P. Baker, President

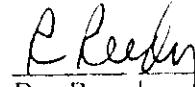
By R. Reedy
R. Reedy, Secretary

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SEAL OF STATE
OF FLORIDA
TAMPA, FLORIDA

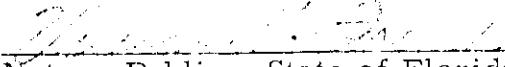
STATE OF FLORIDA)
)
 ss
COUNTY OF DADE)

We, FRED P. BAKER and R. REEDY, President and Secretary, respectively, of RYDER TRUCK RENTAL SYSTEM, INC., a Florida corporation, do hereby certify that the foregoing is a true and correct copy of the resolution adopted by unanimous vote of the Board of Directors and approved and confirmed by the stockholders of Ryder Truck Rental System, Inc., a Florida corporation, at a special meeting of the Board of Directors of said Corporation held at Miami, Florida, on the 30th day of January, A.D. 1958.

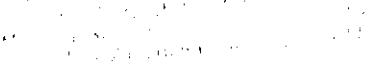

Fred P. Baker - President


R. Reedy - Secretary

SWORN to and subscribed before me this 30th day of January, A.D. 1958.


Notary Public - State of Florida

My Commission expires:



State of Florida



Office of Secretary of State

*I. R. A. Gray, Secretary of State of the State of Florida,
do hereby certify that the above and foregoing is a true and correct copy of*

Certificate of Incorporation of RYDER TRUCK RENTAL SYSTEM,
INC., filed on the 28th day of December, A. D., 1953 and
Certificate of Amendment changing its corporate name to
RYDER TRUCK RENTAL, INC., a corporation organized and ex-
isting under the Laws of the State of Florida, filed on the
12th day of February, A. D., 1958, as shown by the records
of this office.

*Given under my hand and the Great Seal of
the State of Florida at Tallahassee, the Capital,
this the 16th day of December
A. D. 19 59.*



*R. A. Gray
Secretary of State*

CONSENT TO USE OF NAME

Ryder Truck Rental, Inc. of California ,
a corporation organized under the laws of the State of
Delaware , hereby consents to the organization
qualification of Ryder Truck Rental, Inc.,
A Florida Corporation in the State of Idaho .

IN WITNESS WHEREOF, the said Ryder Truck Rental,
Inc. of California
has caused this consent to be executed by its Vice
president and attested under its corporate seal by its
Assistant secretary, this ~~11th~~ day of December,
1959.

Ryder Truck Rental, Inc. of California

By Arnold P. Brown
Vice President

Attest:

Arnold P. Brown

Assistant Secretary

(SEAL)